



**BOARD OF REGENTS  
ACADEMIC/STUDENT AFFAIRS & RESEARCH COMMITTEE**

**MEETING AGENDA**

**September 3rd, 2015  
1:00 PM  
Roberts Room  
Scholes Hall**

**UNIVERSITY OF NEW MEXICO BOARD OF REGENTS’  
ACADEMIC/STUDENT AFFAIRS & RESEARCH COMMITTEE MEETING**

Sept 3, 2015 – 1:00 p.m.  
Roberts Room, Scholes Hall

**AGENDA**

- I. Call to Order**
- II. Approval of Summarized Minutes from Previous Meeting:** **TAB A**
- III. Reports/Comments:**
- A. Provost’s Administrative Report  
*Chaouki Abdallah, Provost and Executive Vice President for Academic Affairs*
  - B. Member Comments
  - C. Advisor Comments
- IV. Action Items:**
- A. **Summer Degree Candidates** **TAB B**  
*Pamela Pyle, Faculty Senate President Elect*
- V. Information Items:**
- A. **Academic Dashboards** **TAB C**  
**UNM 2020 Goal 2 Prepare Lobos for Lifelong Success**  
**ASAR Goal 1: Peer Benchmark on Student Success Outcomes**  
*Chaouki Abdallah, Provost and Executive Vice President for Academic Affairs*  
*Greg Heileman, Associate Provost*  
*Terry Babbitt, Associate Vice President*
  - B. **UNM News Room Update** **TAB D**  
**UNM 2020 Obj 3.1 Create & Value Opportunities for all Members of UNM to Serve Local, State, Regional, National and Global Communities**  
*Steve Carr, University News & Communications*
  - C. **Online Enrollment Plan** **TAB E**  
**ASAR Goal 9.1: Attracting High-Achieving Students (in-state and out-of-state)**  
*Terry Babbitt, Associate Vice President*  
*Monica Orozco Obando, Vice Provost*
  - D. **UNM Master Plan Overview & Deferred Maintenance Update** **TAB F**  
**UNM 2020 Goal 1 Become a Destination University**  
*Amy Coburn, University Architect*  
*Jeff Zumwalt, PPD Director*
  - E. **KUNM Annual Report** **TAB G**  
*Carol Parker, Senior Vice Provost*  
*Richard Towne, General Manager KUNM*
- VI. Faculty Presenter**
- Maria Lane, Associate Professor: Geography** **TAB H**  
“Geographies of Science”
- VII. Public Comment**
- VIII. Adjournment**

UNIVERSITY OF NEW MEXICO BOARD OF REGENTS'  
ACADEMIC/STUDENT AFFAIRS & RESEARCH COMMITTEE MEETING  
July 28th, 2015 – 9 AM  
Roberts Room, Scholes Hall

**AGENDA**  
**Meeting Summary**  
**(All “TABS” correlate to the June 4<sup>th</sup> ASAR E-Book)**

**Committee members present:** Regent Bradley Hosmer, Regent Ryab Berryman (via Phone), Provost & Executive Vice President for Academic Affairs Chaouki Abdallah, Staff Council Past President Renee Delgado-Riley, Faculty Senate President Elect Pamela Pyle  
**Regents’ Advisors present:** ASUNM Jenna Hagenruber, GPSA President Texanna Martin

**I. Call to Order 9:02 a.m.**

**II. Approval of Summarized Minutes from Previous Meeting:** TAB A

**Motion to Approve:** Provost Chaouki Abdallah

**Second:** Regent Ryan Berryman

**Motion Passed**

**III. Reports/Comments:**

A. Provost’s Administrative Report

- Chaouki Abdallah, Provost and Executive Vice President for Academic Affairs
- Nicole Tami, The new Global Education director took over on Aug. 1st
  - Was previously at University of Illinois
  - PhD in Cultural Anthropology
  - Originally from New Mexico
- The Law School co-deans will start on August 1st
  - Alfred Mathewson and Sergio Pareja will be the co-deans
- There will be a creation of a Public Policy Institute
- A new agreement with Sandia National Labs was signed
  - Goal will be to promote research and recruitment
- National Security Committee is working towards creating a new degree program
  - Program will consist of a cross campus curriculum focusing on national security

Awards:

- Project Echo received a three year \$14Ml grant  
<http://hscnews.unm.edu/news/unms-project-echoR-receives-14-million-in-funding-from-ge-foundation>
- Ted Jojola from Architecture and Planning was awarded the National ArtPlace grant  
<http://news.unm.edu/news/unm-school-of-architecture-and-planning-receives-artplace-america-grant>
- Edl Schamiloglu from Electrical and Computer Engineering was awarded was awarded two Defense University Research Instrumentation Program grants from the Department of Defense  
<http://news.unm.edu/news/schamiloglu-honored-with-ieee-pulsed-power-award>
- TRIO Grant: This grant provides support for low income & first time college students  
<http://news.unm.edu/news/unm-receives-grant-to-fund-trio-student-support-services-program>
- There had been \$110M in actual awards over the year so far

B. Member Comments - none

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C. Advisor Comments

*GPSA President Texanna Martin*

- SFRB will be held starting September 11
- Already started looking at capital outlay projects
- Members will be headed to Washington DC to lobby for graduate concerns
- Looking into issues surrounding national graduate debt

*ASUNM Jenna Hagenruber*

ASUNM has join the “Tailgate Committee” to help ensure safety at UNM sports events  
Will hold a lottery summit on Oct 2<sup>nd</sup>

Three key areas ASUNM will focus on are safety, transportation and funding education

**IV. Action Items: N/A**

**V. Information Items:**

A. **Faculty Work Life Survey** TAB B  
**UNM 2020 Obj. 1.4 UNM is Recognized as a Great College to Work For**  
**ASAR Goal 2 Build Faculty Strength**

*Virginia Scharff, Associate Provost for Faculty Development*

- Presentation available upon request
- Break down of the faculty work life summary
- Discussion around faculty mentoring
- Discussion around promotion and tenure

B. **Capital Project Priorities (Related to Potential Bond Issue)** TAB C  
**UNM 2020 Goal 1 Become a Destination University**

Physics Astronomy & Interdisciplinary Science (PAIS)

*Thomas Turner, Associate Dean of the College of Arts & Sciences*

Anderson School of Management Phase I

*Craig White, Interim Dean of the Anderson School of Management*

Farris Engineering Renovation – Request for Project Completion Funding

*Joseph Cecchi, Dean of the School of Engineering*

Johnson Center Expansion & Renovation

*James Todd, Director of Recreational Services*

Childcare Expansion

*Daniela Baca, Director of UNM Children’s Campus*

- All presentations available upon request
- These presentation were all moving forward to the HED hearings
- It was suggested by Regent Hosmer that:
  - All presentation talk more about the long term benefit to UNM
  - Include information about foreseen &unforeseen impact to UNM

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C. **Combined Center for Teaching & Learning** TAB D

**UNM 2020 Goal 2 Prepare Lobos for Lifelong Success**

**ASAR Goal 2 Build Faculty Strength**

*Greg Heileman, Associate Provost for Curriculum*

*Aeron Haynie, Executive Director for the Center for Teaching & Learning*

- Presentation available upon request
- Aeron Hanie will be merging & directing the Center for Teaching Excellence & CAPS into one organization

**VI. Public Comment**

**Adjournment 11:53 a.m.**

**Motion to Approve:** *Provost Chaouki Abdallah*

**Second:** *Faculty Senate President Elect Pamela Pyle*

**Motion Passed**



August 26, 2015

TO: Board of Regents Academic Student Affairs and Research Committee  
FROM: Selena Salazar, Office of the University Secretary  
SUBJECT: Summer 2015 Degree Candidates

The Faculty Senate approved the Summer 2015 Degree Candidates at the August 25, 2015 Faculty Senate meeting.

Included is the list of the Summer 2015 Degree Candidates. Please do not publish the candidates that are on the privacy flag list.

**Degree Candidate Summary\***

Degree Candidate Summary*	
Doctoral and MFA Degree	7
Master's Degree	249
Bachelor's Degree	366
Associate's Degree	45
Total	667

\*Final number of conferred degrees will be slightly lower due to changes in student degree status that occur until the end of the semester.

Please place this item on the next Board of Regents ASAR Committee meeting agenda for consideration.

Thank you.

Attachments

The University of New Mexico  
 Summer 2015  
 Degree Candidates

Degree Candidate Summary*	
Doctoral and MFA Degree	7
Master's Degree	249
Bachelor's Degree	366
Associate's Degree	45
Total	667

\*Final number of conferred degrees will be slightly lower due to changes in student degree status that occur until the end of the semester.

CAMPUS_DESC	COLLEGE_DESC	PROGRAM_DESC	NAME
Gallup	Associate Degree	AA Business Administration	Cheyenne H Custer
Valencia	Associate Degree	AA Business Administration	Kevin A Sanchez
Valencia	Associate Degree	AA Business Administration	Stephanie R Murphy
Gallup	Associate Degree	AA Criminal Justice	Summer .
Valencia	Associate Degree	AA Criminology	Erika N Contreras
Valencia	Associate Degree	AA Criminology	Kayla N Cordeiro
Gallup	Associate Degree	AA Early Child Multicult Ed	Cynthia R Laate
Gallup	Associate Degree	AA Early Child Multicult Ed	Reynelda L Tucson
Valencia	Associate Degree	AA Education	Jacklynn A Sanchez
Valencia	Associate Degree	AA Education	Amy P Granger
Gallup	Associate Degree	AA Liberal Arts	Shermaica A Castillo
Gallup	Associate Degree	AA Liberal Arts	Anna B Antonio
Gallup	Associate Degree	AA Liberal Arts	Schnyder T Begay
Gallup	Associate Degree	AA Liberal Arts	Brianna R Guillen
Taos	Associate Degree	AA Liberal Arts	Joaquin S Romero
Taos	Associate Degree	AA Liberal Arts	Bailey R Enis
Taos	Associate Degree	AA Liberal Arts	Ariana S Gallegos
Gallup	Associate Degree	AA Pre-Business Administration	Sharilyn A Nelson
Taos	Associate Degree	AAS Administrative Assistant	Danielle M Mares
Gallup	Associate Degree	AAS Construction Technology	Kyle .
Gallup	Associate Degree	AAS Construction Technology	Tyrik J Enrico
Valencia	Associate Degree	AAS Game Design and Simulation	Patrick W Burkhard
Taos	Associate Degree	AAS General Studies	Tyler M Hollingsworth
Taos	Associate Degree	AAS General Studies	Rochelle .
Taos	Associate Degree	AAS General Studies	Leon R Parker
Valencia	Associate Degree	AAS General Studies	Glenda A Jaramillo
Valencia	Associate Degree	AAS General Studies	Sarahi .
Taos	Associate Degree	AS Education	Haley R Valliant
Valencia	Associate Degree	AS General Science	Christina L Ferguson
Valencia	Associate Degree	AS General Science	Alhondra I Melton
Valencia	Associate Degree	AS General Science	Savannah C Bernal
Gallup	Associate Degree	AS Health Information Tech	Fabian P Vicenti
Gallup	Associate Degree	AS Nursing	Kimberly A Deswood
Gallup	Associate Degree	AS Nursing	Angelena .
Gallup	Associate Degree	AS Nursing	Letecia C Williams
Gallup	Associate Degree	AS Nursing	Sharon D Merrill
Gallup	Associate Degree	AS Nursing	Sheldon C Lester
Gallup	Associate Degree	AS Nursing	Joseph R Macias
Gallup	Associate Degree	AS Nursing	Angelica M Aguilar
Gallup	Associate Degree	AS Nursing	Joseph A Azua
Taos	Associate Degree	AS Pre-Science	Kyle D Willis
Taos	Associate Degree	AS Pre-Science	Shannen D Gonzales

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Taos	Associate Degree	AS Pre-Science	James C Upchurch
Albuquerque/Main	College of Arts and Sciences	BA Anthropology	Julia A Stevens
Albuquerque/Main	College of Arts and Sciences	BA Anthropology	Dazore A Bradford
Albuquerque/Main	College of Arts and Sciences	BA Anthropology	Caroline W Patz
Albuquerque/Main	College of Arts and Sciences	BA Anthropology	Clare O Smith
Albuquerque/Main	College of Fine Arts	BA Art Studio	Matthew C Wolf-Cecil
Albuquerque/Main	College of Fine Arts	BA Art Studio	Kimber R Garcia
Albuquerque/Main	College of Fine Arts	BA Art Studio	Haley L Blackstone
Albuquerque/Main	College of Arts and Sciences	BA Biology	Leslie .
Albuquerque/Main	College of Arts and Sciences	BA Biology	Lindsay M Ortiz
Albuquerque/Main	College of Arts and Sciences	BA Biology	Alexander A Palacio
Albuquerque/Main	College of Arts and Sciences	BA Chemistry	Marco J Rosellini
Albuquerque/Main	College of Arts and Sciences	BA Chemistry	Edgar R Ronquillo
Albuquerque/Main	College of Arts and Sciences	BA Classical Studies	Samuel R Lopez
Albuquerque/Main	College of Arts and Sciences	BA Communication	Django J Lovett
Albuquerque/Main	College of Arts and Sciences	BA Communication	Mikelle D Medley
Albuquerque/Main	College of Arts and Sciences	BA Communication	Terrell L Bond
Albuquerque/Main	College of Arts and Sciences	BA Communication	Gillian B Riggelman
Albuquerque/Main	College of Arts and Sciences	BA Comp Lit & Cultural Studies	Allegra .
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Stephen E Russick
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Stephanie M DeLang
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Camille D Sanchez
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Tyler E Carman
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Frances A Singer
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Ricardo .
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Austin L Oliveras
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Esteban I Alba-Perez
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Joseph X Hinojosa
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Ian W Carmen
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Mellisa M Cobb
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Felicia A Chavez
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Ashley D Brenna
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Nicole M Garcia
Albuquerque/Main	College of Fine Arts	BA Design for Performance	Matthew D Martinez
Albuquerque/Main	College of Arts and Sciences	BA Economics	Anna E Danckwardt Lilliestrom
Albuquerque/Main	College of Arts and Sciences	BA Economics	Belinda .
Albuquerque/Main	College of Arts and Sciences	BA Economics	Karin M Neuman
Albuquerque/Main	College of Arts and Sciences	BA Economics	Ryan L Williams
Albuquerque/Main	College of Arts and Sciences	BA English	Thomas A Booth
Albuquerque/Main	College of Arts and Sciences	BA English	Brad L McKinnon
Albuquerque/Main	College of Arts and Sciences	BA English	James E Dunn
Albuquerque/Main	College of Arts and Sciences	BA English	Sarah L Brooks
Albuquerque/Main	College of Arts and Sciences	BA English-Philosophy	Olivia L McLendon
Albuquerque/Main	College of Arts and Sciences	BA German	Kyle J Chapman
Albuquerque/Main	College of Arts and Sciences	BA History	Amanda E Martinez
Albuquerque/Main	College of Arts and Sciences	BA History	Joseph K Lewis-Beard
Albuquerque/Main	College of Arts and Sciences	BA History	David P Lopez
Albuquerque/Main	College of Arts and Sciences	BA History	Hannah .
Albuquerque/Main	College of Arts and Sciences	BA International Studies	Kevin .
Albuquerque/Main	College of Arts and Sciences	BA International Studies	Alexandra N Stewart
Albuquerque/Main	College of Arts and Sciences	BA Journalism & Mass Communic	Megan R Gutierrez
Albuquerque/Main	College of Arts and Sciences	BA Journalism & Mass Communic	Alexandra E Woodard
Albuquerque/Main	College of Arts and Sciences	BA Languages	Peter T Rothfeld
Albuquerque/Main	College of Arts and Sciences	BA Languages	Megan I Wallace
Albuquerque/Main	College of Arts and Sciences	BA Linguistics	Margarita J Huerta
Albuquerque/Main	College of Fine Arts	BA Media Arts	Stella M Perry
Albuquerque/Main	College of Fine Arts	BA Music	Gwen-Marie S Lerch



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Albuquerque/Main	College of Fine Arts	BA Music	Aaron J Romero
Albuquerque/Main	College of Fine Arts	BA Music	Brandon R Padilla
Albuquerque/Main	College of Fine Arts	BA Music	Andrew P Juarez
Albuquerque/Main	College of Fine Arts	BA Music	Fernando .
Albuquerque/Main	College of Fine Arts	BA Music	Bernadette F Hardy
Albuquerque/Main	University Studies	BA Native American Studies	Poqueen L Rivera
Albuquerque/Main	University Studies	BA Native American Studies	Marlene C Armijo
Albuquerque/Main	University Studies	BA Native American Studies	Jana L Pfeiffer
Albuquerque/Main	College of Arts and Sciences	BA Philosophy	Kenneth C Detro
Albuquerque/Main	College of Arts and Sciences	BA Philosophy	Dylan C Davis
Albuquerque/Main	College of Arts and Sciences	BA Philosophy	William B Bailey
Albuquerque/Main	College of Arts and Sciences	BA Philosophy	Jamison E Jontry
Albuquerque/Main	College of Arts and Sciences	BA Philosophy	Rhea M Ienni
Albuquerque/Main	College of Arts and Sciences	BA Political Science	Alfredo .
Albuquerque/Main	College of Arts and Sciences	BA Political Science	Lia T Abeita Sanchez
Albuquerque/Main	College of Arts and Sciences	BA Political Science	Barbara .
Albuquerque/Main	College of Arts and Sciences	BA Political Science	Melissa .
Albuquerque/Main	College of Arts and Sciences	BA Political Science	Ryan .
Albuquerque/Main	College of Arts and Sciences	BA Portuguese	Bruno .
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Kyle W Duran
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Michelle A Winkeljohn
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Amanda K Freed
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Paul R Jacobo
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Alexandra M Trujillo
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Hugh L Greenwood
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Ariel J Jarvison
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Travis K Decurtis
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Sammy G Chumpolpakdee
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Amber J Zimmerman
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Legus A Losito
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Ashley C Gomez
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Alyssa D Gallardo
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Lathesia Y Williams
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Meghan M Montgomery
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Stephanie A Harrell
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Ashley D Bostick
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Marian E West
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Marisol O Rodriguez
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Jessica V Shanklin
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Lindsey M Trujillo
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Gloria E Davila
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Victor V Perez
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Chelsey L Casias
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Kathleen M McMillan
Albuquerque/Main	College of Arts and Sciences	BA Sociology	Aaron M Mondragon
Albuquerque/Main	College of Arts and Sciences	BA Sociology	Ali .
Albuquerque/Main	College of Arts and Sciences	BA Sociology	Freddy L Panozo
Albuquerque/Main	College of Arts and Sciences	BA Sociology	Brandon P Barber
Albuquerque/Main	College of Arts and Sciences	BA Sociology	George D Mastin
Albuquerque/Main	College of Arts and Sciences	BA Spanish	Yadiria .
Albuquerque/Main	College of Arts and Sciences	BA Spanish	Juan A Solano Miramontes
Albuquerque/Main	College of Arts and Sciences	BA Spanish	Natalia E Jacquez
Albuquerque/Main	College of Arts and Sciences	BA Spanish	Jaime .
Albuquerque/Main	College of Arts and Sciences	BA Spanish	Melissa .
Albuquerque/Main	College of Fine Arts	BA Theatre	Shannon E Walker
Albuquerque/Main	School of Arch. and Planning	BAA Architecture	Desmond A Dorn
Albuquerque/Main	School of Arch. and Planning	BAA Architecture	Mark A Vigil

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Albuquerque/Main	School of Arch. and Planning	BAA Architecture	Jameson .
Albuquerque/Main	School of Arch. and Planning	BAA Architecture	Tobias M Archuleta
Albuquerque/Main	School of Arch. and Planning	BAA Architecture	Zaqueriah A Pacheco
Albuquerque/Main	School of Arch. and Planning	BAA Architecture	Damien C Williams
Albuquerque/Main	College of Education	BAED Art Education	Marcella D Ramirez
Albuquerque/Main	College of Education	BAED Art Education	Symone .
Albuquerque/Main	College of Education	BAED Secondary Education	Alina A Ibarra
Albuquerque/Main	School of Arch. and Planning	BAEPD Environmental Plan & Dsg	Erin M Ganaway
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Christopher G Beaty
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Jazmin D Najera
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Vuong T Nguyen
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Ryan V Creel
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Sherre L Franklin
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Jennifer L Timmons
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Elizabeth .
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Lisa A Thomas
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Deirdre A Billingsley
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Janilda J Garnier
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Tsailii J Rogers
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Luis A Giron
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Jordan D Umbel
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Julie K Cabrera
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Brooke .
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	David J Nelson
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Rubel F Martinez
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Cameron L Rodger
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Abdulai A Mansaray
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Virginia C Kowalski
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Anndria T Quintana
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Earl W Shank
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Cameron R Barnes
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Kasey C Wallace
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Rosamaria .
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Nelson A da Silva Ramos
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Clayton J Blueher
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Haley S Tricarico
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Kristen A Herbort
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Jordan H Wacker
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Daniel T Fuller
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Matthew M Mora
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Justin D White
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Megan M Morales
Albuquerque/Main	Anderson Schools of Management	BBA Business Administration	Arniel .
Albuquerque/Main	College of Fine Arts	BFA Art Studio	Stephen P Wiest
Albuquerque/Main	College of Fine Arts	BFA Art Studio	Michael P Houle-von Behren
Albuquerque/Main	University Studies	BLA Liberal Arts	Vanessa K Lara-Diaz
Albuquerque/Main	University Studies	BLA Liberal Arts	Ariel N Burch
Albuquerque/Main	University Studies	BLA Liberal Arts	Donavan R Goff
Albuquerque/Main	University Studies	BLA Liberal Arts	Ruben E Douglas
Albuquerque/Main	University Studies	BLA Liberal Arts	Kirsten L Nuttle
Albuquerque/Main	University Studies	BLA Liberal Arts	Jocelyn A Vigil
Albuquerque/Main	University Studies	BLA Liberal Arts	Kathryn M Weidner
Albuquerque/Main	University Studies	BLA Liberal Arts	John C Buckovetz
Albuquerque/Main	University Studies	BLA Liberal Arts	Mervyn J Lindsay
Albuquerque/Main	University Studies	BLA Liberal Arts	Alexandra S Daniels
Albuquerque/Main	University Studies	BLA Liberal Arts	Hollee H Hamamoto
Albuquerque/Main	University Studies	BLA Liberal Arts	John R McKinney

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Albuquerque/Main	University Studies	BLA Liberal Arts	Tyler M Duncan
Albuquerque/Main	University Studies	BLA Liberal Arts	Arthur .
Albuquerque/Main	University Studies	BLA Liberal Arts	Valerie A Vallejos
Albuquerque/Main	University Studies	BLA Liberal Arts	Cassandra A Shaffer
Albuquerque/Main	University Studies	BLA Liberal Arts	Danielle N Nicholson
Albuquerque/Main	University Studies	BLA Liberal Arts	Amber L Lopez
Albuquerque/Main	University Studies	BLA Liberal Arts	Helen X Miesch
Albuquerque/Main	University Studies	BLA Liberal Arts	Nolan G Trammell
Albuquerque/Main	University Studies	BLA Liberal Arts	Charles A Lewis
Albuquerque/Main	University Studies	BLA Liberal Arts	Sam S Spinale
Albuquerque/Main	University Studies	BLA Liberal Arts	Nirvana .
Albuquerque/Main	University Studies	BLA Liberal Arts	Wyatt N Granger
Albuquerque/Main	University Studies	BLA Liberal Arts	Maria A Willis
Albuquerque/Main	University Studies	BLA Liberal Arts	Modesto M Garcia
Albuquerque/Main	University Studies	BLA Liberal Arts	David A Guthrie
Albuquerque/Main	University Studies	BLA Liberal Arts	Orville D Darnell
Albuquerque/Main	University Studies	BLA Liberal Arts	Gavin K Green
Albuquerque/Main	University Studies	BLA Liberal Arts	Anthony P Rhoads
Albuquerque/Main	College of Fine Arts	BM Music	David C Hobbs
Albuquerque/Main	College of Fine Arts	BM Music	Kelly E Kuhn
Albuquerque/Main	College of Fine Arts	BM Music	Steven A Needham
Albuquerque/Main	College of Fine Arts	BME Music Education	Jonathan M Robak
Albuquerque/Main	College of Fine Arts	BME Music Education	Sean I Albarran
Albuquerque/Main	College of Fine Arts	BME Music Education	Abran O Madrid
Albuquerque/Main	College of Fine Arts	BME Music Education	Michael M Goldstein
Albuquerque/Main	College of Arts and Sciences	BS Anthropology	Shannon .
Albuquerque/Main	College of Arts and Sciences	BS Anthropology	Rita E Arenas
Albuquerque/Main	College of Arts and Sciences	BS Anthropology	Krista L Kolodziejcki
Albuquerque/Main	College of Arts and Sciences	BS Anthropology	Kyle S Lacy
Albuquerque/Main	College of Arts and Sciences	BS Biochemistry	Amelia I Burd
Albuquerque/Main	College of Arts and Sciences	BS Biology	Megan R Gleason
Albuquerque/Main	College of Arts and Sciences	BS Biology	Chau M Nguyen
Albuquerque/Main	College of Arts and Sciences	BS Biology	Joshua D Garcia
Albuquerque/Main	College of Arts and Sciences	BS Biology	Melody S Sun
Albuquerque/Main	College of Arts and Sciences	BS Biology	Jessica G Begay
Albuquerque/Main	College of Arts and Sciences	BS Biology	William T Wallin
Albuquerque/Main	College of Arts and Sciences	BS Biology	Raquel S Hill
Albuquerque/Main	College of Arts and Sciences	BS Biology	Amanda M Tamez
Albuquerque/Main	College of Arts and Sciences	BS Biology	Itzy E Morales Pantoja
Albuquerque/Main	College of Arts and Sciences	BS Biology	Garrett W Adcock
Albuquerque/Main	College of Arts and Sciences	BS Biology	Michael S Griego
Albuquerque/Main	College of Arts and Sciences	BS Biology	Seth S Gordon
Albuquerque/Main	College of Arts and Sciences	BS Biology	Jason .
Albuquerque/Main	College of Arts and Sciences	BS Biology	Samuel S Waggoner
Albuquerque/Main	College of Arts and Sciences	BS Earth & Planetary Sciences	Brittany J Long
Albuquerque/Main	College of Arts and Sciences	BS Earth & Planetary Sciences	Andrew R Morgan
Albuquerque/Main	College of Arts and Sciences	BS Earth & Planetary Sciences	Joshua L Plett
Albuquerque/Main	College of Arts and Sciences	BS Earth & Planetary Sciences	Damien M Milazzo
Albuquerque/Main	School of Medicine	BS Emergency Medical Services	Josh T Wright
Albuquerque/Main	School of Medicine	BS Emergency Medical Services	Nicolas W Lyon
Albuquerque/Main	School of Medicine	BS Emergency Medical Services	John R Colby
Albuquerque/Main	School of Medicine	BS Emergency Medical Services	Nicole M Loper
Albuquerque/Main	College of Arts and Sciences	BS Environmental Science	Adam J Torres
Albuquerque/Main	College of Arts and Sciences	BS Environmental Science	Tara J Weston
Albuquerque/Main	College of Education	BS Exercise Science	Joseph D Foster
Albuquerque/Main	College of Education	BS Exercise Science	Shanyn R Sanchez
Albuquerque/Main	College of Education	BS Exercise Science	Tyler L McDonald

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Albuquerque/Main	College of Education	BS Exercise Science	Nicole A Warianka
Albuquerque/Main	College of Education	BS Exercise Science	Alyssa J Hemsworth
Albuquerque/Main	College of Education	BS Family Studies	Maria N Rivera
Albuquerque/Main	College of Education	BS Family Studies	Devon M Fleming
Albuquerque/Main	College of Education	BS Human Dev & Family Relation	Amara L Huertaz
Albuquerque/Main	College of Education	BS Nutrition & Dietetics	Natalie M Halphen
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Aaron M Lovato
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Renee E Lewis
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Meselu S Rose
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Adrian A Andre
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Erik T Kauppinen
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Clement P Jose
Albuquerque/Main	School of Medicine	BS Radiologic Sciences	Victor L Mora
Albuquerque/Main	School of Medicine	BS Radiologic Sciences	Amy E Griego
Albuquerque/Main	School of Medicine	BS Radiologic Sciences	Ryan E Lewis
Albuquerque/Main	School of Medicine	BS Radiologic Sciences	Justin M Gonzales
Albuquerque/Main	School of Medicine	BS Radiologic Sciences	Logan J Grant
Albuquerque/Main	School of Medicine	BS Radiologic Sciences	Melissa .
Albuquerque/Main	School of Medicine	BS Radiologic Sciences	Rexella D Rhodes
Albuquerque/Main	University Libraries	BS Technology & Training	Amer R Child
Albuquerque/Main	School of Engineering	BSCCE Civil Engineering	Antonio .
Albuquerque/Main	School of Engineering	BSCM Construction Management	Victor P Mace
Albuquerque/Main	School of Engineering	BSCPE Computer Engineering	Adam M Warniment
Albuquerque/Main	School of Engineering	BSCPE Computer Engineering	Jeffrey .
Albuquerque/Main	School of Engineering	BSCPE Computer Engineering	Creighton A Glenn
Albuquerque/Main	School of Engineering	BSCS Computer Science	Colby .
Albuquerque/Main	School of Engineering	BSCS Computer Science	Samuel S Waggoner
Albuquerque/Main	College of Education	BSED Elementary Education	Antonia R Willis
Albuquerque/Main	College of Education	BSED Elementary Education	Sallia J Orozco
Albuquerque/Main	College of Education	BSED Elementary Education	Bonnie C Dickson
Albuquerque/Main	College of Education	BSED Elementary Education	Philip A Pacheco
Albuquerque/Main	College of Education	BSED Elementary Education	Sophia M Apodaca
Albuquerque/Main	College of Education	BSED Elementary Education	Rachael L Charleston
Albuquerque/Main	College of Education	BSED Elementary Education	Erika .
Albuquerque/Main	College of Education	BSED Elementary Education	Elijah R Pacheco
Albuquerque/Main	College of Education	BSED Physical Education	Sean L Manuelito
Albuquerque/Main	College of Education	BSED Secondary Education	Sean R Tresise
Albuquerque/Main	College of Education	BSED Special Education	Ailbhe S Nudi-Muldoon
Albuquerque/Main	College of Education	BSED Special Education	Michael A Devoti
Albuquerque/Main	School of Engineering	BSEE Electrical Engineering	Tara A Dennison
Albuquerque/Main	School of Engineering	BSEE Electrical Engineering	Waynetta J Dennison
Albuquerque/Main	School of Engineering	BSEE Electrical Engineering	Saul .
Albuquerque/Main	School of Engineering	BSEE Electrical Engineering	David M Wascheyzn
Albuquerque/Main	School of Engineering	BSME Mechanical Engineering	David E McCumber
Albuquerque/Main	School of Engineering	BSME Mechanical Engineering	Stephanie L Ober
Albuquerque/Main	School of Engineering	BSME Mechanical Engineering	Joshua L Allison
Albuquerque/Main	School of Engineering	BSME Mechanical Engineering	Dexter .
Albuquerque/Main	School of Engineering	BSME Mechanical Engineering	Julio C Alvarado
Albuquerque/Main	School of Engineering	BSME Mechanical Engineering	Scot M Krubsack
Albuquerque/Main	College of Nursing	BSN Nursing	Samantha C Navarro
Albuquerque/Main	College of Nursing	BSN Nursing	Lauren D Bullock
Albuquerque/Main	College of Nursing	BSN Nursing	Amanda L Martinez
Albuquerque/Main	College of Nursing	BSN Nursing	Brittney N Primmer
Albuquerque/Main	College of Nursing	BSN Nursing	Nicole L Silks
Albuquerque/Main	College of Nursing	BSN Nursing	Mandy M Jaramillo
Albuquerque/Main	College of Nursing	BSN Nursing	Katie J Brown
Albuquerque/Main	College of Nursing	BSN Nursing	Andrea V Ortiz

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Albuquerque/Main	College of Nursing	BSN Nursing	Arneshia J Avalos
Albuquerque/Main	College of Nursing	BSN Nursing	Alejandro A Vigil
Albuquerque/Main	College of Nursing	BSN Nursing	Nicole R Allcorn
Albuquerque/Main	College of Nursing	BSN Nursing	Wesley L Hogsett
Albuquerque/Main	College of Nursing	BSN Nursing	Jessica J Sandoval
Albuquerque/Main	College of Nursing	BSN Nursing	Kaylee C Ward
Albuquerque/Main	College of Nursing	BSN Nursing	Laura M Heermann
Albuquerque/Main	College of Nursing	BSN Nursing	Anna .
Albuquerque/Main	College of Nursing	BSN Nursing	Christina R Coyle
Albuquerque/Main	College of Nursing	BSN Nursing	Erin S Fugate
Albuquerque/Main	College of Nursing	BSN Nursing	Sarah E Palestine
Albuquerque/Main	College of Nursing	BSN Nursing	Ashley L Valencia
Albuquerque/Main	College of Nursing	BSN Nursing	Jennifer L Chu
Albuquerque/Main	College of Nursing	BSN Nursing	Earvin M Camu
Albuquerque/Main	College of Nursing	BSN Nursing	Carisa A Knapp
Albuquerque/Main	College of Nursing	BSN Nursing	Lindsey A Fulp
Albuquerque/Main	College of Nursing	BSN Nursing	Samantha B Snow
Albuquerque/Main	College of Nursing	BSN Nursing	Emily C Butcher
Albuquerque/Main	College of Nursing	BSN Nursing	Carrie E Klaurens
Albuquerque/Main	College of Nursing	BSN Nursing	Ashley A Adams
Albuquerque/Main	College of Nursing	BSN Nursing	William .
Albuquerque/Main	College of Nursing	BSN Nursing	Erica R Forrest
Albuquerque/Main	College of Nursing	BSN Nursing	Diana M Weber
Albuquerque/Main	College of Nursing	BSN Nursing	Lindsay M Ortiz
Albuquerque/Main	College of Nursing	BSN Nursing	Armanda .
Albuquerque/Main	College of Nursing	BSN Nursing	Jennifer A Murad
Albuquerque/Main	College of Nursing	BSN Nursing	Colleen V Whitsell
Albuquerque/Main	College of Nursing	BSN Nursing	Klay A Parker
Albuquerque/Main	College of Nursing	BSN Nursing	Sylvia G Putnam
Albuquerque/Main	College of Nursing	BSN Nursing	Tara E Sheridan
Albuquerque/Main	College of Nursing	BSN Nursing	Alyssa K Still
Albuquerque/Main	College of Nursing	BSN Nursing	Kathryn R Morris
Albuquerque/Main	College of Nursing	BSN Nursing	Brie P Anaya
Albuquerque/Main	College of Nursing	BSN Nursing	Megan M Eickman
Albuquerque/Main	College of Nursing	BSN Nursing	Cassandra A Crowder
Albuquerque/Main	College of Nursing	BSN Nursing	Teresa L Candelaria
Albuquerque/Main	College of Nursing	BSN Nursing	Sheila L Garcia
Albuquerque/Main	College of Nursing	BSN Nursing	Jamie E Rodarte
Albuquerque/Main	College of Nursing	BSN Nursing	Rolonda T Lee
Albuquerque/Main	College of Nursing	BSN Nursing	Megan J Prinz
Albuquerque/Main	College of Nursing	BSN Nursing	Alicia V Lacovara
Albuquerque/Main	College of Nursing	BSN Nursing	Stephanie A Marrufo
Albuquerque/Main	College of Nursing	BSN Nursing	Melissa A Dane
Albuquerque/Main	College of Nursing	BSN Nursing	Frederick D Gentry
Albuquerque/Main	College of Nursing	BSN Nursing	Anna M Sidz
Albuquerque/Main	College of Nursing	BSN Nursing	Margaret K Salazar
Albuquerque/Main	College of Nursing	BSN Nursing	Blake A Schneider
Albuquerque/Main	College of Nursing	BSN Nursing	Emily J Martinez
Albuquerque/Main	College of Nursing	BSN Nursing	James M Miller
Albuquerque/Main	College of Nursing	BSN Nursing	Ashley P Affentranger
Albuquerque/Main	College of Nursing	BSN Nursing	Renee M Lacey
Albuquerque/Main	College of Nursing	BSN Nursing	Lindsey N Maurer
Albuquerque/Main	College of Nursing	BSN Nursing	Lea M Vallejos
Albuquerque/Main	College of Nursing	BSN Nursing	Kimberlee S Woodling
Albuquerque/Main	College of Nursing	BSN Nursing	Sorn M Skald
Albuquerque/Main	College of Nursing	BSN Nursing	Andrea E Yarnell
Albuquerque/Main	College of Nursing	BSN Nursing	Cassandra L Bock

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Albuquerque/Main	College of Nursing	BSN Nursing	Celina A Martinez
Albuquerque/Main	College of Nursing	BSN Nursing	Katrina Q Paulus
Albuquerque/Main	College of Nursing	BSN Nursing	Kristyn M McDonald
Albuquerque/Main	College of Nursing	BSN Nursing	Ashley M Garcia
Albuquerque/Main	College of Nursing	BSN Nursing	Alexandria M Martinez
Albuquerque/Main	College of Nursing	BSN Nursing	Madison F Lutz
Albuquerque/Main	College of Nursing	BSN Nursing	Francine M Cannone
Albuquerque/Main	College of Nursing	BSN Nursing	Yumiko .
Albuquerque/Main	College of Nursing	BSN Nursing	Lia A Pulido
Albuquerque/Main	College of Nursing	BSN Nursing	Stephanie .
Albuquerque/Main	College of Nursing	BSN Nursing	Jaqueline .
Albuquerque/Main	College of Nursing	BSN Nursing	Aimee C Sayre
Albuquerque/Main	College of Nursing	BSN Nursing	Megan N Williams
Albuquerque/Main	College of Nursing	BSN Nursing	Daymonique L Chavez
Albuquerque/Main	College of Nursing	BSN Nursing	Solea S Montano
Albuquerque/Main	College of Nursing	BSN Nursing	Quinntita D Sniegowski
Albuquerque/Main	College of Nursing	BSN Nursing	Elena H Osburn
Albuquerque/Main	College of Nursing	BSN Nursing	Bikal .
Albuquerque/Main	College of Nursing	BSN Nursing	Kevin S Jarvis
Albuquerque/Main	College of Nursing	BSN Nursing	Jordan A Resch
Albuquerque/Main	College of Nursing	BSN Nursing	Milly N Da Silva
Albuquerque/Main	College of Nursing	BSN Nursing	Stephanie M Chaves
Albuquerque/Main	University Studies	BUS University Studies	Christopher E Perez
Albuquerque/Main	University Studies	BUS University Studies	Andrea G Aragon
Albuquerque/Main	College of Nursing	DNP Nursing	Kathryn K Bucher
Albuquerque/Main	School of Medicine	Doctor of Medicine	Caitlin R Goss
Albuquerque/Main	School of Medicine	Doctor of Medicine	Anna C Jones
Albuquerque/Main	School of Medicine	Doctor of Medicine	David A Rodriguez
Albuquerque/Main	College of Pharmacy	Doctor of Pharmacy	Will N Griebel
Albuquerque/Main	Graduate Programs	EDD Educational Leadership	Henry .
Albuquerque/Main	Graduate Programs	EDD Educational Leadership	Christiana M Sisneros
Albuquerque/Main	Graduate Programs	GCERT Clinical Translation Sc	Emily N Schneider
Albuquerque/Main	Graduate Programs	GCERT Clinical Translation Sc	Alireza B Esfahane
Albuquerque/Main	Graduate Programs	GCERT Clinical Translation Sc	Ramsey C Tate
Albuquerque/Main	Graduate Programs	GCERT Clinical Translation Sc	Michelle R Chungtuyco
Albuquerque/Main	Graduate Programs	GCERT Educational Diagnosis	Melissa A Sweeney
Albuquerque/Main	Graduate Programs	GCERT Educational Diagnosis	Denise M Perkins
Albuquerque/Main	Graduate Programs	GCERT Educational Diagnosis	Brigid E Ovitt
Albuquerque/Main	Graduate Programs	GCERT Educational Diagnosis	Jennifer R Van Otten
Albuquerque/Main	Graduate Programs	GCERT Educational Diagnosis	Tamara K Snee
Albuquerque/Main	Graduate Programs	GCERT Educational Diagnosis	Erin E Wrobel
Albuquerque/Main	Graduate Programs	GCERT Educational Diagnosis	Lillian B Griego
Albuquerque/Main	Graduate Programs	GCERT Univ Sci Teach Biomed Sc	Cheryl A Sensibaugh
Albuquerque/Main	School of Law	Juris Doctor	Vanessa I Peake
Albuquerque/Main	Graduate Programs	MA Anthropology	Maren E Svare
Albuquerque/Main	Graduate Programs	MA Art History	Christian B Waguespack
Albuquerque/Main	Graduate Programs	MA Art History	Kelsey D Martin
Albuquerque/Main	Graduate Programs	MA Art History	Kathryn E Manis
Albuquerque/Main	Graduate Programs	MA Communication	Christopher C Barnes
Albuquerque/Main	Graduate Programs	MA Communication	China C Billotte - Verhoff
Albuquerque/Main	Graduate Programs	MA Communication	Sarah .
Albuquerque/Main	Graduate Programs	MA Communication	Heidi G Ricci
Albuquerque/Main	Graduate Programs	MA Counseling	Patricia A Nevala
Albuquerque/Main	Graduate Programs	MA Economics	Brandon A Bridge
Albuquerque/Main	Graduate Programs	MA Economics	Tej K Gautam
Albuquerque/Main	Graduate Programs	MA Economics	Dadhi R Adhikari
Albuquerque/Main	Graduate Programs	MA Educational Leadership	Nick T Brokeshoulder

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Albuquerque/Main	Graduate Programs	MA Educational Leadership	Michelle .
Albuquerque/Main	Graduate Programs	MA Elementary Education	Lazarita H Williams
Albuquerque/Main	Graduate Programs	MA Elementary Education	Kevin .
Albuquerque/Main	Graduate Programs	MA Elementary Education	Zachary A Kline
Albuquerque/Main	Graduate Programs	MA Elementary Education	Rachel M Baucom
Albuquerque/Main	Graduate Programs	MA Elementary Education	Corinna C Saiz
Albuquerque/Main	Graduate Programs	MA Elementary Education	Leslie A Clute
Albuquerque/Main	Graduate Programs	MA Elementary Education	Julie L Kerbleski
Albuquerque/Main	Graduate Programs	MA Elementary Education	Gina K Foster
Albuquerque/Main	Graduate Programs	MA Elementary Education	James R Grainger
Albuquerque/Main	Graduate Programs	MA Elementary Education	Felicia N Torres
Albuquerque/Main	Graduate Programs	MA Elementary Education	Lauren E Butcher
Albuquerque/Main	Graduate Programs	MA Family Studies	Brandie L Pacheco
Albuquerque/Main	Graduate Programs	MA Family Studies	Yuling .
Albuquerque/Main	Graduate Programs	MA History	Christopher J Stachura
Albuquerque/Main	Graduate Programs	MA Lang,Lit & Sociocultural St	Sandra L Bruce
Albuquerque/Main	Graduate Programs	MA Lang,Lit & Sociocultural St	Jose Antonio .
Albuquerque/Main	Graduate Programs	MA Lang,Lit & Sociocultural St	Jose E Mondragon Torres
Albuquerque/Main	Graduate Programs	MA Lang,Lit & Sociocultural St	Rana S Al Khafaji
Albuquerque/Main	Graduate Programs	MA Latin American Studies	Sarah .
Albuquerque/Main	Graduate Programs	MA Latin American Studies	Patricia A Kent
Albuquerque/Main	Graduate Programs	MA Philosophy	John J Preston
Albuquerque/Main	Graduate Programs	MA Philosophy	Christopher W Rahlwes
Albuquerque/Main	Graduate Programs	MA Philosophy	David .
Albuquerque/Main	Graduate Programs	MA Political Science	Annamarie E Calasanti-Laws
Albuquerque/Main	Graduate Programs	MA Portuguese	Celina .
Albuquerque/Main	Graduate Programs	MA Secondary Education	Bryan C Dickinson
Albuquerque/Main	Graduate Programs	MA Secondary Education	Sean S Hurley
Albuquerque/Main	Graduate Programs	MA Secondary Education	Sarah K McHaffie
Albuquerque/Main	Graduate Programs	MA Secondary Education	Allison M Price
Albuquerque/Main	Graduate Programs	MA Secondary Education	James E Painter
Albuquerque/Main	Graduate Programs	MA Secondary Education	Chelsea L Van Klaveren
Albuquerque/Main	Graduate Programs	MA Secondary Education	Katie E Schrader
Albuquerque/Main	Graduate Programs	MA Secondary Education	Lauren A Morrison
Albuquerque/Main	Graduate Programs	MA Secondary Education	Regina L Caller
Albuquerque/Main	Graduate Programs	MA Special Education	Erika C Montano
Albuquerque/Main	Graduate Programs	MA Special Education	Manon A Lujan
Albuquerque/Main	Graduate Programs	MA Special Education	Sara J Antal
Albuquerque/Main	Graduate Programs	MA Special Education	Jaime .
Albuquerque/Main	Graduate Programs	MA Special Education	Sarah L Braaten
Albuquerque/Main	Graduate Programs	MA Special Education	Alice N Weeda
Albuquerque/Main	Graduate Programs	MA Special Education	Marissa .
Albuquerque/Main	Anderson Schools of Management	MACCT Accounting	Kayla K Charley
Albuquerque/Main	Anderson Schools of Management	MACCT Accounting	Sameer M Rasheed
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Jennie .
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Sanjeev .
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Jason E Wolf
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Robert C McCoy
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Michaeli R Marler
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Madeline L Muraida
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Shaun .
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Jorge A Garcia
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Catherine S Miners
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Edgar .
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Lorraine L Higgins
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Marisa A Sanchez
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Sara R Ranney

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Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Bradley B Cook
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Effie .
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Kayur S Shah
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Neale C Jorgensen
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Robert .
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Paul R Carbajal
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	William H Nicholson
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Ann .
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Thea .
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Heather M Giovannacci
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Ryan B Bond
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Juan M Ceniceros
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Steven .
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Dinah G Tolley
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Lasha R Boyden
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Corina .
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Brian E Mikelson
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Matthew W Wylie
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Sagi .
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Kevin E McMahon
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Rameez .
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Donald C Williams
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Taylor J Trodden
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Daniel E Sullivan-Moore
Albuquerque/Main	Anderson Schools of Management	MBA Business Administration	Evan P Hepner
Albuquerque/Main	Graduate Programs	MCRP Community & Regional Plan	Leonard .
Albuquerque/Main	Graduate Programs	MCRP Community & Regional Plan	Jordan O James
Albuquerque/Main	Graduate Programs	MCRP Community & Regional Plan	Arnett .
Albuquerque/Main	Graduate Programs	MCRP Community & Regional Plan	Patricia A Kent
Albuquerque/Main	Graduate Programs	MCRP Community & Regional Plan	Christopher .
Albuquerque/Main	Graduate Programs	MCRP Community & Regional Plan	Elisa G Pintor
Albuquerque/Main	Graduate Programs	MEME Manufacturing Engineering	Fahad M Alhamad
Albuquerque/Main	Graduate Programs	MEME Manufacturing Engineering	Solomon C Ezeiruaku
Albuquerque/Main	Graduate Programs	MFA Art Studio	Russell A Bauer
Albuquerque/Main	Graduate Programs	MFA Art Studio	Chad M Waples
Albuquerque/Main	Graduate Programs	MFA Art Studio	Kristin L Calhoun
Albuquerque/Main	Graduate Programs	MFA Art Studio	Rachel M McCaulley
Albuquerque/Main	Graduate Programs	MFA Creative Writing	Lucy K Burns
Albuquerque/Main	Graduate Programs	MFA Creative Writing	Jill A Dehnert
Albuquerque/Main	Graduate Programs	MLA Landscape Architecture	Juan A Merino Lom
Albuquerque/Main	Graduate Programs	MMU Music	Anna M Perea
Albuquerque/Main	Graduate Programs	MMU Music	Jennifer E Perez
Albuquerque/Main	Graduate Programs	MMU Music	Heidi L Jensen
Albuquerque/Main	Graduate Programs	MMU Music	Emily J Taylor
Albuquerque/Main	Graduate Programs	MMU Music	Sterling H Fry
Albuquerque/Main	Graduate Programs	MMU Music	Trisha M Davidian
Albuquerque/Main	Graduate Programs	MMU Music	Barbora .
Albuquerque/Main	Graduate Programs	MMU Music	Sigrid A Karlstrom
Albuquerque/Main	Graduate Programs	MMU Music	Micheal Angelo R Munoz
Albuquerque/Main	Graduate Programs	MMU Music	Erin R Rolan
Albuquerque/Main	Graduate Programs	MMU Music	Wojciech .
Albuquerque/Main	Graduate Programs	MMU Music	Katherine E Haynes
Albuquerque/Main	Graduate Programs	MOT Occupational Therapy	Jonathan R Keplinger
Albuquerque/Main	Graduate Programs	MPA Public Administration	Roxanna N Momeni
Albuquerque/Main	Graduate Programs	MPA Public Administration	Earle C Dixon
Albuquerque/Main	Graduate Programs	MPA Public Administration	Thomas C Fitzgerald
Albuquerque/Main	Graduate Programs	MPA Public Administration	Muhammad I Hussain



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Albuquerque/Main	Graduate Programs	MPH Public Health	Calvin P Boyd
Albuquerque/Main	Graduate Programs	MPH Public Health	Desirae L Woods
Albuquerque/Main	Graduate Programs	MS Architecture	Brianna R Waggoner
Albuquerque/Main	Graduate Programs	MS Architecture	Kameron J Baumgardner
Albuquerque/Main	Graduate Programs	MS Biology	Winifred S Whiteman-Jennings
Albuquerque/Main	Graduate Programs	MS Biology	Adam D Collins
Albuquerque/Main	Graduate Programs	MS Biology	Carl J Schmitt
Albuquerque/Main	Graduate Programs	MS Biology	Ashley A DeAguero
Albuquerque/Main	Graduate Programs	MS Biology	Lindsey C Kaufman
Albuquerque/Main	Graduate Programs	MS Biology	Kimberly L Fike
Albuquerque/Main	Graduate Programs	MS Biology	Lucille B Packard
Albuquerque/Main	Graduate Programs	MS Biomedical Engineering	Jennifer M Fetzer
Albuquerque/Main	Graduate Programs	MS Biomedical Engineering	Andrew .
Albuquerque/Main	Graduate Programs	MS Biomedical Sciences	Emily N Schneider
Albuquerque/Main	Graduate Programs	MS Biomedical Sciences	Alireza B Esfahane
Albuquerque/Main	Graduate Programs	MS Biomedical Sciences	Ramsey C Tate
Albuquerque/Main	Graduate Programs	MS Biomedical Sciences	Michelle R Chungtuyco
Albuquerque/Main	Graduate Programs	MS Civil Engineering	Michelle D Miller
Albuquerque/Main	Graduate Programs	MS Civil Engineering	Magdalena A Sims
Albuquerque/Main	Graduate Programs	MS Civil Engineering	Steven P Gomez
Albuquerque/Main	Graduate Programs	MS Civil Engineering	Aubrey C Eckert-Gallup
Albuquerque/Main	Graduate Programs	MS Computer Engineering	Akshay S Vaidya
Albuquerque/Main	Graduate Programs	MS Computer Engineering	Amanda M Bonnie
Albuquerque/Main	Graduate Programs	MS Computer Engineering	Mustafa A Al Mashhadani
Albuquerque/Main	Graduate Programs	MS Computer Engineering	Sikai .
Albuquerque/Main	Graduate Programs	MS Computer Engineering	Husain .
Albuquerque/Main	Graduate Programs	MS Computer Engineering	Michael .
Albuquerque/Main	Graduate Programs	MS Computer Engineering	Yuxing .
Albuquerque/Main	Graduate Programs	MS Computer Engineering	Gary L Sandine
Albuquerque/Main	Graduate Programs	MS Computer Science	Shiva Hima Satwick .
Albuquerque/Main	Graduate Programs	MS Computer Science	Geetha .
Albuquerque/Main	Graduate Programs	MS Computer Science	Dean .
Albuquerque/Main	Graduate Programs	MS Earth & Planetary Sciences	Alexandra C Pickel
Albuquerque/Main	Graduate Programs	MS Earth & Planetary Sciences	Lauren J Vargo
Albuquerque/Main	Graduate Programs	MS Earth & Planetary Sciences	Samantha L Cafferky
Albuquerque/Main	Graduate Programs	MS Earth & Planetary Sciences	Lindsay A Ross
Albuquerque/Main	Graduate Programs	MS Electrical Engineering	Robb F Thomas
Albuquerque/Main	Graduate Programs	MS Electrical Engineering	Naresh .
Albuquerque/Main	Graduate Programs	MS Electrical Engineering	Rajesh .
Albuquerque/Main	Graduate Programs	MS Electrical Engineering	Rahul .
Albuquerque/Main	Graduate Programs	MS Geography	Willard B Hunter
Albuquerque/Main	Graduate Programs	MS Health Education	Victoria A Torres
Albuquerque/Main	Anderson Schools of Management	MS Info Systems & Assurance	Asjha U Stus
Albuquerque/Main	Anderson Schools of Management	MS Info Systems & Assurance	Michael B Zanussi
Albuquerque/Main	Graduate Programs	MS Mathematics	Anthony A Ortiz
Albuquerque/Main	Graduate Programs	MS Mechanical Engineering	Jon-Claude .
Albuquerque/Main	Graduate Programs	MS Mechanical Engineering	Sai K Uppu
Albuquerque/Main	Graduate Programs	MS Mechanical Engineering	Gregory M Flint
Albuquerque/Main	Graduate Programs	MS Mechanical Engineering	Andrew B Porteous
Albuquerque/Main	Graduate Programs	MS Mechanical Engineering	Robert D Habbit
Albuquerque/Main	Graduate Programs	MS Nuclear Engineering	David A Pease
Albuquerque/Main	Graduate Programs	MS Nutrition	Meghan C Womack
Albuquerque/Main	Graduate Programs	MS Nutrition	Cara J Garner
Albuquerque/Main	Graduate Programs	MS Optical Sci & Engineering	Zengming .
Albuquerque/Main	Graduate Programs	MS Optical Sci & Engineering	Zahra .
Albuquerque/Main	Graduate Programs	MS Optical Sci & Engineering	Md Mottaleb .
Albuquerque/Main	Graduate Programs	MS Optical Sci & Engineering	Anabil .

The University of New Mexico  
 Summer 2015  
 Degree Candidates

Albuquerque/Main	Graduate Programs	MS Pharmaceutical Science	Shikhar .
Albuquerque/Main	Graduate Programs	MS Physical Education	Mary Rachel .
Albuquerque/Main	Graduate Programs	MS Physical Education	Nicholas D Medina
Albuquerque/Main	Graduate Programs	MS Physical Education	Nathan H Cole
Albuquerque/Main	Graduate Programs	MS Physical Education	Amity F Livingston
Albuquerque/Main	Graduate Programs	MS Physical Education	Kendra A Schaaf
Albuquerque/Main	Graduate Programs	MS Physical Education	Rebekah M McFann
Albuquerque/Main	Graduate Programs	MS Physical Education	Shandiin C Copeland
Albuquerque/Main	Graduate Programs	MS Physical Education	Kyle M Hickey
Albuquerque/Main	Graduate Programs	MS Physical Education	Jeremy D Dunham
Albuquerque/Main	Graduate Programs	MS Physical Education	John R Sais
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Leah L La Rusch
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Elisha K Salcido
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Rachel M Chandler
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Maria E Abeyta
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Jacklyn M Chavez
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Dana E Brown
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Ryan M Grange
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Leslie .
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Candace C Miller
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Bonnie A Jariwala
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Stephen R Soltero
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Michelle B Garcia
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	James N Baker
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Victoria C McCoskey
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Samantha .
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Laura A McCutcheon
Albuquerque/Main	Graduate Programs	MS Physician Assistant Studies	Matthew R Keeran
Albuquerque/Main	Graduate Programs	MS Physics	Ezad .
Albuquerque/Main	Graduate Programs	MS Physics	Paolo L Di Lorenzo
Albuquerque/Main	Graduate Programs	MS Psychology	Aaron P Jones
Albuquerque/Main	Graduate Programs	MS Psychology	Nicholas M Grebe
Albuquerque/Main	Graduate Programs	MS Psychology	Adrienne .
Albuquerque/Main	Graduate Programs	MS Psychology	Christy .
Albuquerque/Main	Graduate Programs	MS Speech-Language Pathology	Lindsay M Mansfield
Albuquerque/Main	Graduate Programs	MS Speech-Language Pathology	Jennifer K Romero
Albuquerque/Main	Graduate Programs	MS Speech-Language Pathology	Deeana L Sanchez
Albuquerque/Main	Graduate Programs	MS Speech-Language Pathology	Hannah C Hughes
Albuquerque/Main	Graduate Programs	MS Speech-Language Pathology	Carla C Griego
Albuquerque/Main	Graduate Programs	MS Speech-Language Pathology	Marcella S Baileys
Albuquerque/Main	Graduate Programs	MS Speech-Language Pathology	Esther .
Albuquerque/Main	Graduate Programs	MS Speech-Language Pathology	Madeline G Laski
Albuquerque/Main	Graduate Programs	MS Speech-Language Pathology	Natalie E Brooks
Albuquerque/Main	Graduate Programs	MS Speech-Language Pathology	Kelsey .
Albuquerque/Main	Graduate Programs	MS Speech-Language Pathology	Hayden E Rector
Albuquerque/Main	Graduate Programs	MS Speech-Language Pathology	Daniela C Sisneros
Albuquerque/Main	Graduate Programs	MS Speech-Language Pathology	Brian E Baker
Albuquerque/Main	Graduate Programs	MS Statistics	Tamara .
Albuquerque/Main	Graduate Programs	MS Statistics	Nathaniel B Crouse
Albuquerque/Main	Graduate Programs	MS Statistics	Yuridia L Leyva
Albuquerque/Main	Graduate Programs	MWR Water Resources	Brian M Iacona
Albuquerque/Main	Graduate Programs	MWR Water Resources	Schuyler A Smith
Albuquerque/Main	Graduate Programs	MWR Water Resources	Christopher .
Albuquerque/Main	Graduate Programs	PDCERT Hist Reserv & Region	Rebekah C Bellum
Albuquerque/Main	Graduate Programs	PHD Anthropology	Roberto A Herrera
Albuquerque/Main	Graduate Programs	PHD Anthropology	Hannah V Mattson
Albuquerque/Main	Graduate Programs	PHD Art History	Shana .

The University of New Mexico  
 Summer 2015  
 Degree Candidates

Albuquerque/Main	Graduate Programs	PHD Art History	Gustavo A Larach
Albuquerque/Main	Graduate Programs	PHD Biology	Tatiana P Flanagan
Albuquerque/Main	Graduate Programs	PHD Biology	Daniel R Colman
Albuquerque/Main	Graduate Programs	PHD Biology	Lijing .
Albuquerque/Main	Graduate Programs	PHD Biology	Ramesh .
Albuquerque/Main	Graduate Programs	PHD Biology	Trevor S Fristoe
Albuquerque/Main	Graduate Programs	PHD Biology	Natalie A Wright
Albuquerque/Main	Graduate Programs	PHD Biology	Joseph R Burger
Albuquerque/Main	Graduate Programs	PHD Biology	Tyler J Pilger
Albuquerque/Main	Graduate Programs	PHD Biomedical Sciences	Seth M Daly
Albuquerque/Main	Graduate Programs	PHD Biomedical Sciences	Jenna M Lilyquist
Albuquerque/Main	Graduate Programs	PHD Biomedical Sciences	Veronica R Bruce
Albuquerque/Main	Graduate Programs	PHD Biomedical Sciences	Cheryl A Sensibaugh
Albuquerque/Main	Graduate Programs	PHD Chemistry	Sarah E Toews Keating
Albuquerque/Main	Graduate Programs	PHD Chemistry	Lucas R Zimney
Albuquerque/Main	Graduate Programs	PHD Chemistry	Chunliang .
Albuquerque/Main	Graduate Programs	PHD Communication	Arthur A Aguirre
Albuquerque/Main	Graduate Programs	PHD Communication	Chad L Perry
Albuquerque/Main	Graduate Programs	PHD Counselor Education	Neil P Rigsbee
Albuquerque/Main	Graduate Programs	PHD Counselor Education	Megan J Speciale
Albuquerque/Main	Graduate Programs	PHD Economics	Tunay .
Albuquerque/Main	Graduate Programs	PHD Economics	Heidi M Pitts
Albuquerque/Main	Graduate Programs	PHD Engineering	Damon J Burnett
Albuquerque/Main	Graduate Programs	PHD Engineering	Timothy M Schriener
Albuquerque/Main	Graduate Programs	PHD Engineering	Mark A Harris
Albuquerque/Main	Graduate Programs	PHD Engineering	Md R Islam
Albuquerque/Main	Graduate Programs	PHD Engineering	Viswanath .
Albuquerque/Main	Graduate Programs	PHD Engineering	Arthur .
Albuquerque/Main	Graduate Programs	PHD English	Annarose .
Albuquerque/Main	Graduate Programs	PHD English	Nicholas P Schwartz
Albuquerque/Main	Graduate Programs	PHD English	Lisa .
Albuquerque/Main	Graduate Programs	PHD History	Jason A Strykowski
Albuquerque/Main	Graduate Programs	PHD History	Donna P Peterson
Albuquerque/Main	Graduate Programs	PHD History	William R Veeder
Albuquerque/Main	Graduate Programs	PHD History	Jordan B Walters
Albuquerque/Main	Graduate Programs	PHD Lang,Lit& Sociocultural St	Claudia H Lombana Giraldo
Albuquerque/Main	Graduate Programs	PHD Lang,Lit& Sociocultural St	Julie A Bryant
Albuquerque/Main	Graduate Programs	PHD Mathematics	Sahitya .
Albuquerque/Main	Graduate Programs	PHD Mathematics	Ming .
Albuquerque/Main	Graduate Programs	PHD Nursing	Lori S Saiki
Albuquerque/Main	Graduate Programs	PHD Optical Sci & Engineering	Chengao .
Albuquerque/Main	Graduate Programs	PHD Org Learn & Instruct Tech	Heather D Mendoza
Albuquerque/Main	Graduate Programs	PHD Phys Ed, Sports & Ex Sci	Jenevieve L Roper
Albuquerque/Main	Graduate Programs	PHD Phys Ed, Sports & Ex Sci	Hung Sheng .
Albuquerque/Main	Graduate Programs	PHD Phys Ed, Sports & Ex Sci	Jonathan N Mike
Albuquerque/Main	Graduate Programs	PHD Physics	Roger C Ygbuhay
Albuquerque/Main	Graduate Programs	PHD Physics	Eric H Miller
Albuquerque/Main	Graduate Programs	PHD Physics	Akash V Rakholia
Albuquerque/Main	Graduate Programs	PHD Physics	Boyan .
Albuquerque/Main	Graduate Programs	PHD Physics	Matthias D Lang
Albuquerque/Main	Graduate Programs	PHD Political Science	Marina A Kingsbury
Albuquerque/Main	Graduate Programs	PHD Psychology	Jennifer A Ortiz
Albuquerque/Main	Graduate Programs	PHD Psychology	Xiaoshen .
Albuquerque/Main	Graduate Programs	PHD Psychology	Erica E Nason
Albuquerque/Main	Graduate Programs	PHD Psychology	Brenna L Greenfield
Albuquerque/Main	Graduate Programs	PHD Psychology	Yajaira .
Albuquerque/Main	Graduate Programs	PHD Sociology	Elena A Windsong

The University of New Mexico  
Summer 2015  
Degree Candidates

Albuquerque/Main  
Albuquerque/Main  
Albuquerque/Main

Graduate Programs  
Graduate Programs  
Graduate Programs

PHD Spanish & Portuguese  
PHD Special Education  
PHD Statistics

Dora E Careaga-Coleman  
Laurel A Lane  
Yonghua .

## Academic Affairs Dashboards

Regent's Academic/Student Affairs & Research Committee

September 3, 2015

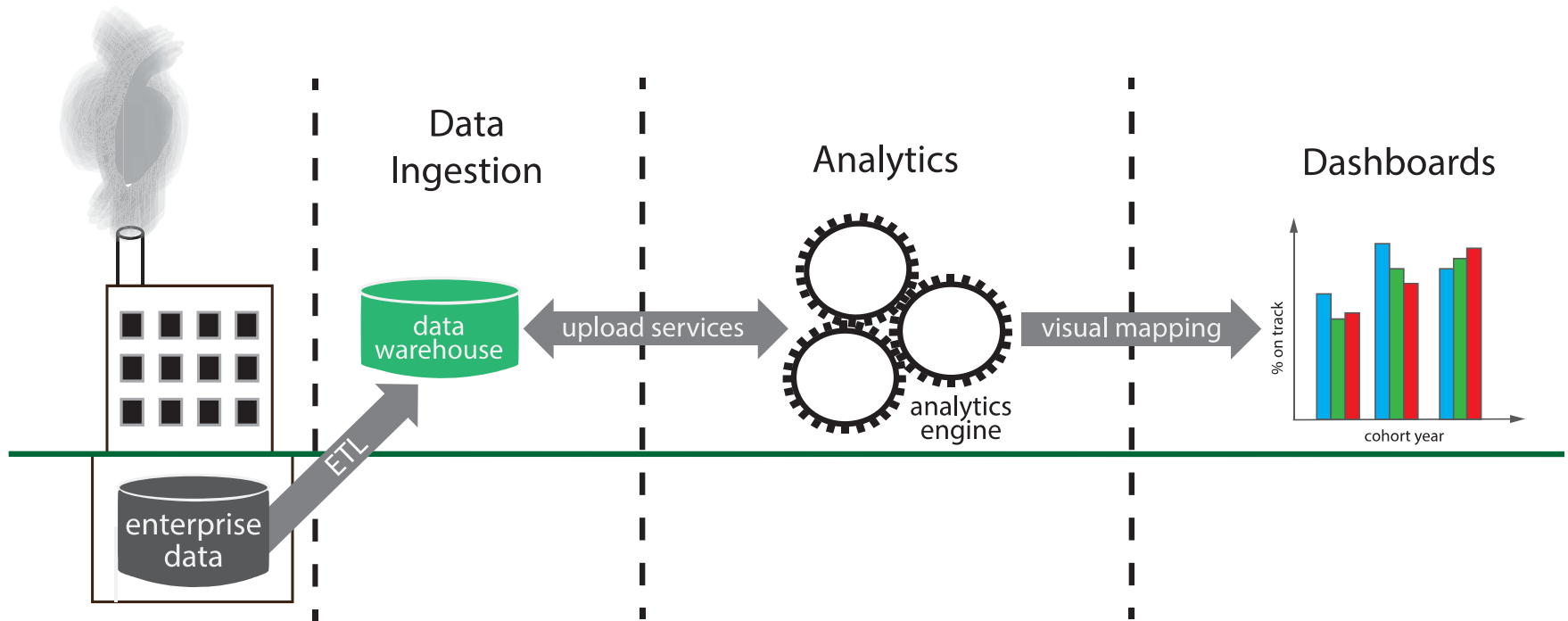
# Institutional Effectiveness

We are organizing Assessment, Accreditation and Institutional Analytics under the **Office of Institutional Effectiveness**.

- No new personnel.
- Co-located within one suite in Dane Smith Hall.
- Benefits:
  - Enables “effectiveness” units to work in synergy.
  - One location for academic/administrative units to visit for institutional effectiveness needs.
  - Administrative units assessment (new effort) will be coordinated through this office.

# Data/Analytics/Dashboards

In support of these effectiveness/integrity efforts, the **Academic Affairs App Team** continues to develop the underlying infrastructure that supports our emerging analytics and reporting needs.



# Data/Analytics/Dashboards

## **These emerging capabilities will:**

- Support the work of the Office of Institutional Effectiveness.
- Support data-informed decision making across campus (ground discussions in facts).
- Direct deeper investigations related to student success, faculty compensation, institutional efficiencies, etc.
- Provide KPIs, metrics and targets for performance evaluation at all organizational levels.



# Gallery of Dashboards

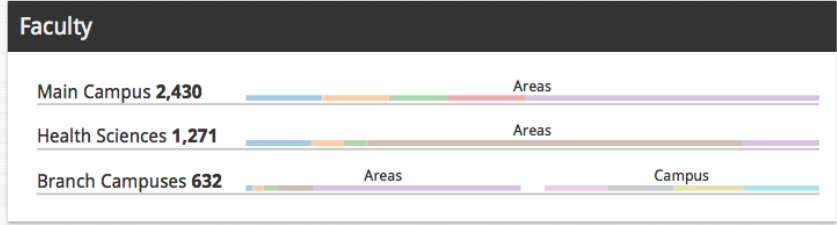
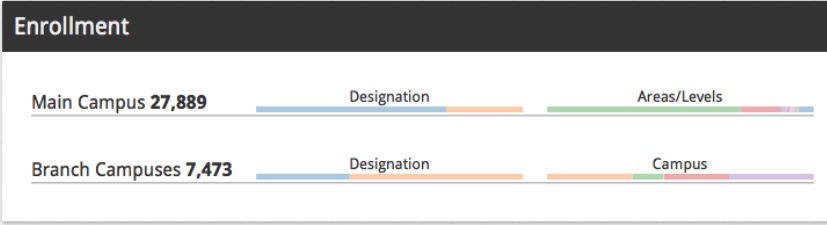
# Provost Dashboard

- <http://informatics.unm.edu/>
- Institutional Fact Book Tab
- Student Success Metrics Tab
  - By University/College/Program
  - Degree Output by time-to-degree
  - Enrollment
  - Student Flows
- Up Next: Financial Tab, Faculty Tab

# Provost Dashboard – Institutional Facts

Go To  
Colleges/Schools

## University Of New Mexico - Overview



### Admissions Freshman Applicants

Applicants	11,835
Admits	7,406
Enrollees	3,132

### Degrees Awarded 2013-14

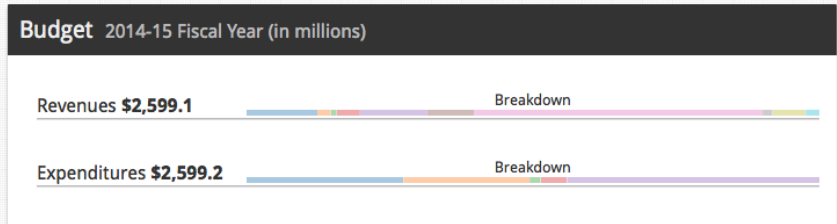
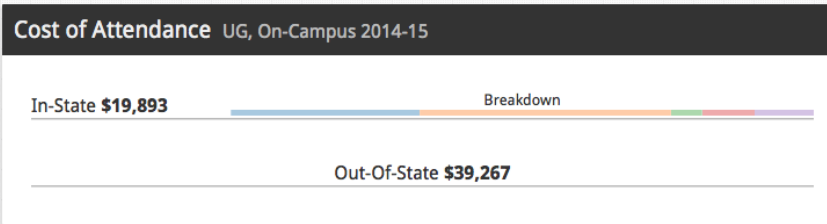
Bachelors	3,736
Masters	1,308
Doctorate	231
Professional	289
Graduate Certificates	29
Post Mast./Ed. Specialist	27

### Staff

Main Campus	3,910
Health Sciences	2,523
Branch Campuses	317

### Student Employees

Main Campus	2,430
Health Sciences	1,271
Branch Campuses	632



# Provost Dashboard – Success Metrics

Go To

Colleges/Schools

Filter By

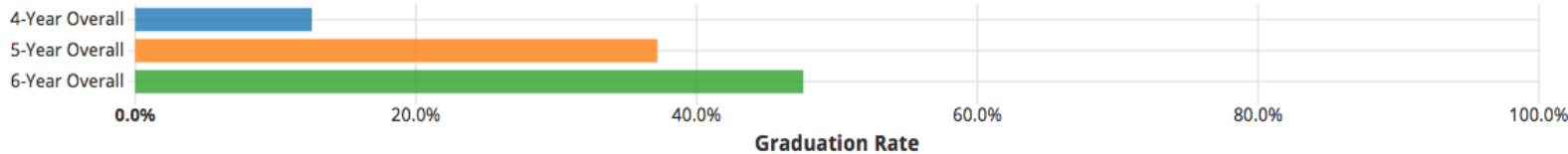
Cohort Year:

- 2008
- 2007
- 2006

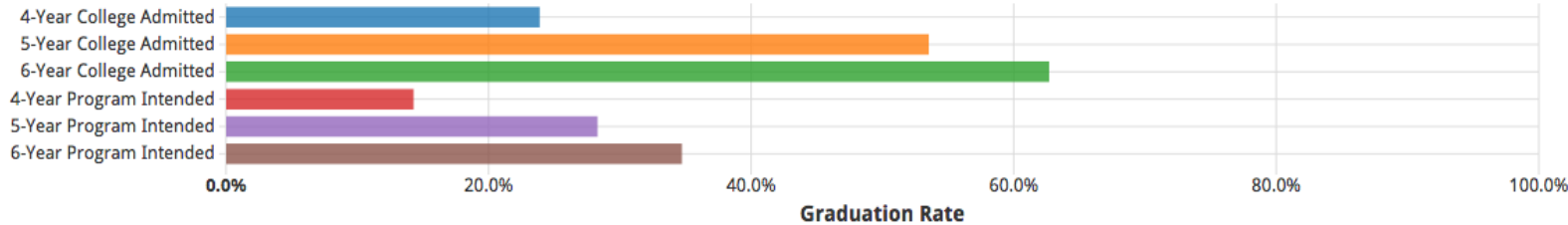
## University Of New Mexico - Students

Success Metrics Other Grad Rates Enrollment Flow

### UNM Student Graduation Rates Overall

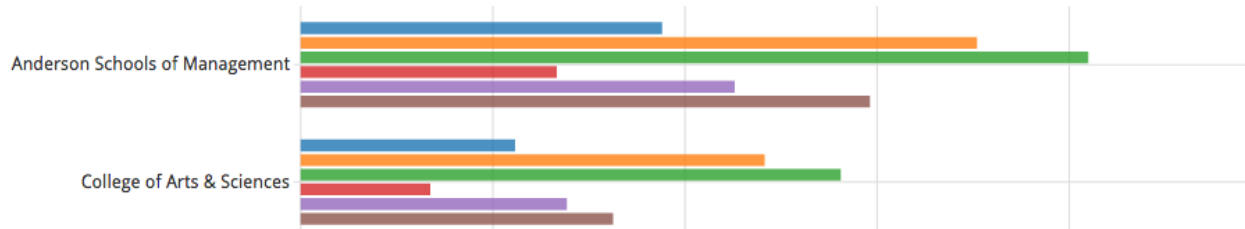


### UNM Student Graduation Rates College Admitted / Program Intended



### Student Graduation Rates By College College Admitted / Program Intended

Sort By: Name



# Provost Dashboard – Degree Production

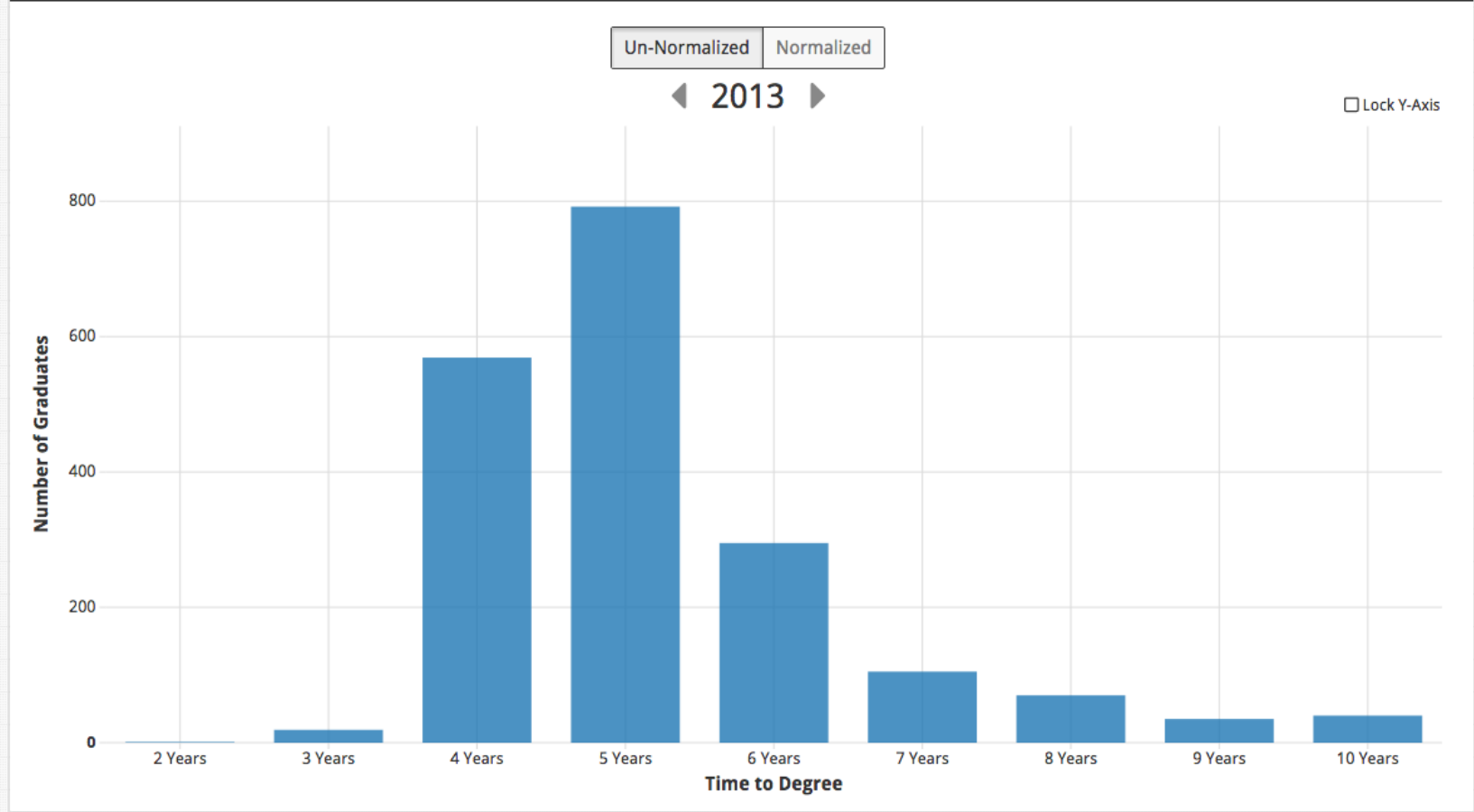
University of New Mexico

Go To  
Colleges/Schools

## University Of New Mexico - Students

Success Metrics Other Grad Rates Enrollment Flow

### Graduation Rates By Time To Degree



# Provost Dashboard – Enrollment

Overview

Students

University of New Mexico

Go To

Colleges/Schools

Filter By

Enrollment Period:

- Fall 2014
- Fall 2013
- Fall 2012
- Fall 2011

Show Amounts For:

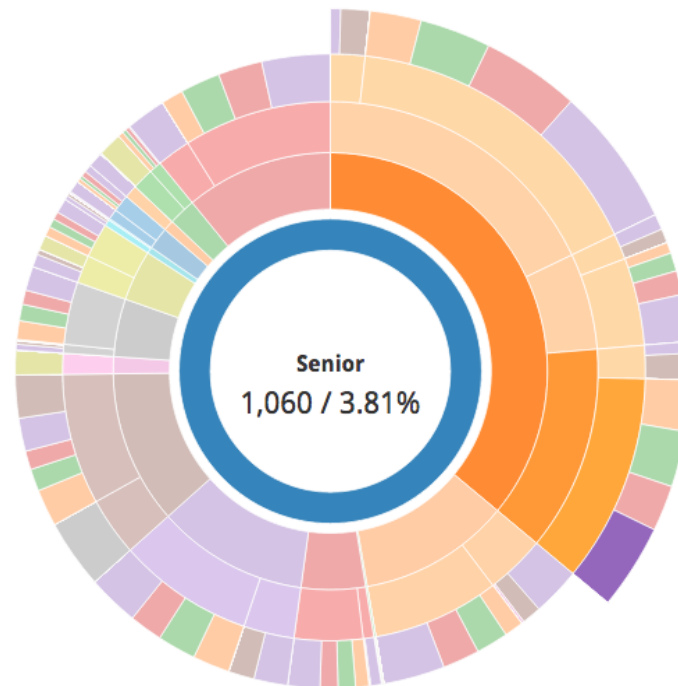
- Gender
- Ethnicity
- Level

## University Of New Mexico - Students

Success Metrics Other Grad Rates Enrollment Flow

### Student Enrollment

University of New Mexico > College of Arts and Sciences > Natural Sciences > Undergraduate > Senior



Hide Legend

Break Down By:

College

Division

Department

Major

Classification

\* All data at the college and major levels reflect both program-admitted students and students intending to major in specific programs within the respective colleges.

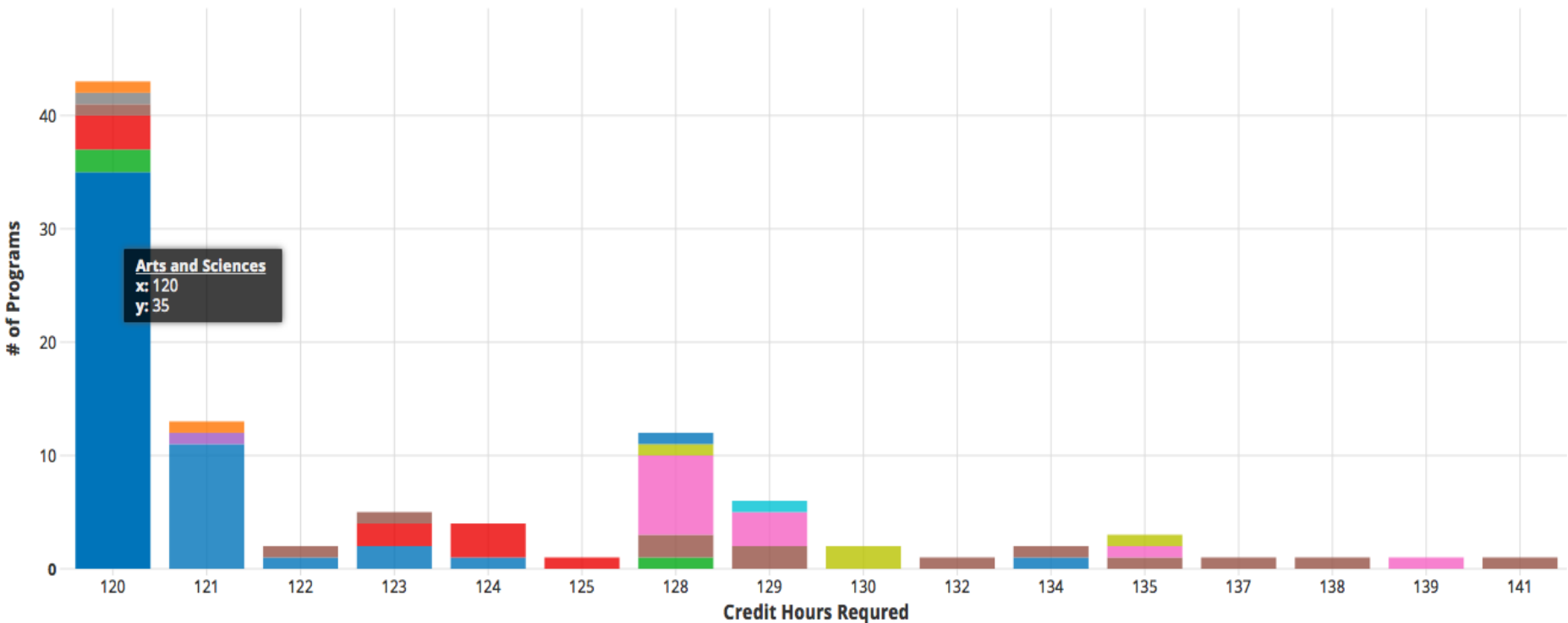
# Provost Dashboard – 120 CH Degrees

## Program Credit Hours By College

Total Change

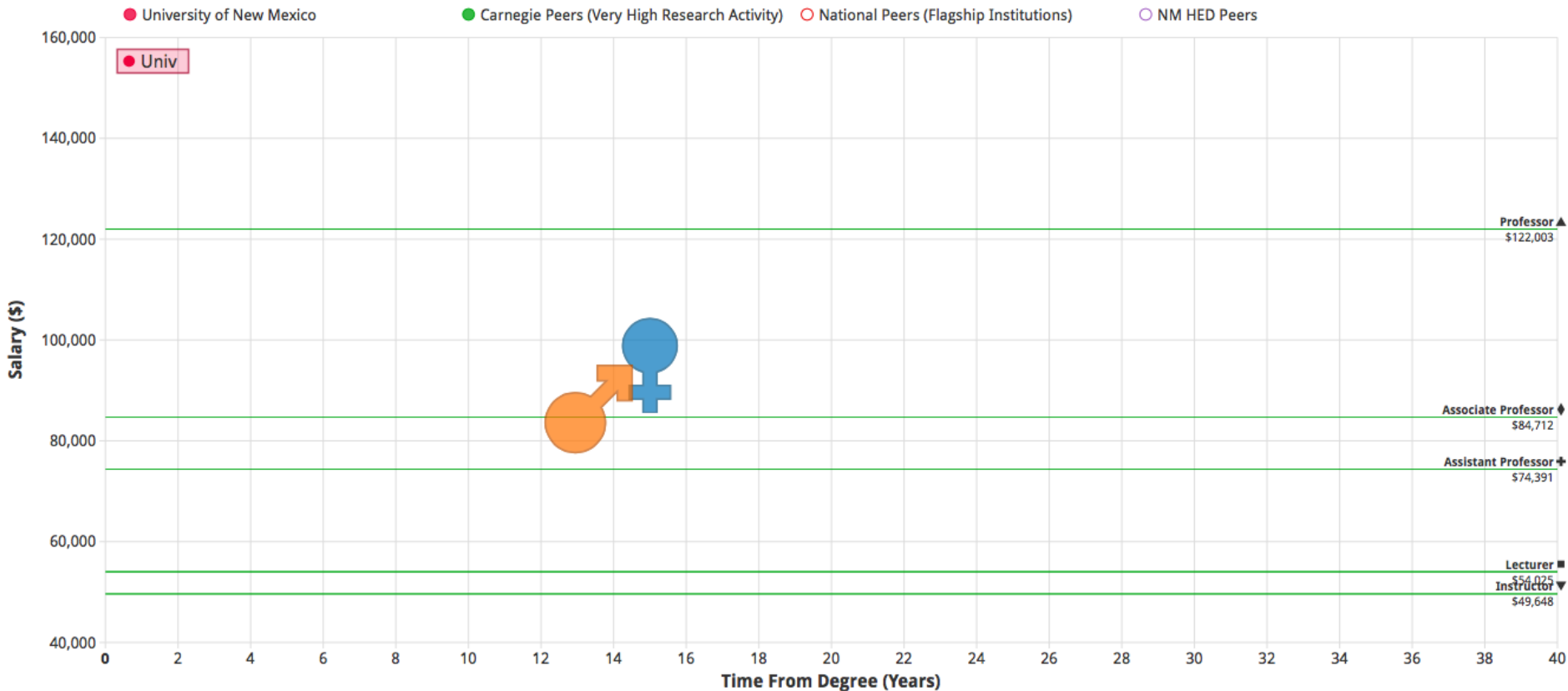
Stack Bars

- Arts and Sciences
- Architecture and Planning
- University Studies
- Engineering
- Library
- Education
- Fine Arts
- Honors
- Medicine
- Nursing
- Management



# Provost Dashboard – Salary Equity

Lock Y-Axis  Lock X-Axis

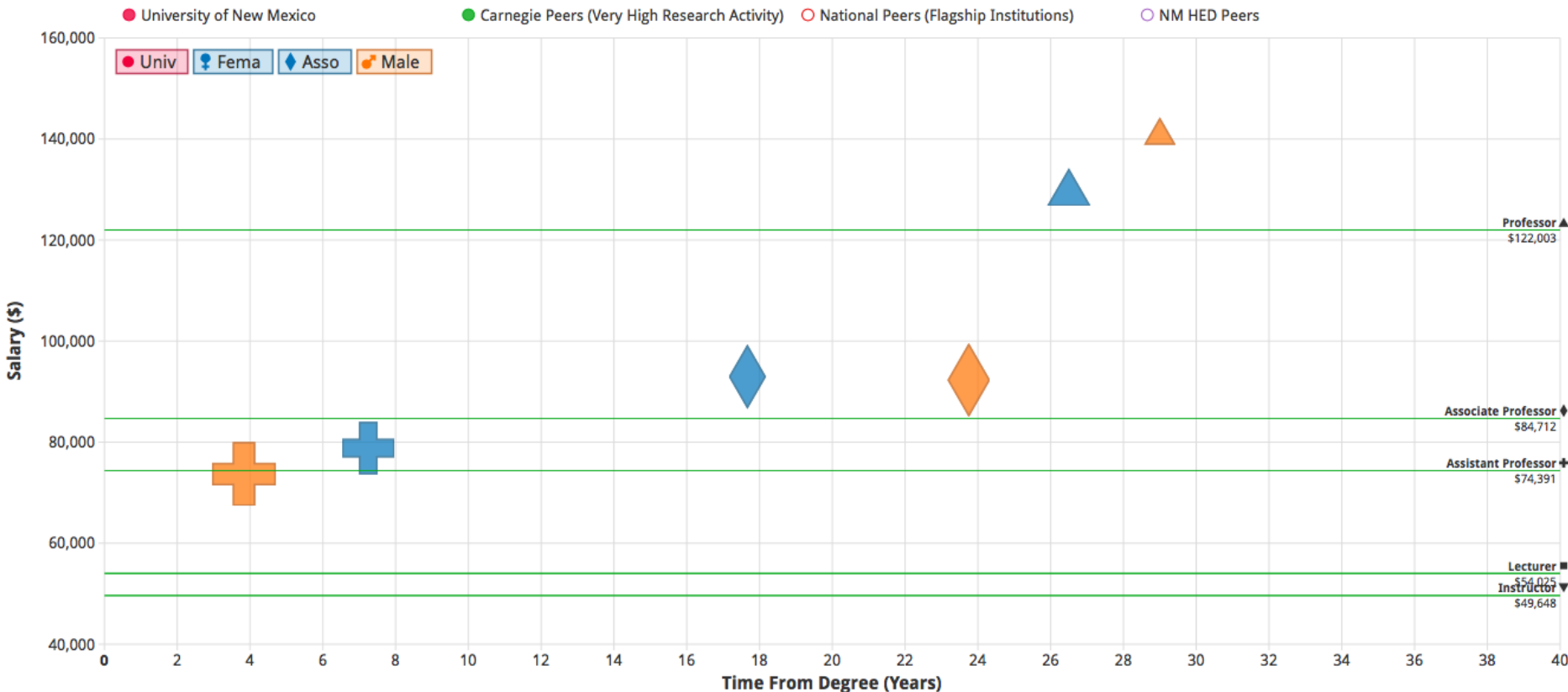


Name: Jane Rank: Prof Degree Year: 1999-2000 Gender: F Department: SOC Discipline: Economics 2014-15: 100000 2015-16: 100000



# Provost Dashboard – Salary Equity

Lock Y-Axis  Lock X-Axis

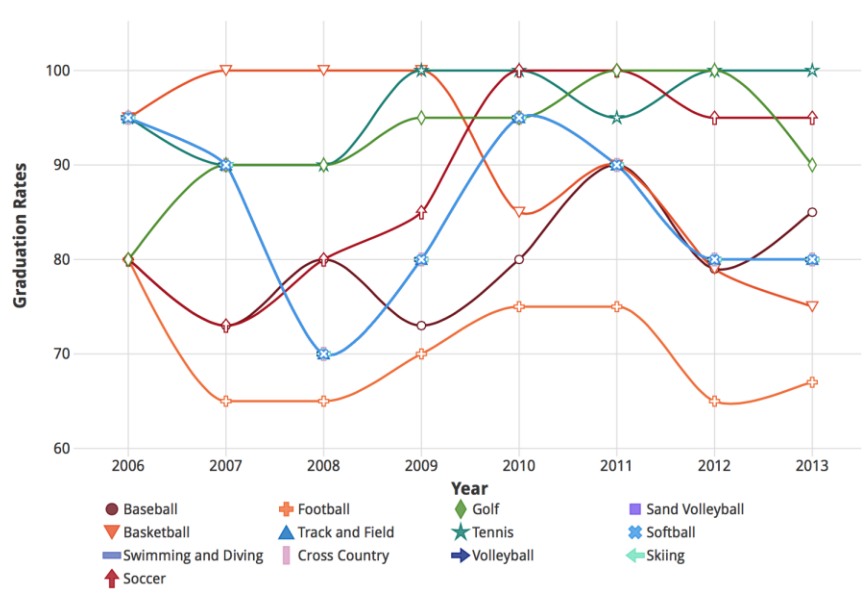


Name	Rank	Degree Year	Gender	Department	Discipline	2014-15	2015-16
Jane	Prof	1990..2000	F	SOC	Economics	..100000	..100000

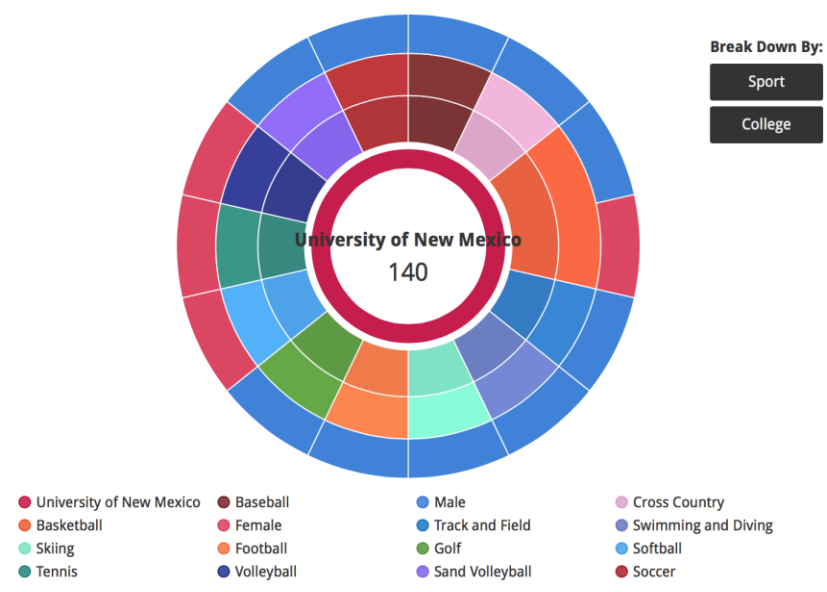
# Provost Dashboard – Athletics



## 4-Year Graduation Rate by Year



## UNM Sports



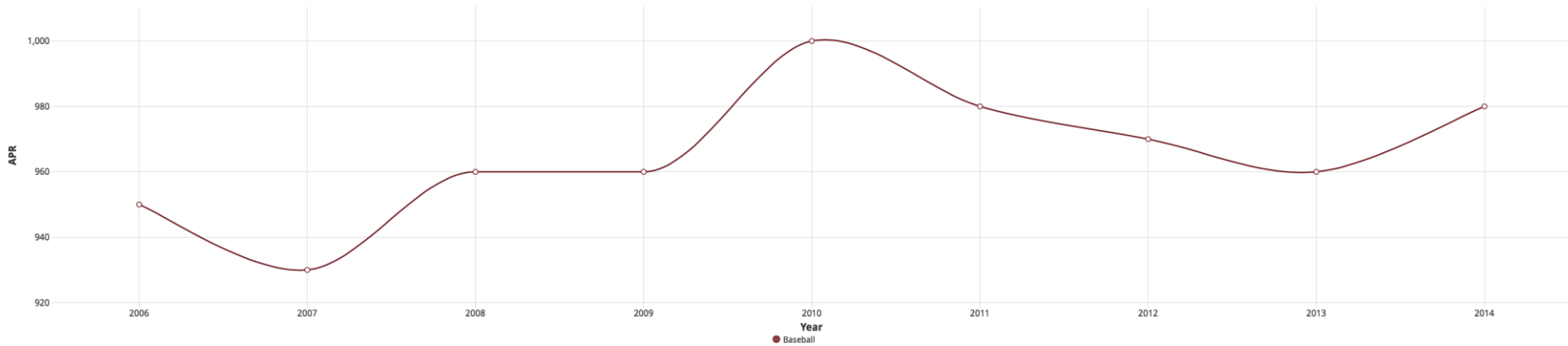
\*Dashboard is displaying fake data

# Provost Dashboard – Athletics

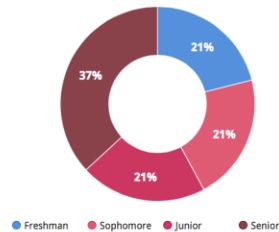
## Soccer

APR 19      STUDENTS 19      AVERAGE GPA 3.56

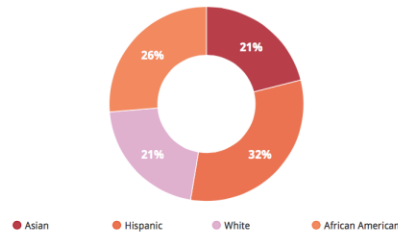
### APR by Year



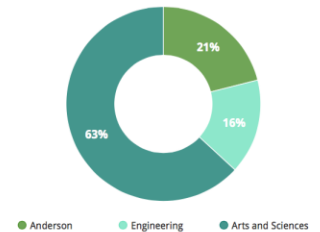
### Classification



### Ethnicity



### College



Student ID	Name	Gender	Classification	Ethnicity	GPA
10..20 =50	Jane	F	Freshman	asian	3.5
1111111	Smith, John	M	Freshman	Asian	3.50
5111115	Doe, John	M	Freshman	Asian	3.50

\*Dashboard is displaying fake data

# NM HED – Degree ROI

## New Mexico Graduate Workforce

Graduation Year: 2008-09

All Institutions

All CIP Groups

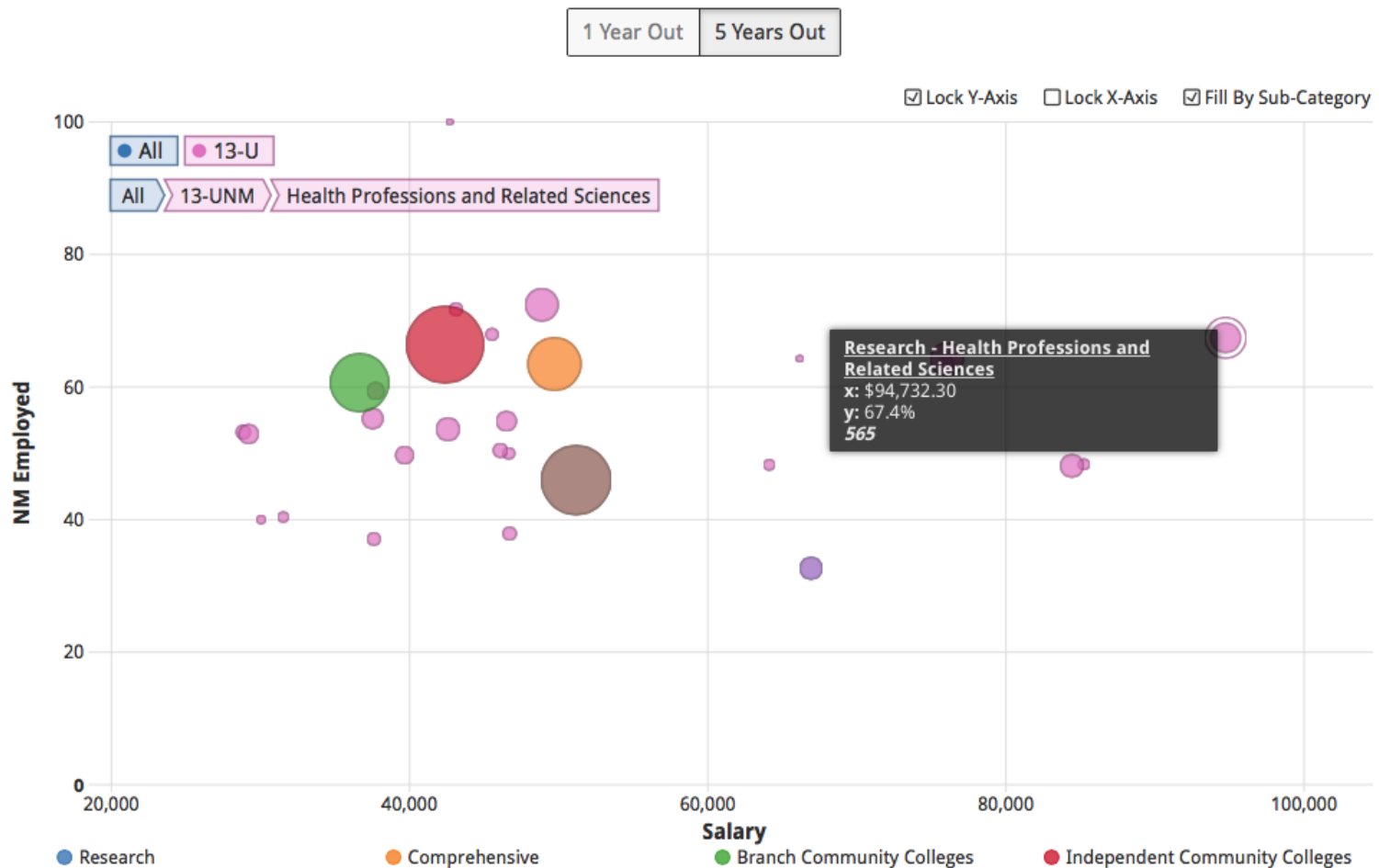
All Award Levels

Only STEM-H

Salary: \$0 - \$3,186,148

Award Count: 1 - 24

How many stayed and what did they make? 2008-09 Cohort



# Cohort Analytics

**The cohort analytics application utilizes Degree Plans and will dramatically improve our student success capabilities:**

This application will enable:

- Advisors, chairs, deans and administrators to track the progress of relevant student cohorts relative to academic progress.
- Earlier insights into various metrics the regents, president, provost have asked us to track. E.g., accurately project the number of students who will graduate in four years (tuition free final semester).
- Accountability: Set and track program- and college-level success targets, measure advising efficacy.
- More accurate graduation rate projections (years in advance, rather than months in advance of required reporting).

# Cohort Analytics

**The application involves the integration of a number of information systems, deployed in the cloud:**

- Student Data Mart – student progress data (FERPA applies).
- Degree Requirements and Degree Plans databases.
- Reasoning Engine – reasons over the aforementioned data stores.
- CAS Authentication and Authorization.
- Analytics and Interactive Dashboard Framework.

# Cohort Analytics Dashboard



## COLLEGE OF FINE ARTS

STUDENTS  
233

AVERAGE GPA  
3.42

AVERAGE CREDIT HOURS  
112

AVERAGE COMPLETION  
72%

This dashboard is meant to be used for cohort analytics purposes only. As the data may contain errors, it should not be used as an official audit of student progress.

### EFFICIENCY RATING

70

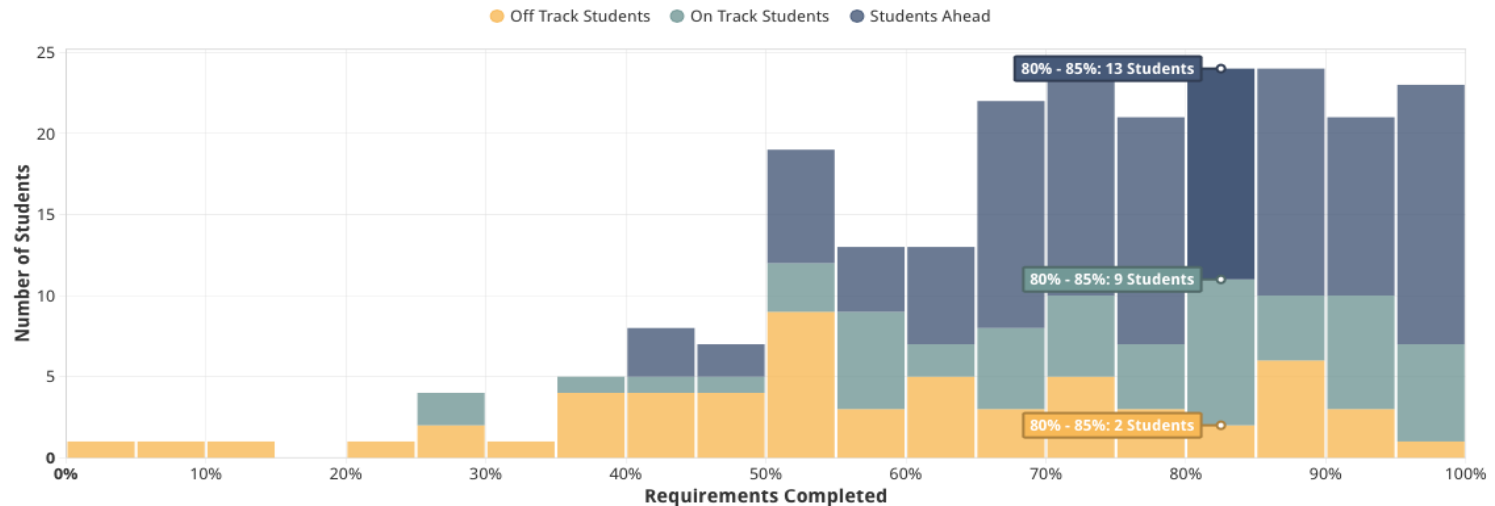
AVG CREDITS COUNTED TOWARDS DEGREE:

79

AVG CREDITS NOT COUNTED TOWARDS DEGREE:

33

### STUDENT PROGRESS HISTOGRAM



# Cohort Analytics Dashboard



## COLLEGE OF FINE ARTS

### 14 STUDENTS IN GROUP

---

ANNE SIMPSON

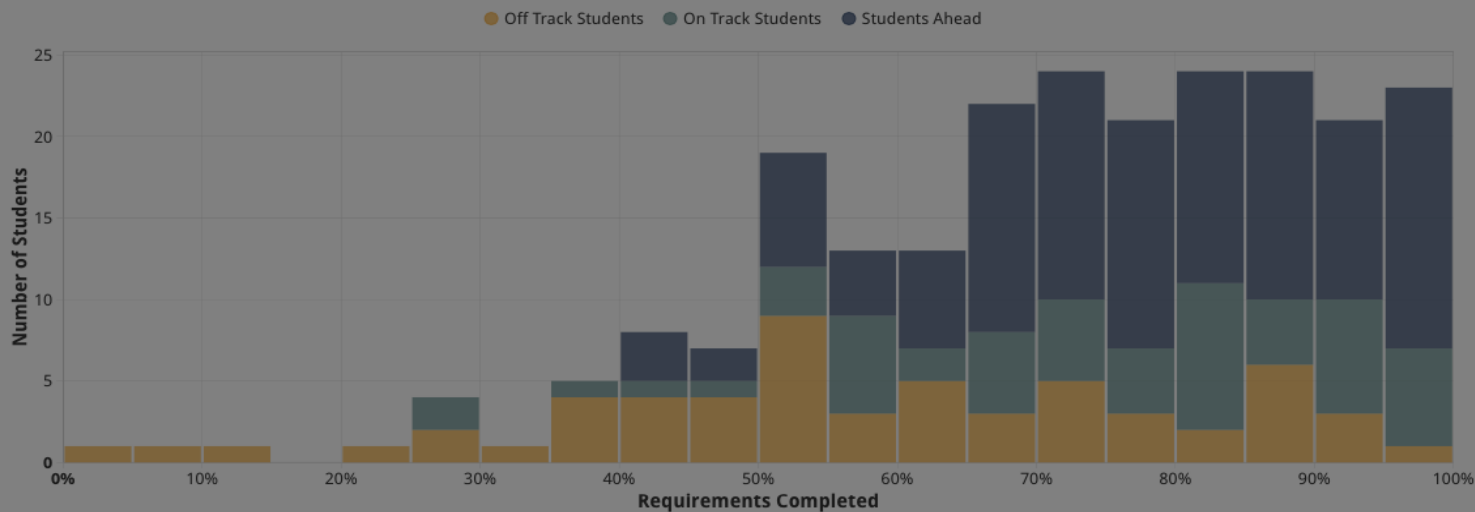
**Term Admitted:** Fall 2012      **GPA:** 3.96      **Credits:** 92      **Progress:** 0.86

---

ANTONIO JONES

**Term Admitted:** Fall 2013      **GPA:** 3.43      **Credits:** 51      **Progress:** 0.86

STUDENT PROGRESS HISTOGRAM





# Cohort Analytics Dashboard

ANNIE FOX

**STUDENT ID:** 614848266

**MAJOR:** Music

**CONCENTRATION:** N/A

**ADMITTED TO UNM:** Fall 2012

**MINOR:** N/A

ADMITTED TO PROGRAM

2012

GPA

3.44

ATTEMPTED CREDIT HOURS

84

COMPLETION

69%

This degree audit should be used for analysis and advising purposes only. This audit may contain errors, and should not be considered an official transcript.

## EFFICIENCY RATING

81

CREDITS COUNTED TOWARDS DEGREE:

68

CREDITS NOT COUNTED TOWARDS DEGREE

16

## REQUIREMENTS COMPLETED

✓ MUS 101	MUS 101: CR	✓ MUS 150	MUS 150: C+
✓ MUS 150L	MUS 150L: C+	✓ APMS 119	APMS 119: A-
✓ MUS 101	MUS 101: CR	✓ MUS 152	MUS 152: A-
✓ MUS 152L	MUS 152L: B+	✓ APMS 120	APMS 120: A
✓ MUS 250	MUS 250: B	✓ MUS 250L	MUS 250L: B
✓ HIST 101	HIST 101: B	✓ MUS 252	MUS 252: B
✓ MUS 252L	MUS 252L: B	✓ ENGL 220	ENGL 220: B
✓ HIST 102	HIST 102: A	✓ MUS 361	MUS 361: B-

# Cohort Analytics Dashboard

## REQUIREMENTS NOT COMPLETED

- ✘ ENGL 120
- ✘ APMS 219
- ✘ APMS 220
- ✘ MUS 101
- ✘ Social Behavior Science
- ✘ MUS Fine Arts Outside the Major

- ✘ MUS 101
- ✘ MUS 101
- ✘ MUS 101
- ✘ ENGL 110
- ✘ MUS Major Ensemble

## COURSES NOT COUNTED

- ⓘ PSY 105: A
- ⓘ PENP 159: A+
- ⓘ PENP 158: A+
- ⓘ MUSE 195: A-
- ⓘ AMST 320: A-
- ⓘ MUS 111: B
- ⓘ MUS 112: B
- ⓘ MUS 112: C
- ⓘ MATH 111: C-
- ⓘ MUS 211: W
- ⓘ SOC 422: W

- ⓘ PENP 193: A
- ⓘ MUSE 155: A+
- ⓘ MUS 236: A-
- ⓘ HIST 300: A-
- ⓘ MATH 111: B
- ⓘ APMS 107: B
- ⓘ RELG 347: B+
- ⓘ MUS 152: C
- ⓘ MUSE 213: CR
- ⓘ MUS 152L: W
- ⓘ FREN 101: W



# About the UNM Newsroom



- ◆ Managed and maintained by University Communication and Marketing (UCAM)
- ◆ Primary source for University news and information
- ◆ Delivers compelling news content to external and internal audiences, including;
  - ◆ Internal: staff, faculty, students, alumni, partners
  - ◆ External: state legislators, potential students, parents and outside news sources.
- ◆ Fulfills the University's need to provide frequent, relevant and engaging news content



## News U Can Use

- ◆ Launched July 2013
- ◆ Aligned UCAM's mission with UNM2020 goals and objectives
- ◆ Replaced printed news (UNM Today), and a previous iteration of an online newsroom also titled UNM Today, to make news more accessible via technology, while cutting unnecessary printing costs
- ◆ Following the UCAM Newsroom launch, HSC adopted the same platform





# Newsroom Features



## 3 Primary Categories

- Latest News (all audiences)
- Inside UNM (internal UNM community)
- Announcements (any audience with a campus-wide interest)

## Subcategories include

- Athletics
- Economic Development
- Health Sciences Center
- For The Record (a source to correct inaccurate or unclear information.)

## Other Tools and Resources

- Press Kit (a tool for journalists)
- Current Topics featuring UNM experts (e.g. elections, environmental issues, cyber security)
- In The News (list of outside news stories involving UNM)
- Events
- Photos (recent photos related to news stories)

<http://news.unm.edu/>



# Measuring Success (Metrics)

- ◆ Various metrics are available to monitor site traffic including an Activity Snapshot and specific categorical page views.
- ◆ Monthly reports are generated that include overall sessions users and page views and average time spent on a page.
- ◆ Metrics Jan. 1, 2015 – Aug. 26, 2015 (current calendar year).



Avg. Time on Page

00:02:06



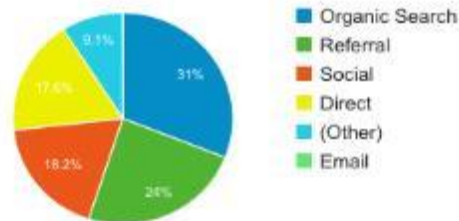


# Dashboard Results



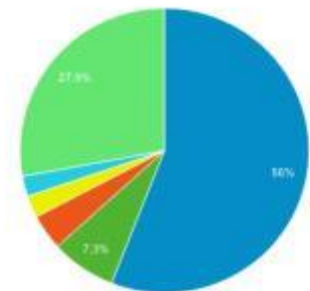
- ◆ Total 2015 page views (current calendar year)
- ◆ Jan. 1, 2015 – August 26, 2015 – 317,267
- ◆ Traffic by device, Desktop – 206,611; Mobile, 94,208; and Tablet, 16,974.
- ◆ Our top channels (how traffic is being driven) and audience location show:

Top Channels



Audience Location

Albuquerque-Santa Fe NM (not set) Las Vegas NV Los Angeles CA Denver CO Other



## News U Can Use

- ◆ Reporters, especially TV and Daily Lobo, regularly peruse the website looking for story ideas.
- ◆ Reporters search the website for UNM Experts on specific topics and can also use the “search” tool to get background info on past stories/events such as the DOJ investigation for context.
- ◆ NewMediaWire package offered by iPressroom enables dissemination of selected news content to more than 3,500 reporters across the United States.







# The Future of the UNM Newsroom



- ◆ UCAM is well-positioned to take advantage of the online newsroom boon.
- ◆ In a 2015 survey conducted by the TEK Group, 97 percent of journalists expect organizations to have an online newsroom; while 45 percent of those journalists visit an online newsroom at least once a week.
- ◆ Newsroom audience: 61 percent believe an online newsroom should be accessible to all users. In terms of branding, 68 percent of journalists believe it's important for an online newsroom to maintain a look and feel of the organization's website.
- ◆ Newsroom elements most important to journalists: No. 1 Search functionality; No. 2 PR contacts; No. 3 News Releases; No. 4 Photos; and No. 5 Breaking News.
- ◆ To date, outside of grass roots marketing and word of mouth, UCAM has done conducted much in the way of marketing the UNM Newsroom.
- ◆ UCAM has begun initial preparations to design and implement a marketing plan designed to boost the overall exposure of the UNM Newsroom targeting more specific topical areas of interest in preparation for the upcoming "Branding" RFP.



# UNM Newsroom



The screenshot shows the UNM Newsroom website interface. At the top, there is a navigation bar with the text "The University of New Mexico" and links for "UNM A-Z", "Student Info", "Faculty", "myUNM", and "Directory". A search bar is also present. Below the navigation bar is the "UNM NEWSROOM" logo. The main content area is divided into several sections: "Categories" with a search bar and a list of topics including Athletics, Inside UNM, Economic Development, Health Sciences Center, For the Record, Research, Schools and Colleges, and News Archive; "For The Media" with links for UNM Media Contacts, News Releases, Advisories, UNM Experts, Campus Map, and Media Parking; "Other News Sources" with a link for HSC Newsroom; "Press Kit" with a "Download our Press Kit" button; "Current Topics" featuring a photo of students in a classroom and a headline about UNM faculty expert on cybersecurity and hacking; "UNM In The News" with a list of headlines for August 27, August 26, August 25, August 24, and August 21; and "Events" with a list of upcoming events including "A/ISS Welcome Back Social", "LAI Welcome Back Reception", "Mail Max: Fury Road", "Mid-Week Movie Series", and "Welcome to Me".

[UNM Newsroom](#)



# Online Enrollment Plan

**Monica Orozco**, Vice Provost, Extended Learning

**Terry Babbitt**, Associate Vice President, Enrollment Management

# Goals

- Better serve non-traditional students
- Grow online enrollments in new markets

# Strategy

- Launch RN to BSN with an external partner for marketing, recruiting, & student support
- Develop an internal Central Online Services infrastructure to launch & support national online programs without a partner
- Launch 2 undergraduate and 3 graduate online, degree completion programs without a partner
- Once established additional programs can be launched in quick succession

# Strategy

In early planning stage for six online programs to be marketed nationally:

- RN to BSN (with a partner)
  - Chicano(a) Studies
  - Native American Studies
- Special Education Alternative Licensure
- Masters in Construction Management
- Masters in Space System Engineering

# How will these programs differ from current online offerings?

- Separate program admission
- 8 week sessions
- 5-6 starts per year
- Predetermined course offering schedule
- Online tuition rate
- New model of student support
- New marketing strategies

# Why do we need a partner or a new internal online services model?

- Current Extended Learning marketing budget is \$382,000
- For fully-online programs with regional or national audiences, direct marketing costs typically constitute 5% to 20% of total expected tuition value
- Marketing spend in competitive national programs can reach \$4000 per enrollment
- UNM's current marketing and student support models don't align well with the operational demands for this market



# Academic Partnerships

## RN to BSN

- AP is an external partner to universities offering regional or national online programs in Nursing, Education, and Business primarily
- AP invests significantly in marketing, recruiting, and student support in return for a share of tuition generated
- Responsibility for academic issues remains with the university
- Ownership of all academic content remains with the university/faculty
- All tuition/fee revenue flows directly to the university

# Academic Partnerships

## current partners (partial list)

- Baylor University
- UCLA
- Rice University
- University of Southern California
- University of Miami
- University of Virginia
- University of South Carolina
- University of West Florida
- University of Texas Arlington
- Florida International University
- Arkansas State University
- LSU Shreveport
- Universidad Intercontinental (Mexico)
- Fundación Universitaria de Ciencias de la Salud (Columbia)

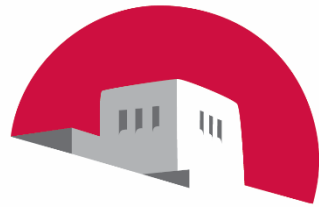
# Central Online Services Model under development

- Working with expert consultant
- Reorganization across units: eliminating some positions and expenses and adding new positions and expenses
- Central Online Services Manager
- Marketing Manager
- Student Advisors
- Customer relationship management platform
- State Authorization and ADA compliance

# Planning Teams

- Marketing
- Budget
- Curriculum
- Course production/faculty development
- Compliance
- Student support services

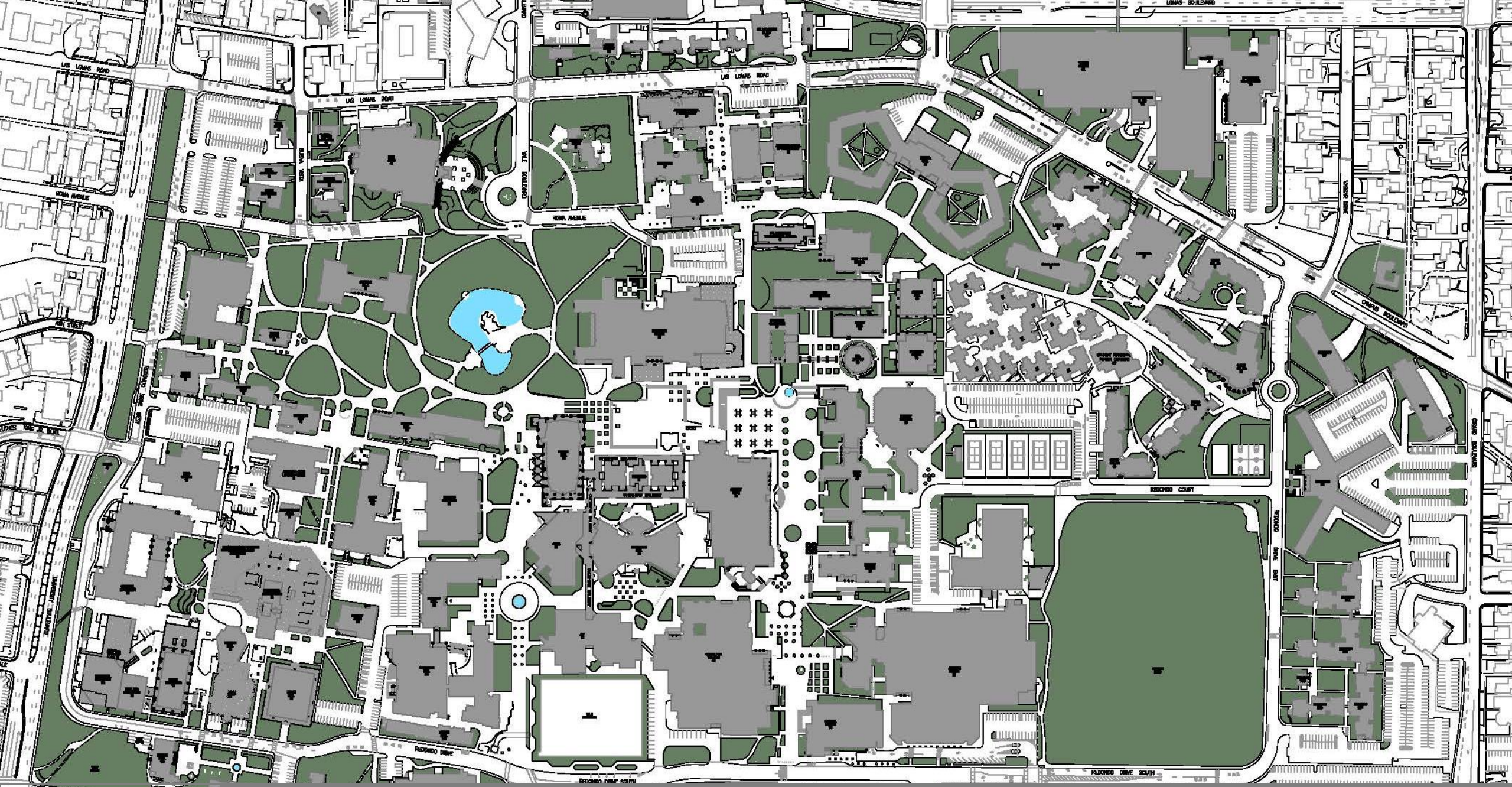
# Questions?



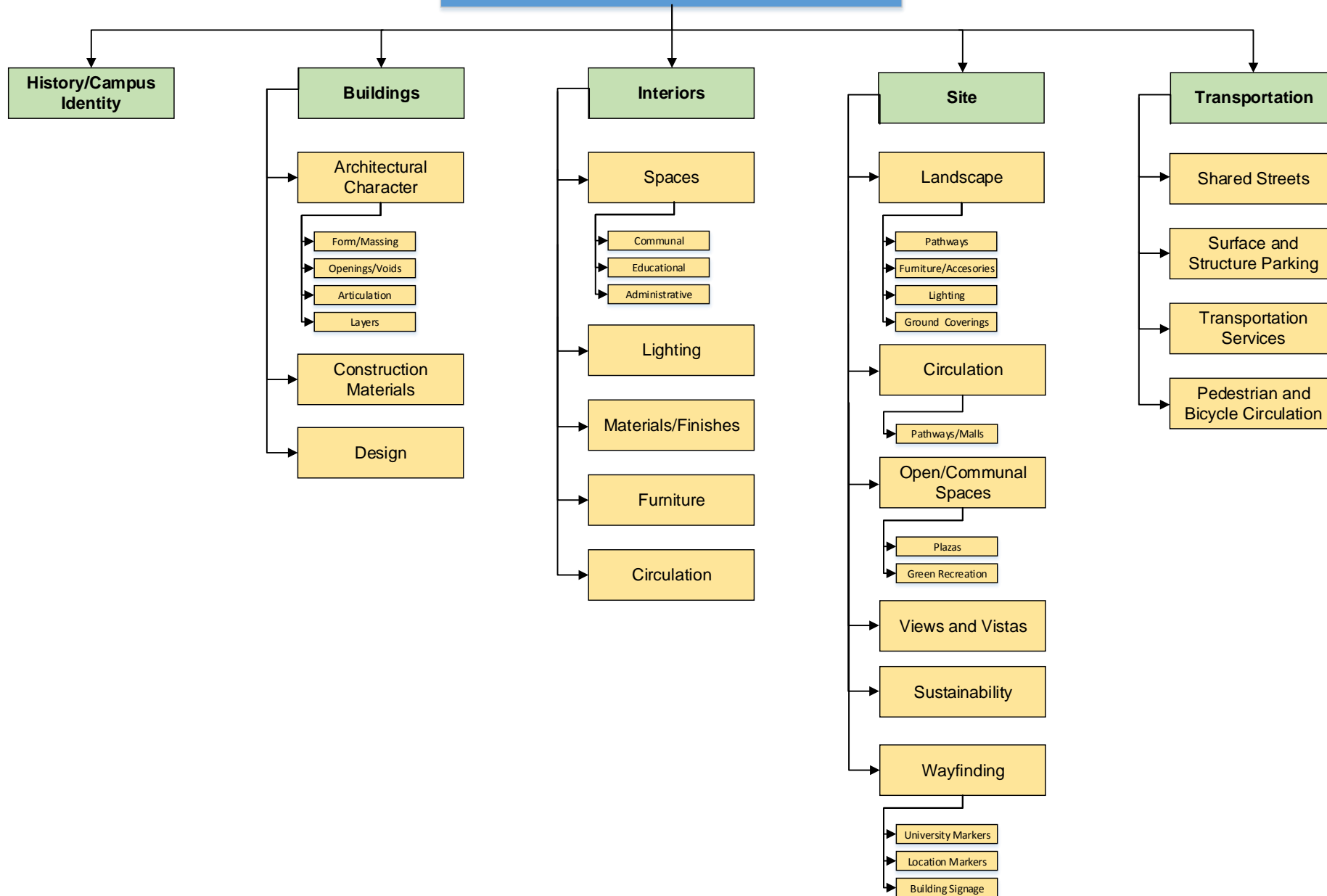
THE UNIVERSITY *of*  
NEW MEXICO

## Master Plan Overview

*Amy Coburn,  
University Architect / Director,  
Planning, Design & Construction*



# Campus Environments (Physical)





Illustrative UNM Master Plan



# Master Plan

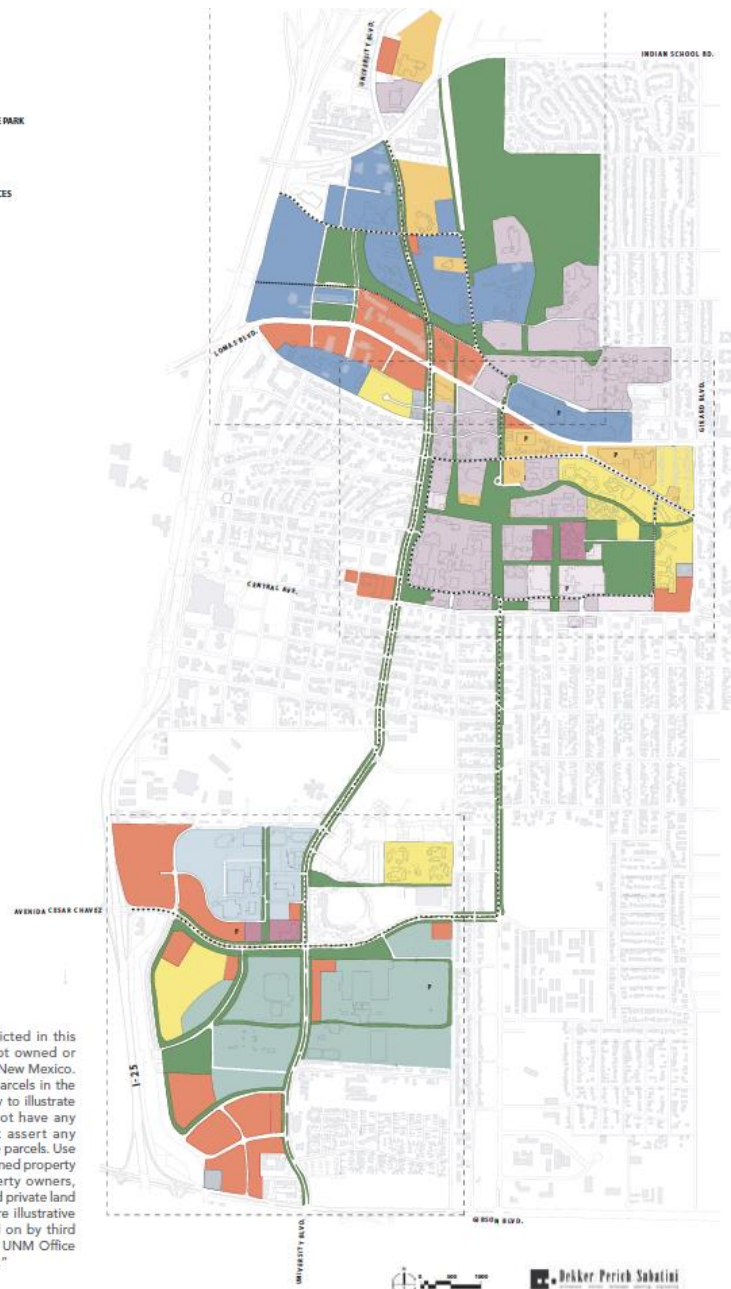
2009 & 2011

- 2009 Central Campus Master Plan Completed
- 2010 Health Sciences Center Master Plan Completed
- 2011 Consolidated Master Plan Completed
- 09.13.2011 Adopted by Board of Regents

# Master Plan Components

## Main Campus Land Use

- The 2009 Update:
  - Focuses on optimizing development opportunities on the campuses
  - Uses different assumptions about the density of future growth
  - Anticipates the addition of the UNM West Campus in Rio Rancho and the potential for future expansion at Mesa del Sol
  - Proposes one distinct UNM “brand” for all three campuses and better connections between each of the campuses

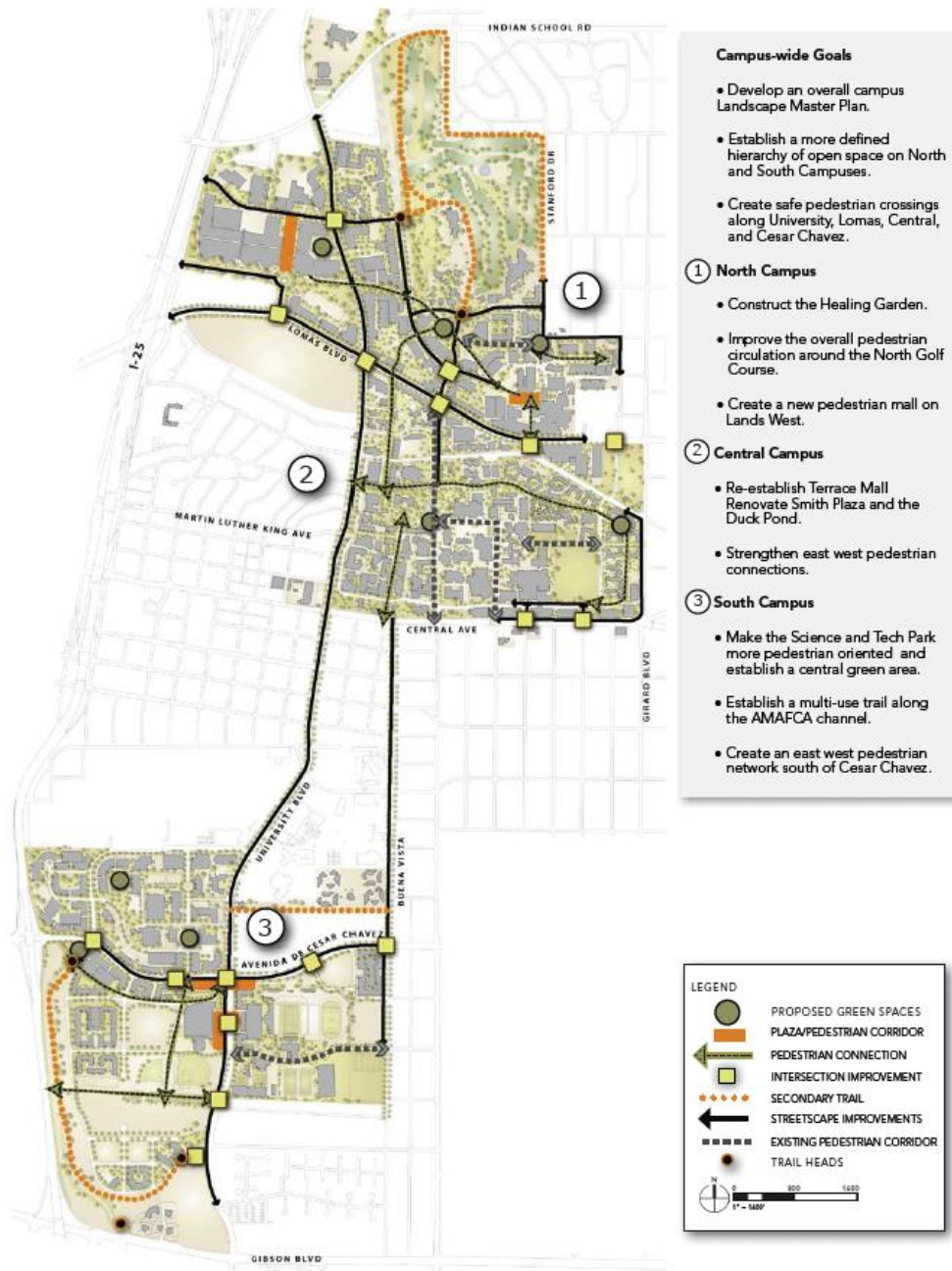


"DISCLAIMER: The area depicted in this Plan may include property not owned or controlled by the University of New Mexico. Inclusion of privately owned parcels in the Campus Planning Area is solely to illustrate planning context and does not have any legal effect. UNM does not assert any ownership or control over those parcels. Use or development of privately owned property is under the control of property owners, subject to applicable zoning and private land use restrictions. These plans are illustrative only and should not be relied on by third parties without contacting the UNM Office of Real Estate at 505-277-4620."

# Master Plan Components

## Open Space and Pedestrian

The intent of the 2009 Update is to reinforce, improve and expand the existing open space and pedestrianism model across all three campuses.

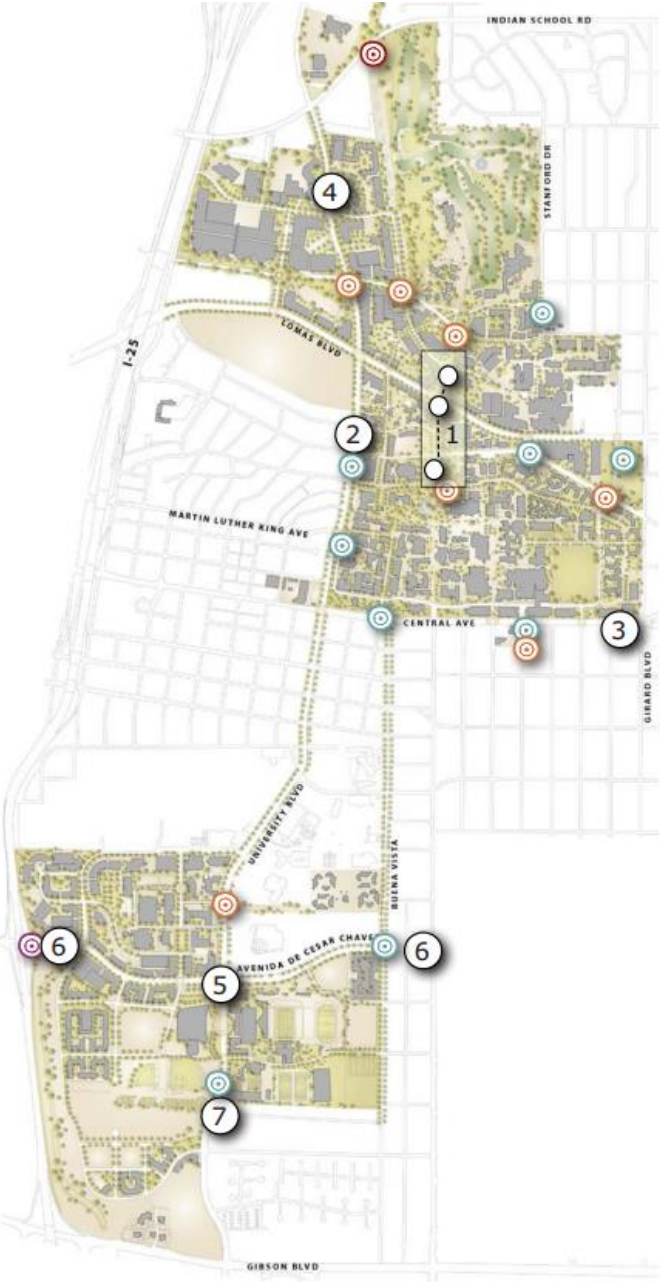


# Master Plan Components

## Gateways / Wayfinding

Well-defined gateways provide not only a sense of arrival but also help orient visitors.

Wayfinding is essential in a modern campus environment, impacting all users of the University. It affects their perception of the physical environment and shapes their attitudes towards the University



- ① **Lomas and Yale.**  
This is a critical entrance to both Central and North Campus. In its current condition, it is dominated by surface parking and open space and often is missed by visitors traveling on Lomas. The solution is a mix of signage, paving treatments, and new buildings that physically define the intersection. The intent is to link, either with a series of monuments or with one large gesture, the axis from the north roundabout to the transit stop near the Duck Pond.
- ② **Los Lomas and University.**  
This gateway needs to define the western edge of Central Campus. The gateway should acknowledge the neighborhood scale of Spruce Park and also incorporate pedestrian improvements to the University Boulevard crossing.
- ③ **Central and Girard.**  
This gateway needs to anchor the south east corner of campus. Due to the low density of the commercial properties and five-way light that currently define this corner, UNM's identity is lost in the visual mix. The scale of the entry needs to have a strong presence and could even be expressed through a landmark building.
- ④ **University and Camino de Salud.**  
This gateway should project both the northern edge of the UNM campus along with the prominent healthcare-related facilities along University. It should provide both a recognition of arrival at UNM and indications of how to locate healthcare facilities.
- ⑤ **Cesar Chavez and University.**  
Although dominated by sports venues, the Science and Technology Park and new Student Services building need better signage at this corner. A series of large and coordinated monuments could announce UNM's presence on three of the four corners.
- ⑥ **Cesar Chavez and I-25 and Cesar Chavez and Buena Vista.**  
Like bookends, Cesar Chavez needs definition on both ends. At I-25, the scale and function are larger and more symbolic. A gateway needs to guide visitors off the freeway and up onto South Campus. At Buena Vista, the gateway gives a smaller edge and coordinates with a formal bike and pedestrian link to Central Campus.
- ⑦ **University North of Gibson.**  
This southern-most edge of campus is relatively undefined. The exact location of the gateway would need further study to properly place it along University. Like Cesar Chavez and I-25, this gateway also needs to be large scale to not only define this edge of campus, but also to guide visitors north to the core of the South Campus.

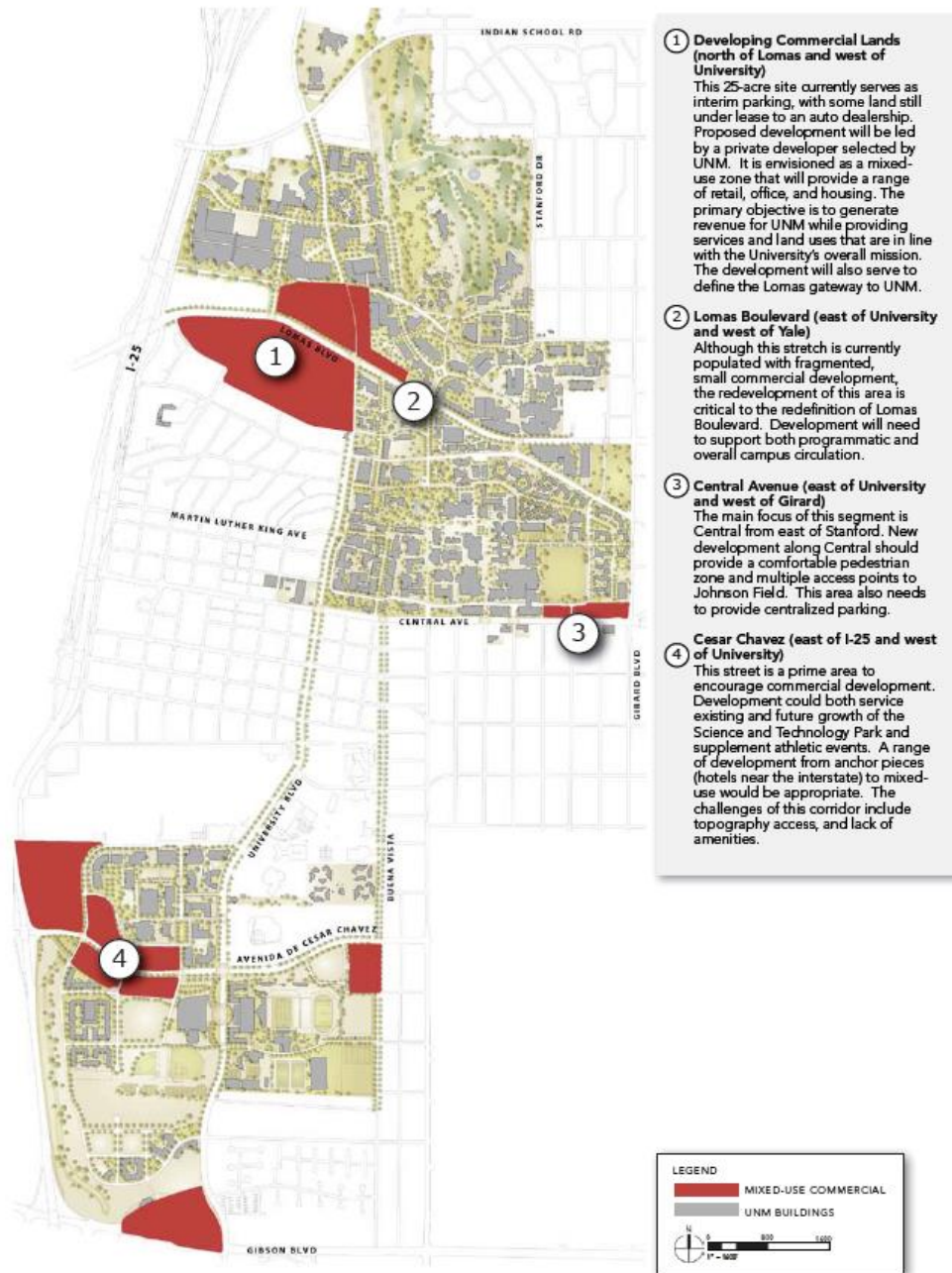
**LEGEND**

- ⊙ PEDESTRIAN/BIKE – APPROPRIATELY SCALED ENTRANCES  
- INCLUSIVE OF CURB CUTS AND CROSSWAYS AS NEEDED.
- ⊙ RAILRUNNER – A SYSTEM OF WAYFINDING AND FORMALIZED PATH THAT CONNECTS THE RAILRUNNER TO THE CAMPUS
- ⊙ NORESTE BIKE – TRAIL HEAD GATEWAY WAYFINDING INFORMATION THAT TRANSITIONS THE TRAIL TO CAMPUS
- ⊙ WAYFINDING – A SYSTEM WAYFINDING SIGNS THAT EASILY TRANSITION USERS FROM THE OUTSIDE SYSTEMS (City and Interstate signage) TO THE CAMPUS INTERIOR

# Master Plan Components

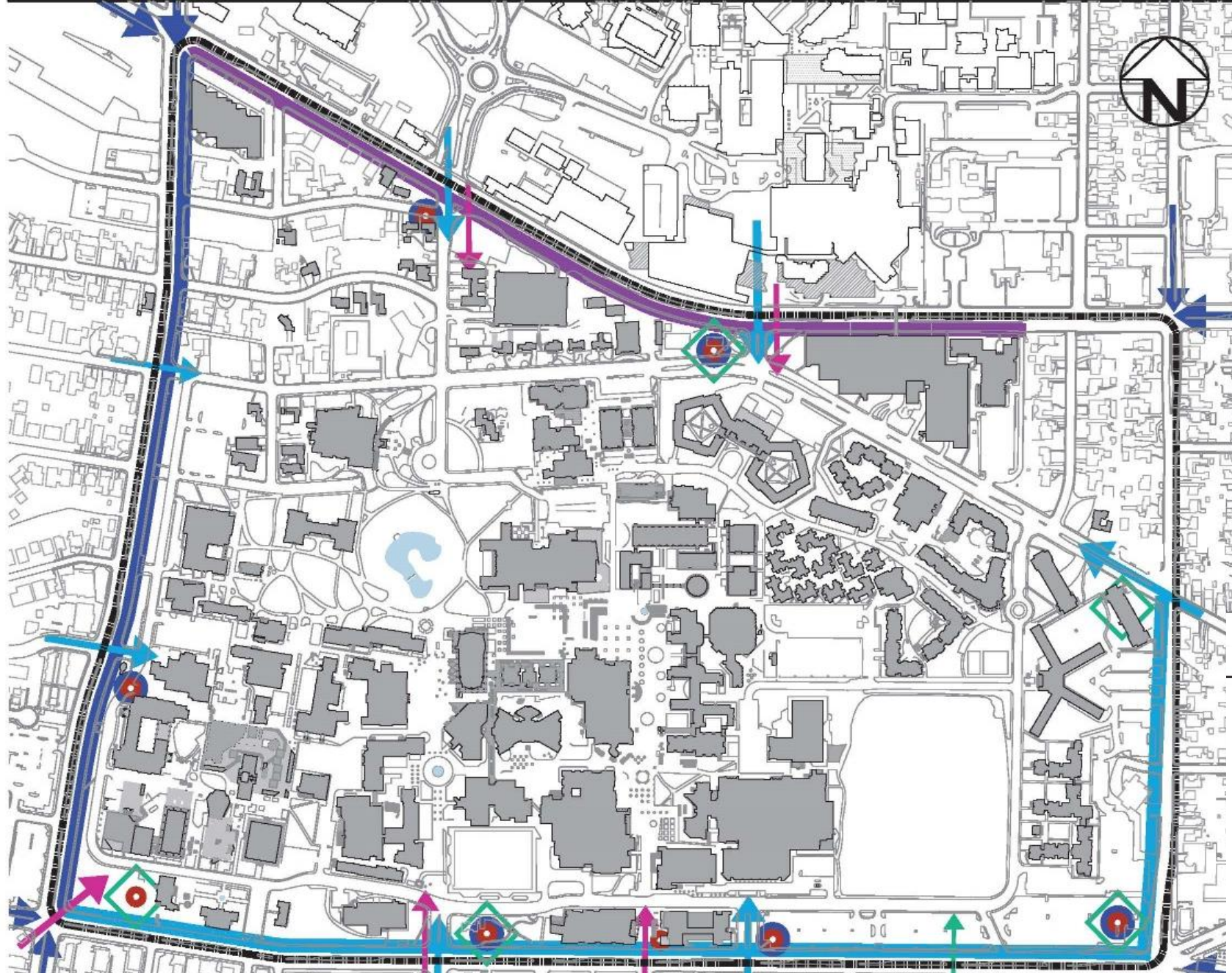
## Commercial Development

The 2009 Update proposes that mixed-use and commercial uses become an integral part of each campus.



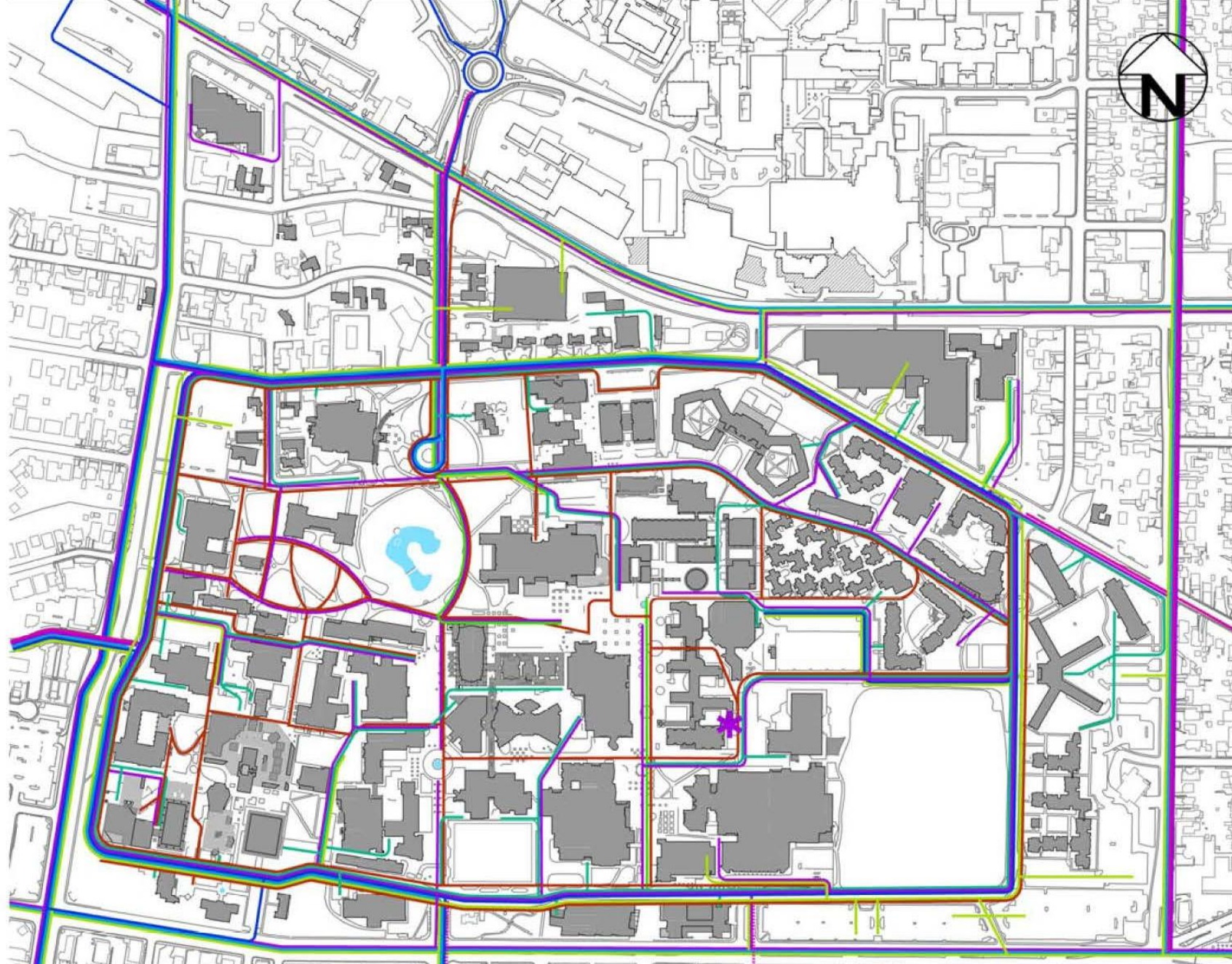
# UNM Campus Environs Strategic Goal Stewardship

- a. Experience of place/ campus identity
  - i. The Cultural Landscape
  - ii. Variable Complexity within the Campus whole
  - iii. Character and image
  
- b. Sustainability: Social/ Economic/ Environmental
  - i. Simplicity of design:
  - ii. Resource Management:
  - iii. Sustainability in the Natural Environment
  
- c. Accessible for experience
  - i. Equitable use for students, faculty, staff, neighborhood and visitors
  - ii. Physical Permeability
  - iii. Intellectual Permeability



## EDGES & GATEWAYS LEGEND

- COMMUTER CONNECTION
- VEHICULAR CONNECTION
- PEDESTRIAN CONNECTION
- MAIN CAMPUS EDGE
- ANALYSIS**
- GATEWAY MONUMENT
- VEHICULAR GATEWAY
- PEDESTRIAN GATEWAY
- POTENTIAL VEHICULAR CONNEC
- POTENTIAL PEDESTRIAN CONNEC
- DEFINED EDGE
- UNDEFINED EDGE
- SERVICE ACCESS EDGE



# CONNECTIVITY

## LEGEND

- PEDESTRIAN ACCESSIBLE
- BICYCLE (CABQ)
- EMERGENCY
- UNM SHUTTLE ROUTE
- CABQ MASS TRANSIT
- SERVICE
- SERVICE FOR EVENTS
- VEHICULAR

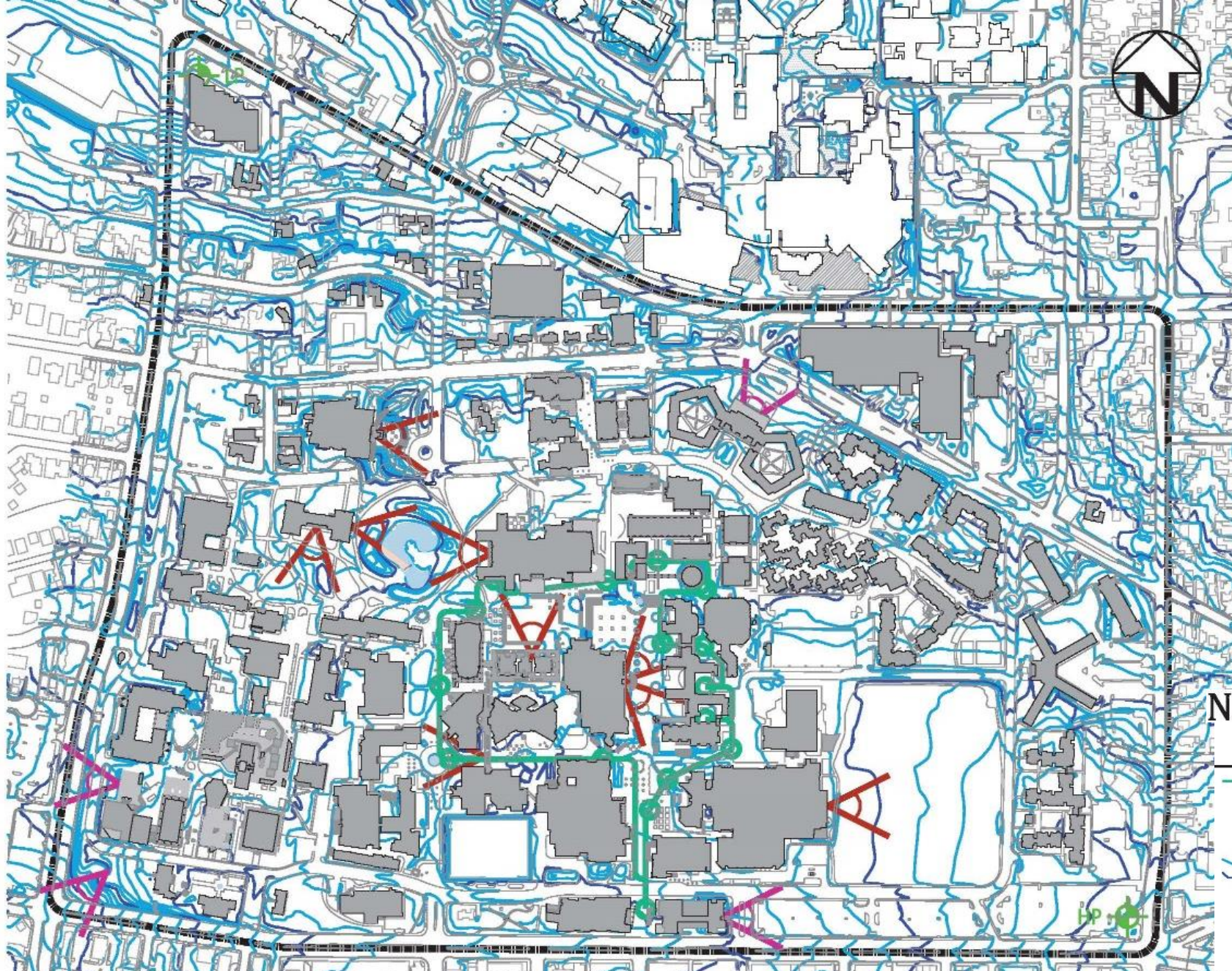









## OPEN SPACES

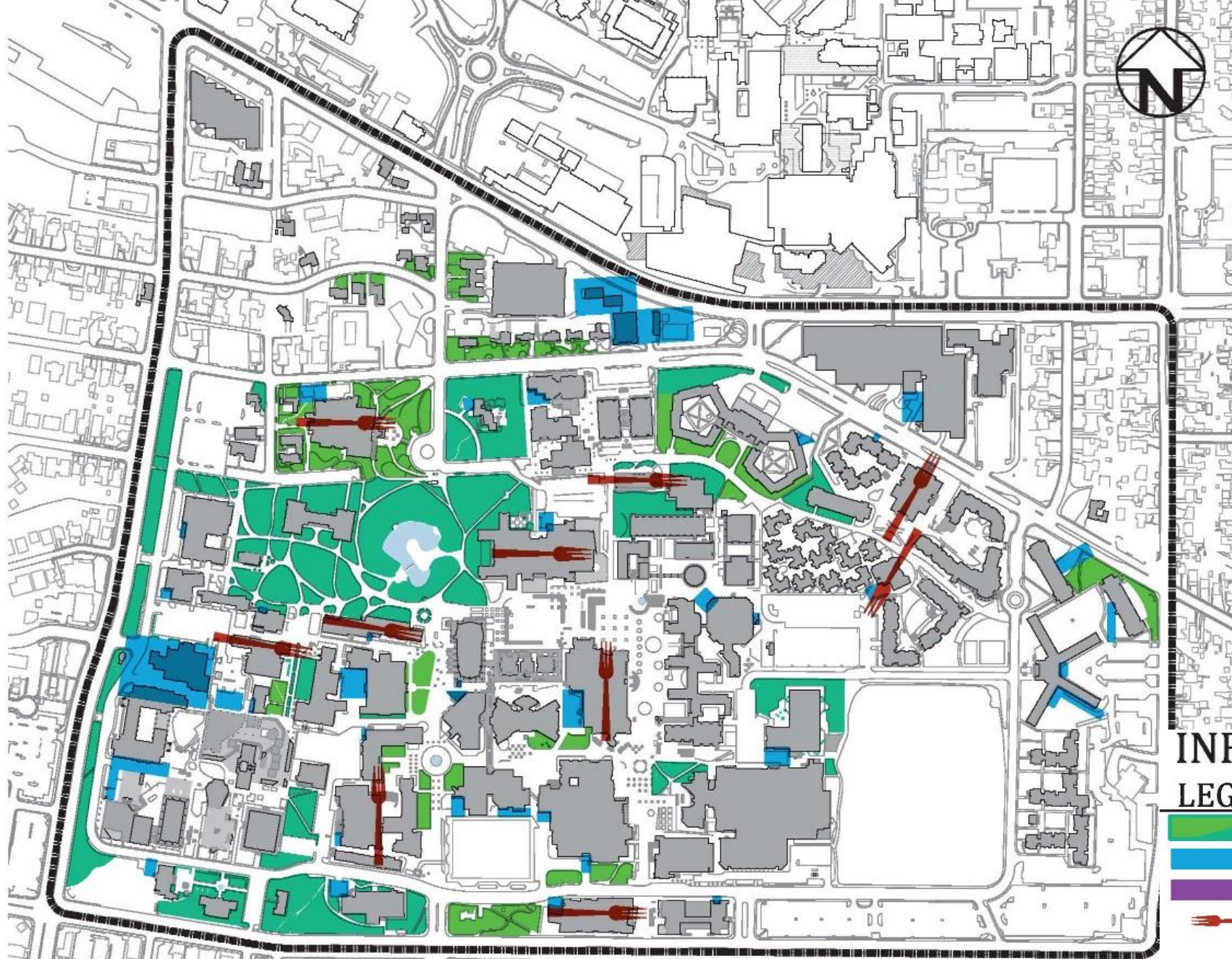
### LEGEND

- MALL
- PLAZA
- COURTYARD
- PARKSCAPE
- RECREATIONAL






## NATURAL FEATURES LEGEND

-  ARBORETUM TOUR
-  INTERNAL VIEWS  
EXTERNAL VISTAS
-  TOPOGRAPHY
-  HP HIGH POINT
-  LP LOW POINT



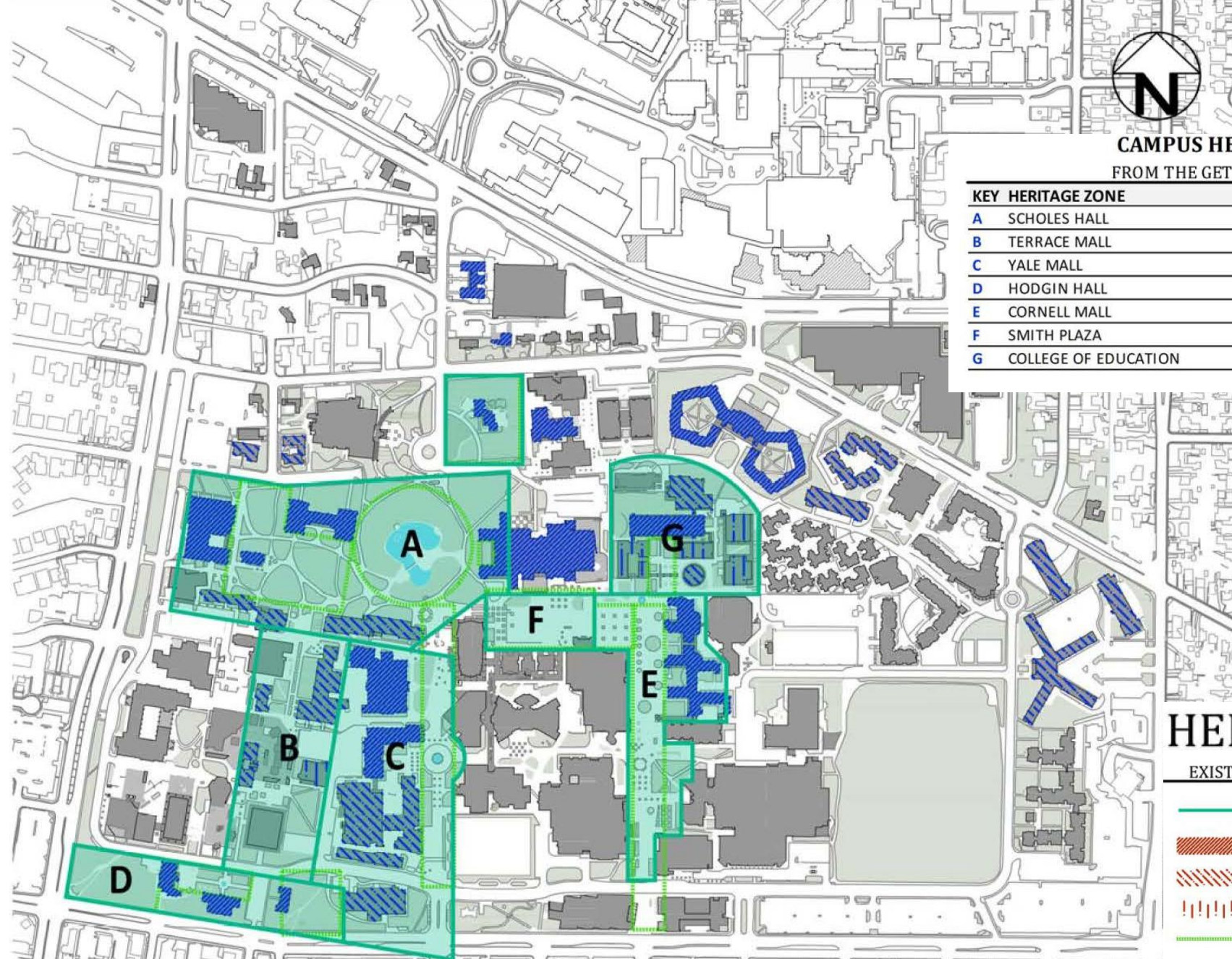
# INFRASTRUCTURE LEGEND

-  EFFICIENT IRRIGATION
-  SERVICE AREAS
-  TRASH COMPACTORS
-  DINING








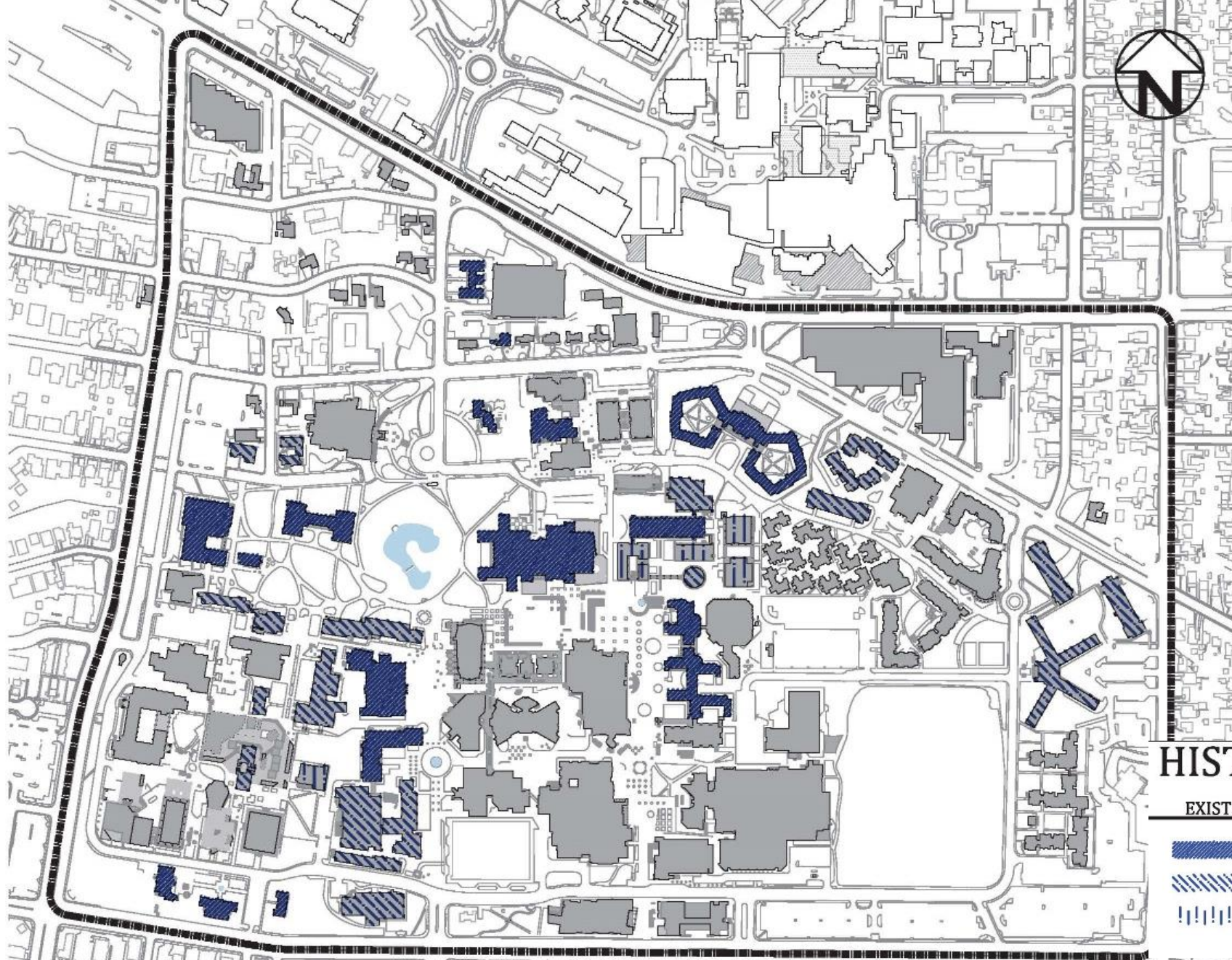
**CAMPUS HERITAGE ZONES**  
FROM THE GETTY REPORT PAGE 38

KEY HERITAGE ZONE	
A	SCHOLES HALL
B	TERRACE MALL
C	YALE MALL
D	HODGIN HALL
E	CORNELL MALL
F	SMITH PLAZA
G	COLLEGE OF EDUCATION



**HERITAGE ZONES**

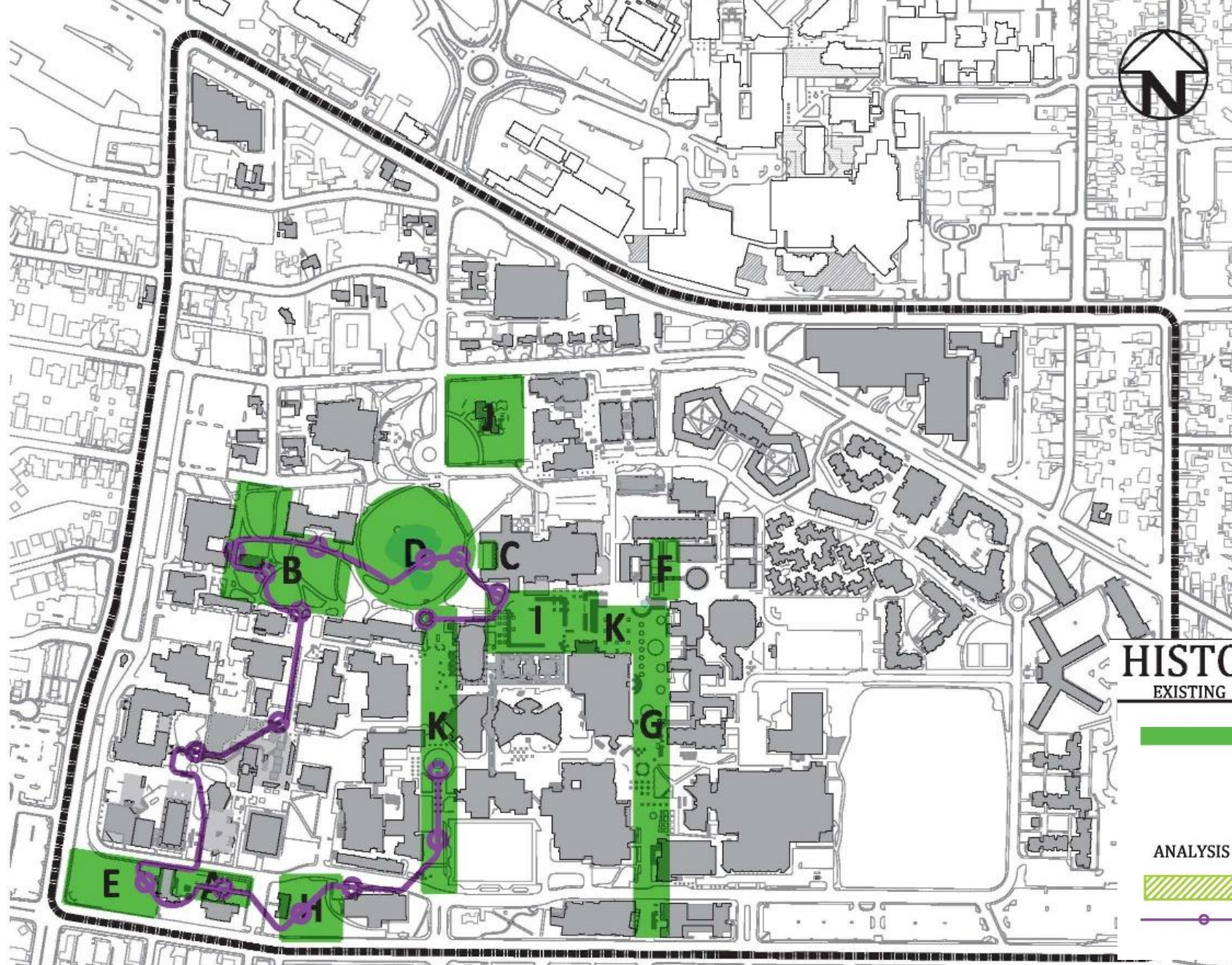
EXISTING	
	HERITAGE ZONE
	HISTORIC BUILDINGS- TIER 1
	HISTORIC BUILDINGS- TIER 2
	HISTORIC BUILDINGS- TIER 3
	HISTORIC LANDSCAPE



# HISTORIC BUILDINGS

EXISTING

-  HISTORIC BUILDINGS- TIER 1
-  HISTORIC BUILDINGS- TIER 2
-  HISTORIC BUILDINGS- TIER 3



# HISTORIC LANDSCAPE

- EXISTING**
- HISTORIC LANDSCAPE
- ANALYSIS**
- PRESERVATION WORK NEEDED
  - HISTORIC LANDSCAPE TOUR

# UNM Facilities Briefing

September 3, 2015



**Jeff Zumwalt**  
Director, Physical Plant Department

# UNM Facilities Briefing

1. Overview of UNM Facilities
2. Mission
3. Performance
4. Deferred Maintenance
5. Strategies and Actions



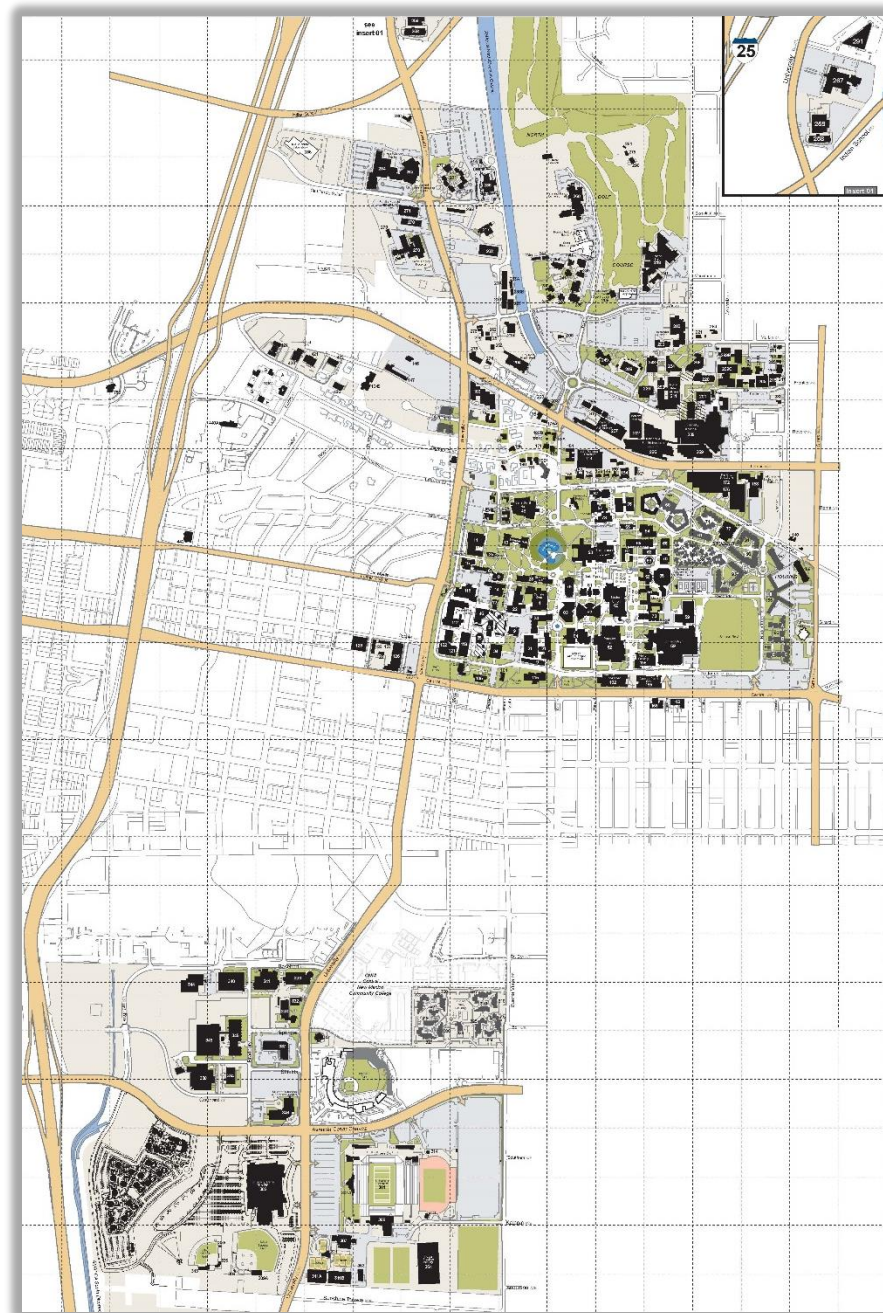
# Overview

## Albuquerque Metro Area

- 360 Buildings
- 12.3 Million Square Feet

## Main Campus

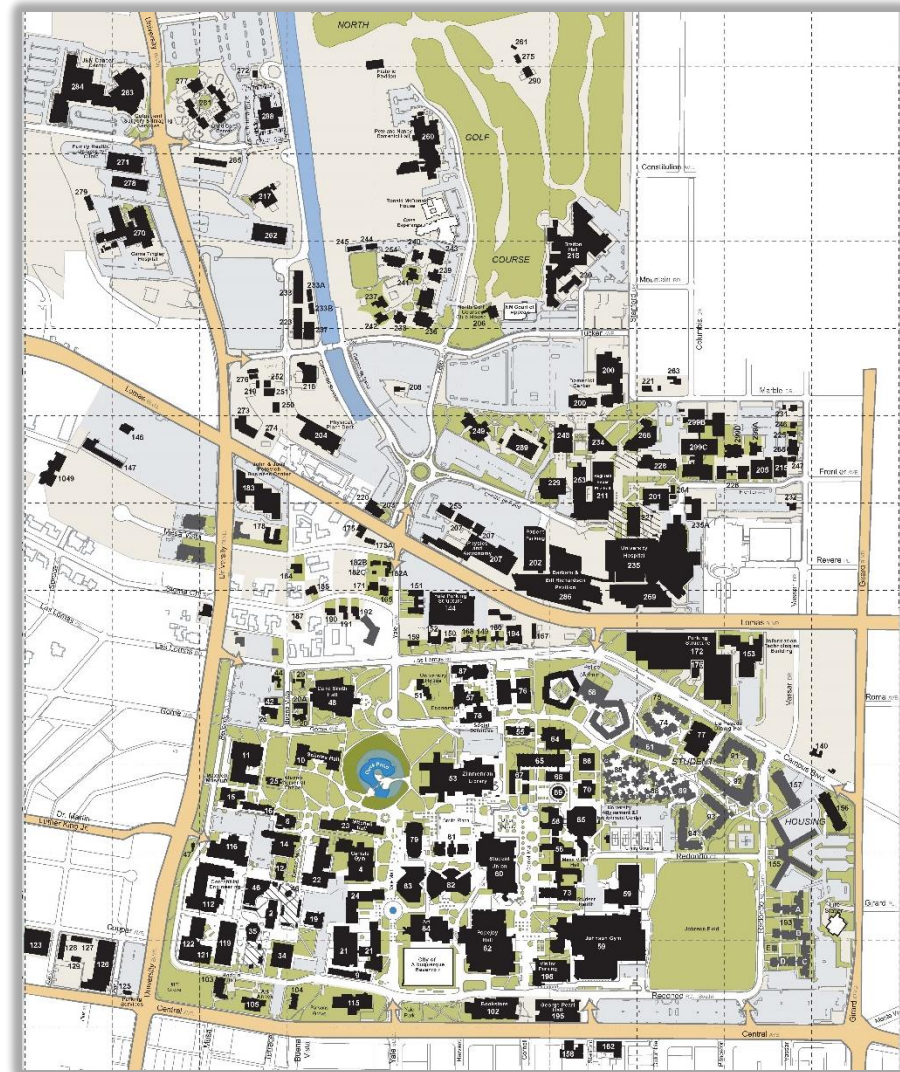
- 304 Buildings
- 11.6 Million Square Feet
- 800 Acres



# Overview - Instructional and General Space

## I&G Space

- 191 Buildings
- 5.8 Million Square Feet
- \$1,200M Replacement Value



# UNM Mission - Facilities Perspective

- Buildings
- Streets
- Sidewalks
- Landscaping
- Utilities

The mission of the University of New Mexico is to serve as New Mexico's flagship institution of higher learning through demonstrated and growing excellence in **teaching**, **research**, **patient care**, and **community service**.

# Performance

$$\text{Efficiency} = \frac{\text{Output}}{\text{Input}}$$

$$\text{Efficiency} = \frac{\text{Teaching, Research, Patient Care, Community Service}}{\text{Facilities}}$$

## Primary Factors Driving Performance

- Availability and condition of space
- How the space is used

# Deferred Maintenance

- Overdue Maintenance – insufficient funding or strategically planned
- It is a macro level metric used to gauge condition of spaces and adequacy of funding
- Major building systems
  - Heating, ventilating, and air conditioning
  - Electrical
  - Plumbing
  - Roof
  - Exterior finishes
  - Interior finishes
  - Fire safety
  - Fixed equipment

# Deferred Maintenance at UNM

- 2006 NM Higher Education Department Facility Condition Audit
  - UNM Deferred Maintenance - \$413M (I&G facilities)
  - Deferred Maintenance per square foot
    - UNM - \$90
    - Statewide - \$82
    - NMSU - \$103
- 2015 Estimate of Deferred Maintenance (extrapolation from 2006)
  - \$330M - \$380M depending on assumptions
  - Deferred Maintenance per square foot
    - UNM - \$57 to \$66
    - 10 Peer Institutions - \$38
    - 24 Carnegie Class Institutions - \$47
    - 14 Rocky Mountain Region Institutions - \$37

# Deferred Maintenance at UNM

- Facility Condition Index

$$\text{FCI} = \frac{\text{Deferred Maintenance Cost}}{\text{Replacement Value}} = \frac{\$360\text{M}}{\$1200\text{M}}$$

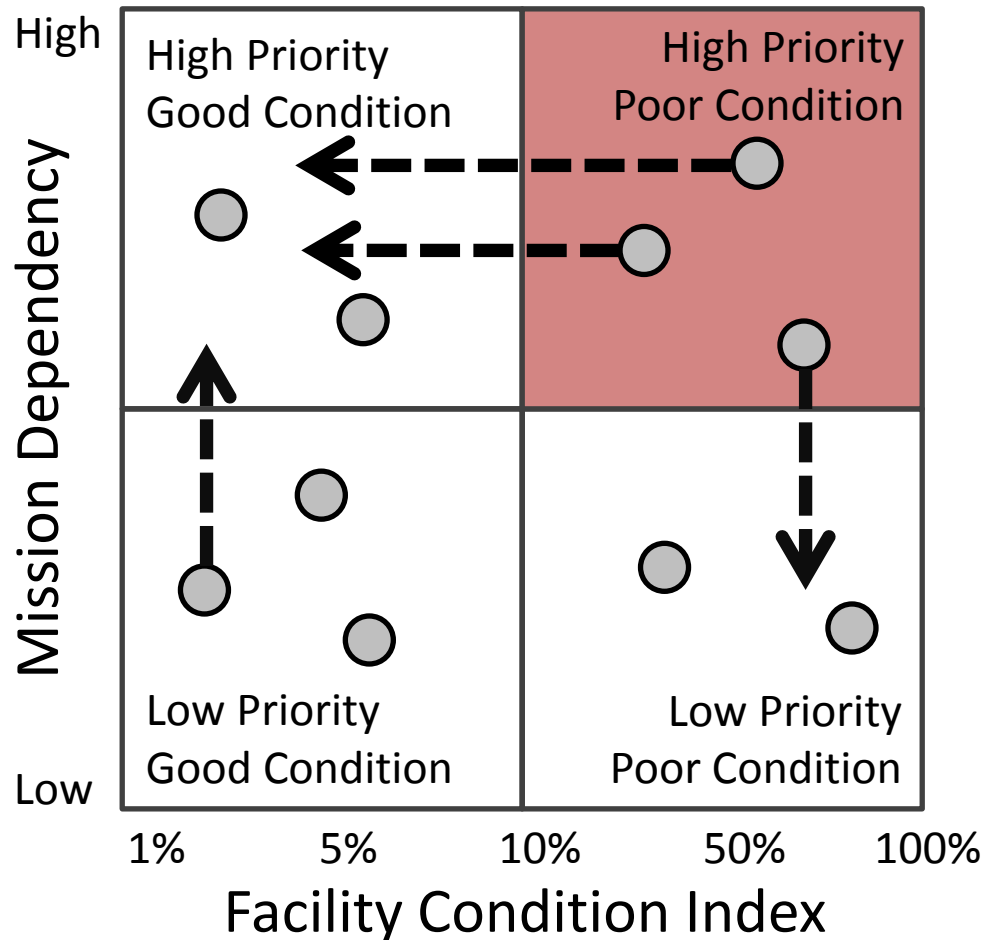
Overall UNM FCI = **30%**

- Facility Condition Index

Good Condition:	0 - 5%
Fair Condition:	5-10%
Poor Condition:	10-30%
Critical Condition:	30%+

# Deferred Maintenance Strategies

## Portfolio Condition Matrix





# Deferred Maintenance Tactics

- Gather Data
  - Facility condition audit started in August
  - Space utilization study underway
- New Construction
- Renovation – preferably the entire building
- Demolition of poor condition/low priority facilities
- Relocate High Priority Programs
- Prioritize function over aesthetics
- Engage stakeholders in facility discussion

# Conclusion

- Facilities are an essential element of the campus mission
  - Availability, condition, and use drive performance
- Overall condition of facilities has improved since 2006
- Peer comparisons and the Facility Condition Index reveal poor overall condition
- Efforts underway to increase our knowledge and improve our tactics

## **KUNM Radio Board Annual Report to the Board of Regents January 2014 - December 2014**

The KUNM Radio Board was established by the UNM Board of Regents to help resolve volunteer grievances and to make recommendations to station management on programming issues and other important station policies and practices. The KUNM Radio Board, referred to in this report as the Board, provides a vital forum where KUNM staff and volunteers as well as members of the KUNM listening community are free to voice their views and concerns at monthly meetings. It is the Board's duty, along with hearing volunteer grievances, to review the issues brought before it and to act accordingly to ensure that KUNM is operated according to the Board of Regents Policy on KUNM.

The Board operates under bylaws approved by the Board of Regents. The bylaws require that the Board prepare an annual report for the Board of Regents that covers all actions taken, concerns raised, and recommendations made. This January 2014 – December 2014 report is supported by the Board's meeting minutes, which are posted on the radio station's website.

### **Programming**

#### Issues and action taken

As mentioned in the bylaws, the Board is charged with conducting a periodic and comprehensive program review of the station and sharing its findings with KUNM's management. In late 2013, the Programming Committee devised a work plan for the development of a yearlong program review to be started in 2014 and finished around the middle of 2015. Throughout 2014, the Committee members surveyed other public radio stations with similar missions as KUNM to learn how those stations approached their program review process. The Committee has been working with the assistance of management to compile data and has developed questions for focus groups, which will be conducted in early 2015. The Committee will write a high-level report that will have (1) quantitative data including market share, listener loyalty and listener utilization data; (2) qualitative data including the results of the member/listener focus groups; and (3) financial data including contribution data to KUNM.

#### Recommendations

The results of the Program Report will be shared with the Board of Regents and the Provost as well as the Station management, staff and volunteers. The Board will provide suggestions for improvement and looks forward to working with the station on those recommendations.

### **KUNM Strategic Plan**

#### Issues and actions taken

The Strategic Plan for 2011-2015 is in its last year. The board continues to work with the Station staff, volunteers, and Board members to assume its role in the plan's implementation.

#### Recommendations

The Board will work on its current assignments and make inquiries with the station regarding the drafting of a new strategic plan and opportunities to more actively involve the Board.

## **Board Governance**

### Issues and actions taken

The Governance and Grievance Committee had two objectives in 2014: review the *Bylaws of the KUNM-FM Radio Board* and review the *Regents Policy on KUNM*. The Committee drafted and proposed revisions to the Bylaws. The revised Bylaws were accepted at the June 2014 meeting. Significant revisions included:

- Clarification of who could initiate comment or review of station policy or procedure by the Board;
- Incorporation of recommendations from the Membership committee to adjust terms of office to ensure staggered terms so that experienced members are always on the Board,
- Clarification of when and how Board vacancies are filled; and
- Definition of significant and major programming changes.

The revised Bylaws were submitted to the Provost for consideration in December 2014 and are awaiting approval. The *Regents Policy on KUNM* was reviewed by the Committee and no changes were recommended.

## **Grievances**

### Issues and actions taken

One of the Board's duties is to hear and decide on volunteers' grievances but no grievances were presented to the Board in 2014. New Board members must receive grievance training, as required by the KUNM Radio Board bylaws, to understand their roles in the grievance process. John Walker, an attorney and former Board member, has conducted the training in past years, but due to illness, the training was postponed until January of 2015 and conducted by Marc Robert, the Chair of the Board, who is also an attorney.

### Recommendations:

The Board will develop a more systematic training protocol with accompanying presentation documents. A similar training protocol will be developed to inform KUNM volunteers of the grievance process.

## **Board Membership**

### Issues and actions taken

The Board has started looking at ways to diversify its board membership to more closely represent the demographics of the state. The Board has also worked more proactively to ensure that vacancies are filled as soon as possible and that undergraduate and graduate student representatives are seated to include younger demographics in board discussions.

### Recommendations

In 2015, the Board will identify and implement strategies to more effectively recruit future board members from diverse racial and ethnic groups to better represent the population of our minority-majority state.

## **Fundraising**

### Issues and actions taken

The Board has started taking a more active role in assisting KUNM with its fundraising goals.

The Fundraising Committee initially met with the KUNM Development team to determine how the Board can assist with pledge drives, auctions, and general fundraising but more proactive action needs to be taken.

#### Recommendations

The Board will work with KUNM management and its development team to assist the radio station as it looks to diversify and increase its funding sources.

#### **Board membership as of December 2014**

Marc Robert, Chair	Elected (Term: April 2013 - 2015)
Armelle Casau, Vice-Chair	Provost Appointed (Term: April 2014 - 2016)
Bob Davis, Secretary	Provost Appointed (Term: April 2014 - 2016)
John Brown	Elected (Term: April 2013 - 2015)
Willis Duff	Elected (Term: April 2013 - 2015)
Brian Neal	Elected (Term: April 2013 - 2015)
Rebecca Phillips	Provost Appointed (Term: April 2014 - 2016)
Jarrett Hines-Kay	UNM Staff Appointed (Term: Sept. 2014 - 2016)
Pamela Pyle	Faculty Representative (Term: Sept. 2014 - 2016)
David Weiss	Faculty Representative (Term: July 2013 - 2015)
Pauly Denetclaw	ASUNM Representative (Term: Oct. 2014 - 2015)
Emma Grazier	ASUNM Representative (Term: Sept. 2014 - 2015)
Benjamin Jones	GPSA Representative (Term: Jan 2014 - Dec 2014)
Margaret Ramirez	KUNM Volunteer Representative (Term: Dec. 2014 - 2016)
Richard Towne	Ex Officio, General Manager

This report was prepared by the KUNM Radio Board and was reviewed and recommended for approval by KUNM Management on March 3<sup>rd</sup>, 2015. It was reviewed and approved by motion of the KUNM Radio Board also on March 3<sup>rd</sup>, 2015. It was forwarded to UNM's Senior Vice Provost for the Board of Regents' information on March , 2015.



UNM

*Geography & Environmental Studies*

# Geographies of Science

A presentation to the  
UNM Board of Regents'  
Academic/Student Affairs  
& Research Committee

3 September 2015

Maria Lane  
[mdlane@unm.edu](mailto:mdlane@unm.edu)

# Geography of Science

- ▶ Geography of science = The study of spatial variations in scientific practices, findings, and legitimacy claims.
- ▶ But isn't science placeless?

UGSG Hydrology field school, 1889  
Embudo, New Mexico  
*U.S. Geological Survey*



# Geography of Science

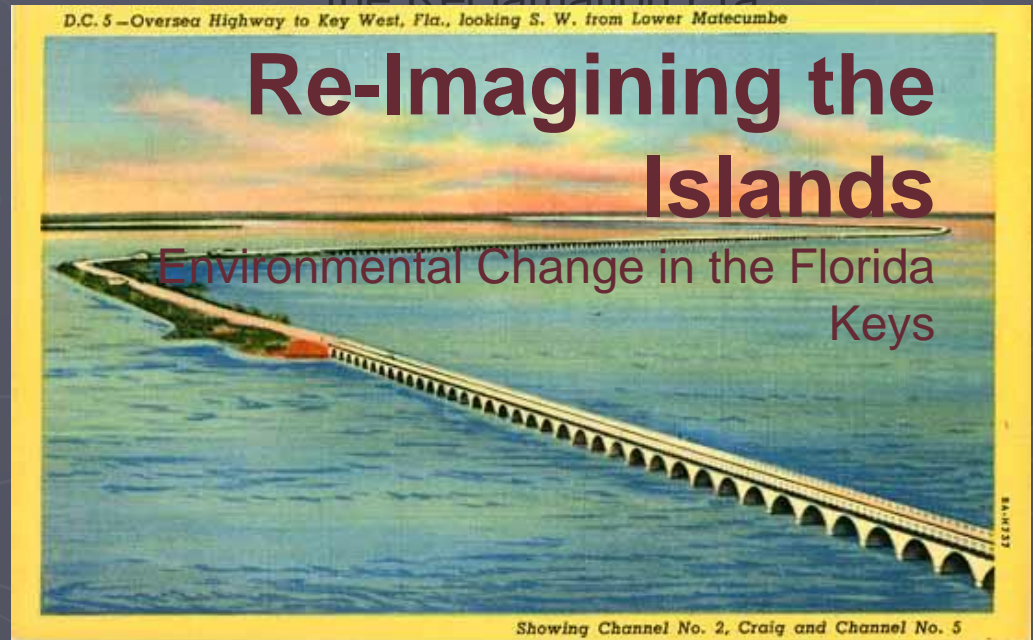
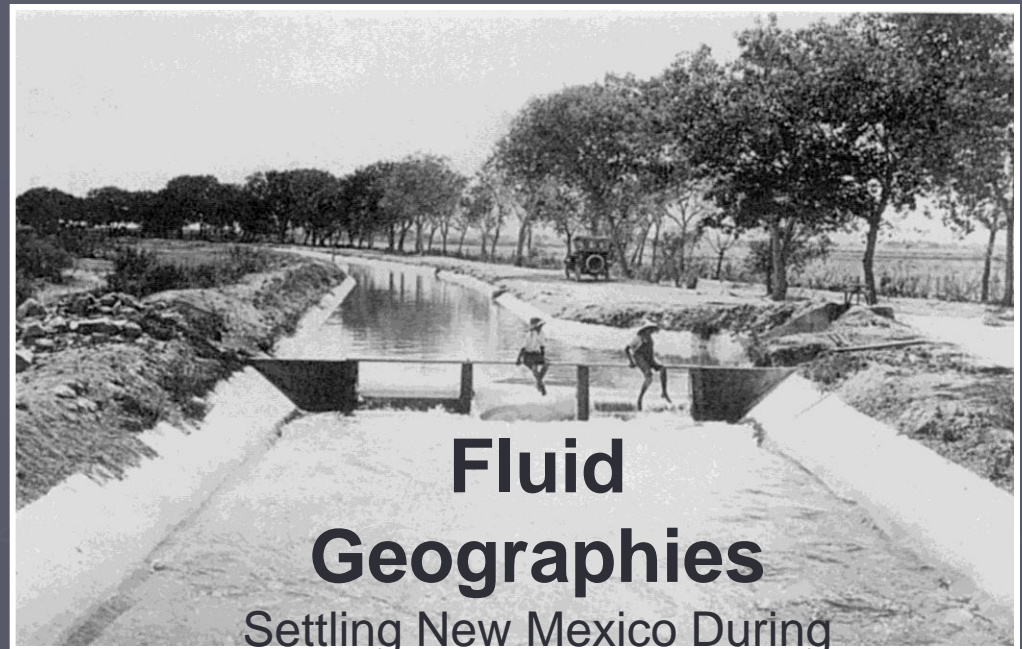
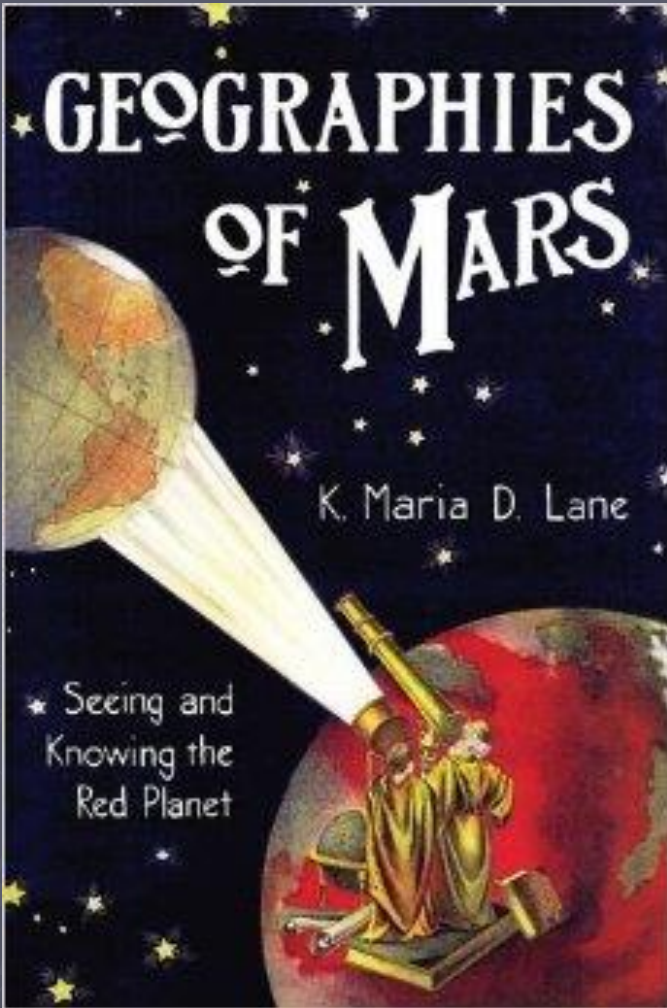
- ▶ Scientific practice is fundamentally social
- ▶ Knowledge claims depend on an ability to convey legitimacy and engender belief among specific groups of people
- ▶ Therefore, science has spatial dimensions

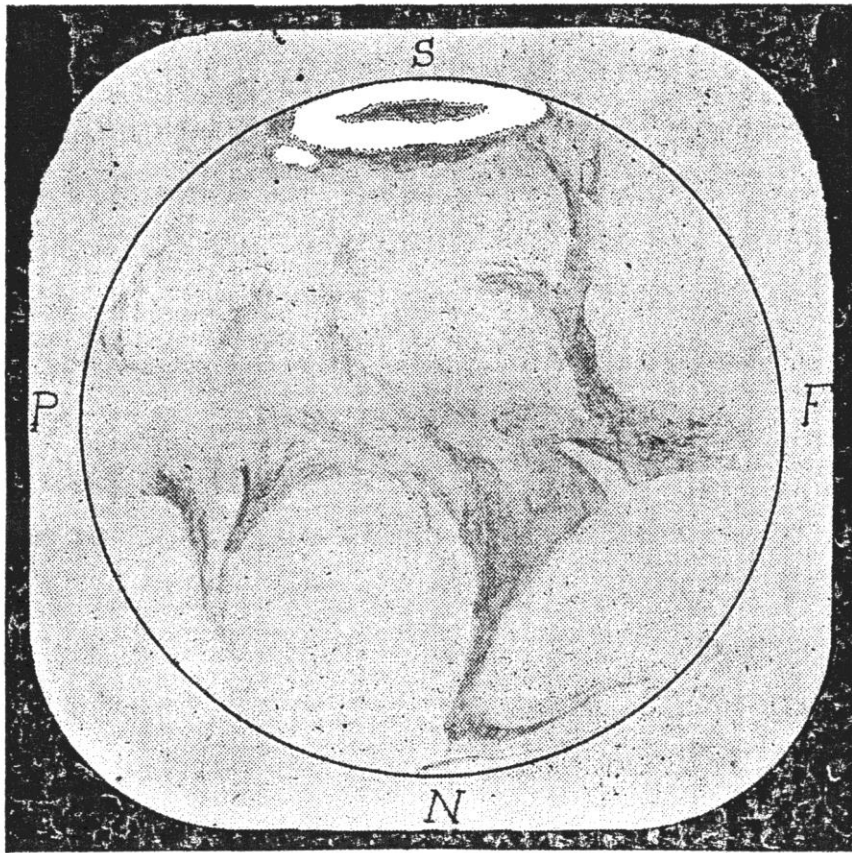
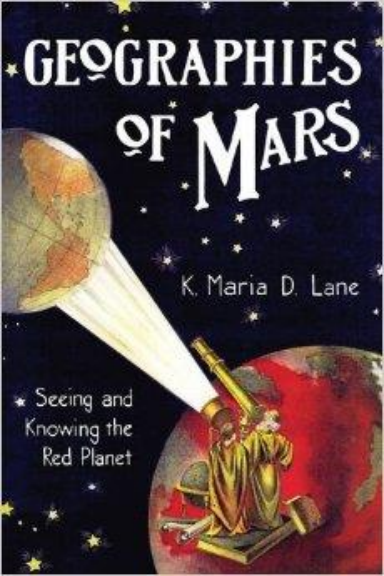
UGSG Hydrology field school, 1889  
Embudo, New Mexico  
*U.S. Geological Survey*





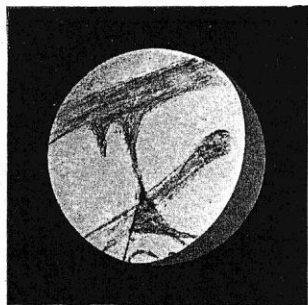
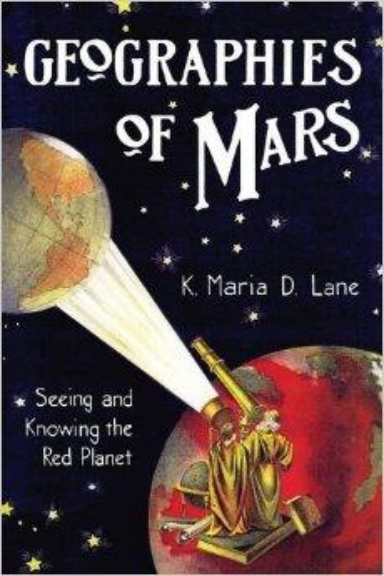
# Three projects



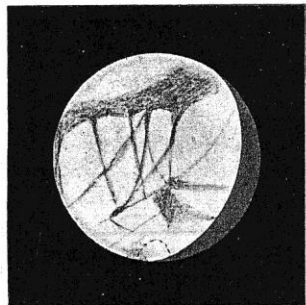


Mars July 26, 1892, 6:30 A. M., Greenwich Time.

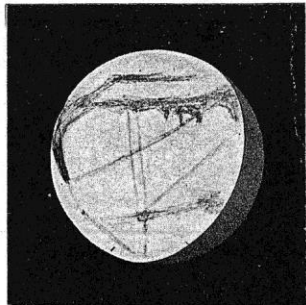
OBSERVED AT PRINCETON, N. J., WITH 23-INCH TELESCOPE.



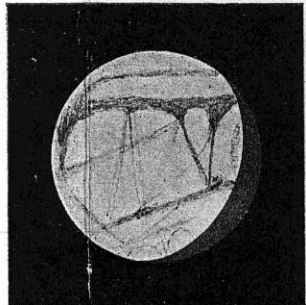
XLI



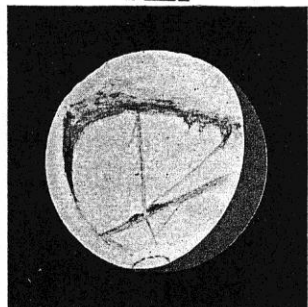
XLII



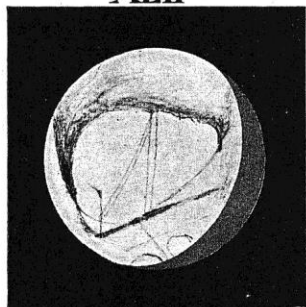
XLIII



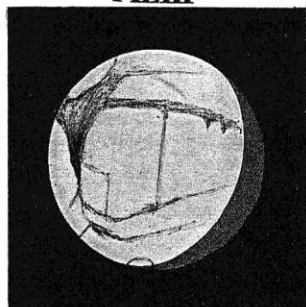
XLIV



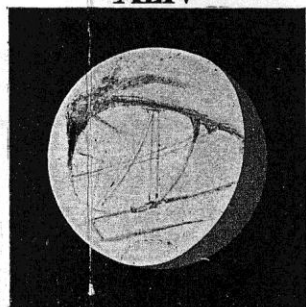
XLV



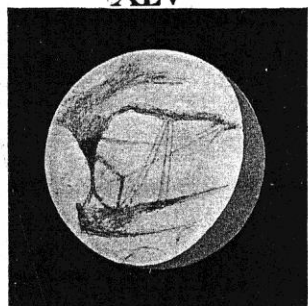
XLVI



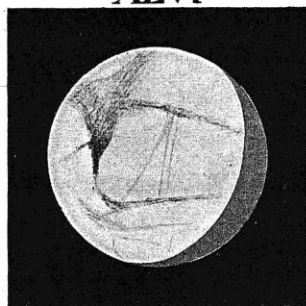
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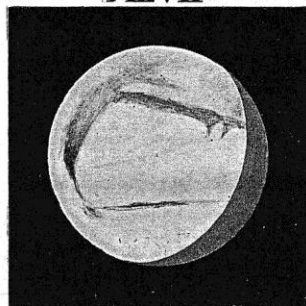
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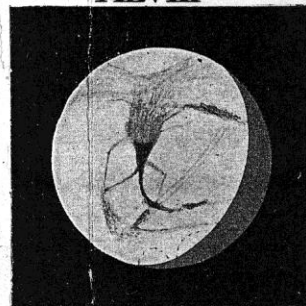
XLIX



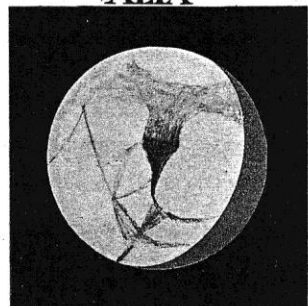
L



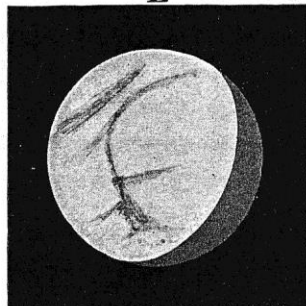
LI



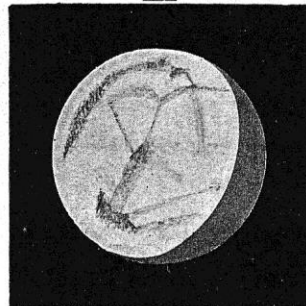
LII



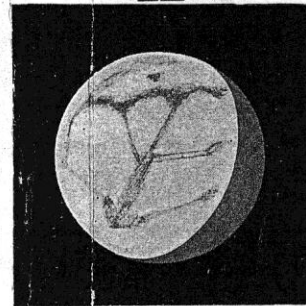
LIII



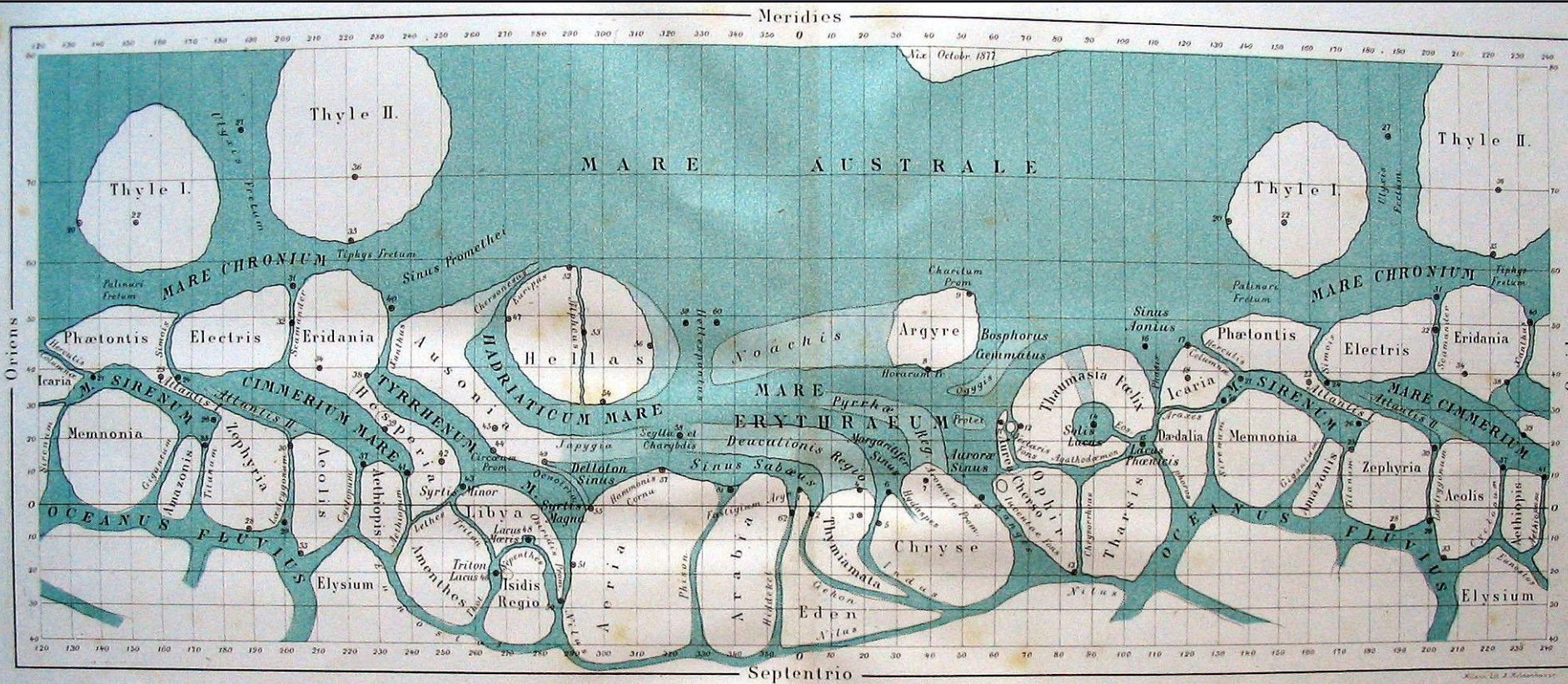
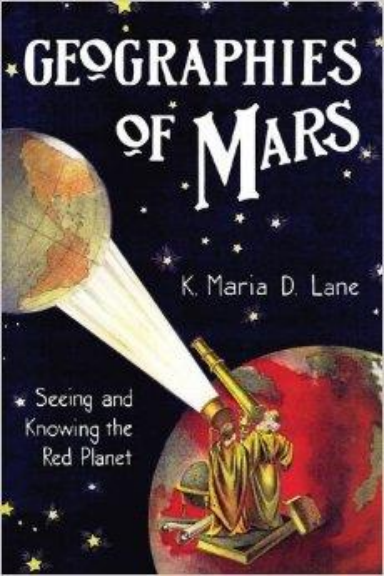
LIV



LV



LVI



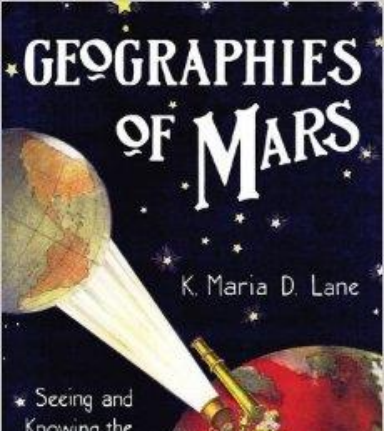
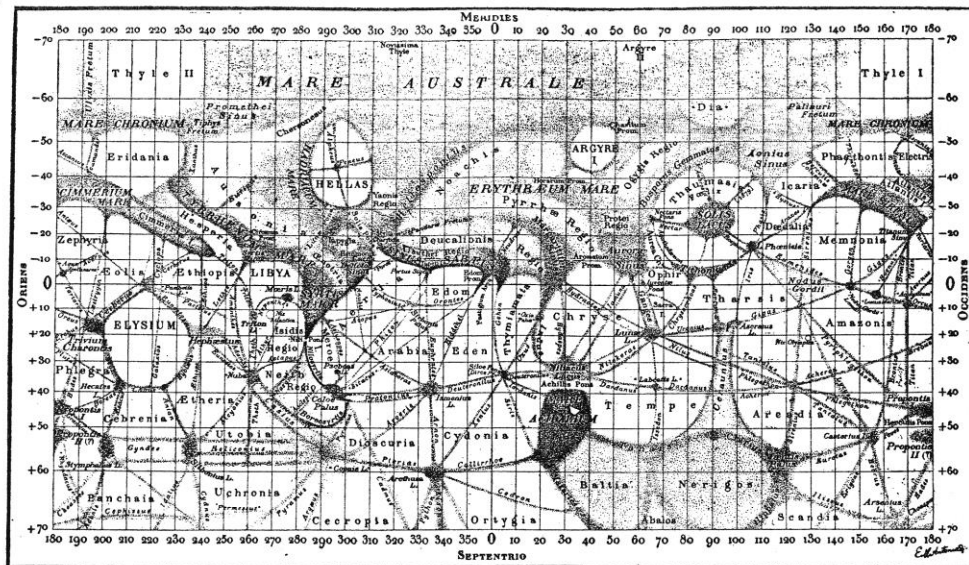
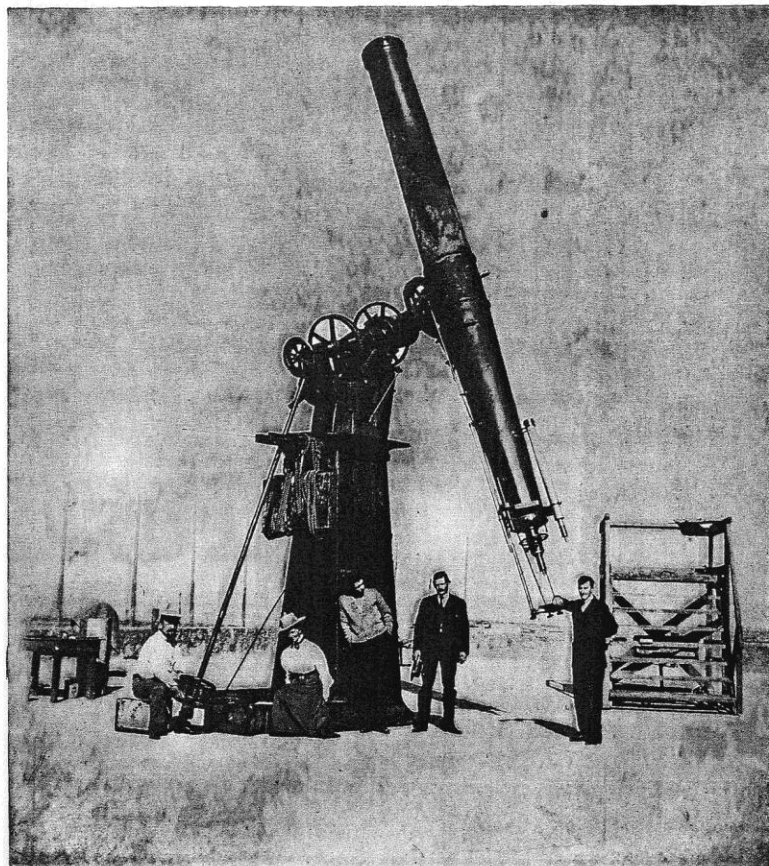


CHART OF MARS.

By E. M. ANTONIADI, F.R.A.S.

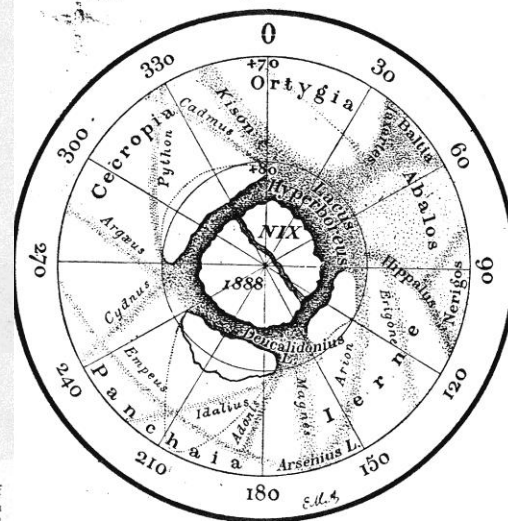


THE kindness of Monsieur E. M. Antoniadi enables us to meet the wishes of several of our correspondents who have asked for a chart of Mars brought up to date, and embodying the most trustworthy researches. The chart is based chiefly upon the works of Schiaparelli during the oppositions of from 1887 to 1890 inclusive, and upon the successive Reports of the Mars Section of the British Astronomical Association, together with M. Antoniadi's own long-continued observations.

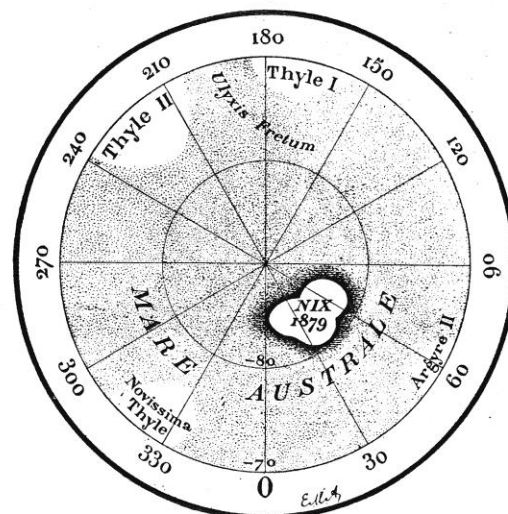


THE AMHERST TELESCOPE IN POSITION AT ALIANZA, CHILE

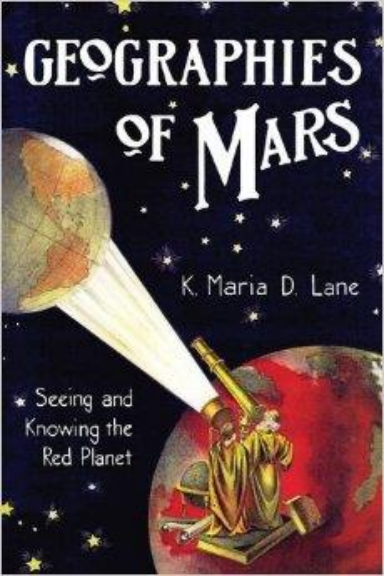
The telescope was mounted in a cemented tennis-court, 4200 feet above sea-level. The large weight attached by means of a rope was for the purpose of counterbalancing the increased weight of the tube in the Southern hemisphere, it having been constructed for use at 42° North latitude. The planetary camera (not shown here) about five feet in length, was attached to the lower end of the telescope. The observing chair is in the background at the right. The members of the expedition, from left to right, are Professor David P. Todd (in charge), Mrs. Todd, Robert D. Eaglesfield, A. G. Ilse, and E. C. Slipher.



North Polar Region of Mars.

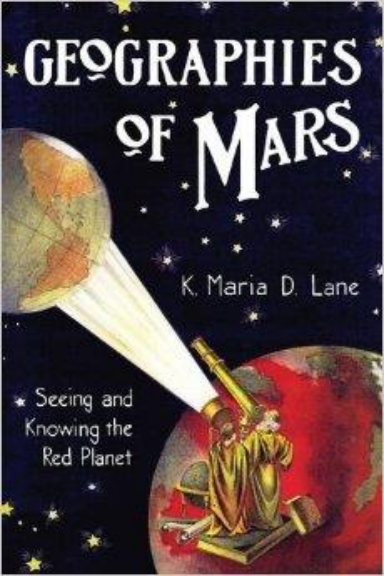


South Polar Region of Mars.

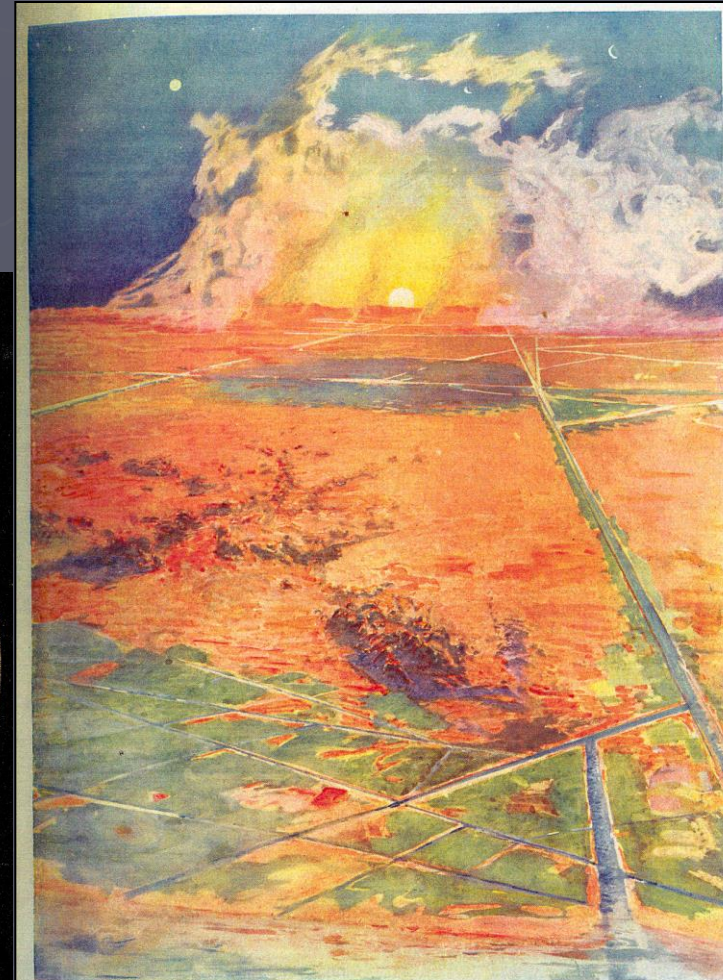
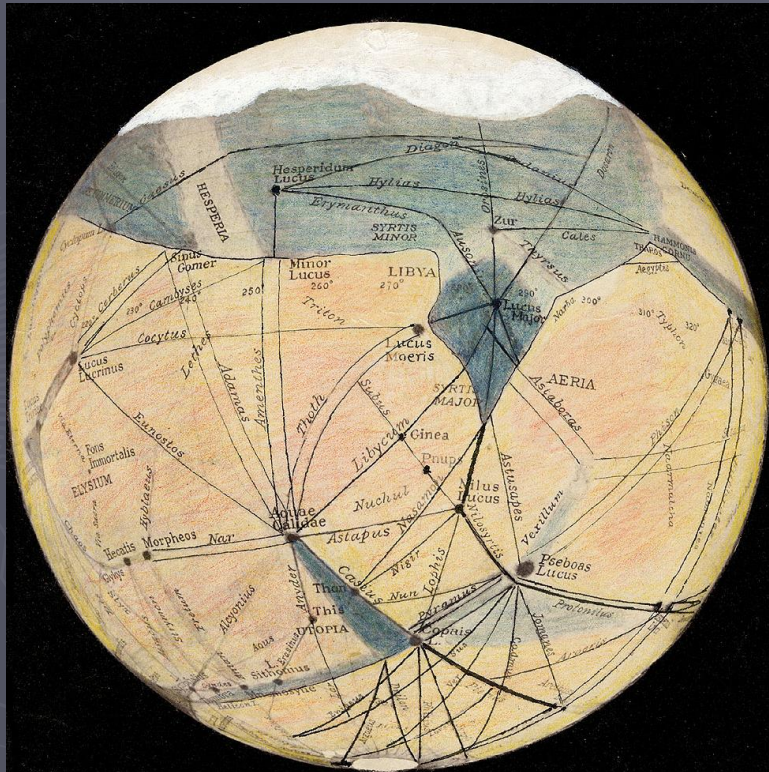


# Legitimacy of scientific claims depends on geopolitical position of astronomers, audiences

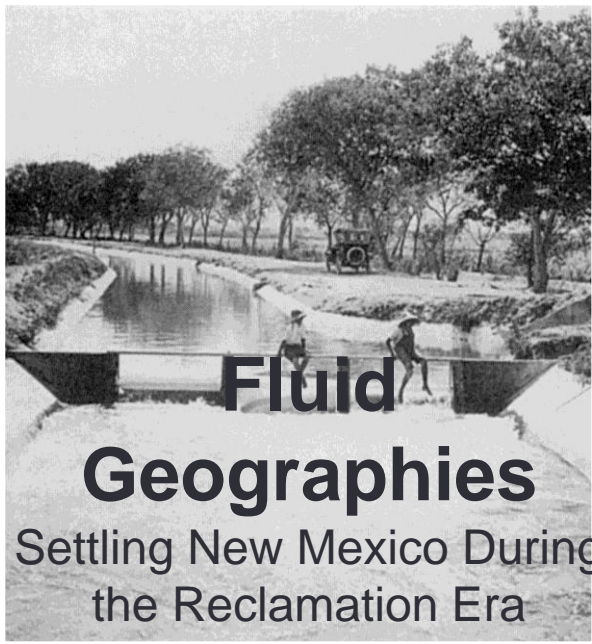




# Legitimacy of scientific claims depends on geopolitical position of astronomers, audiences

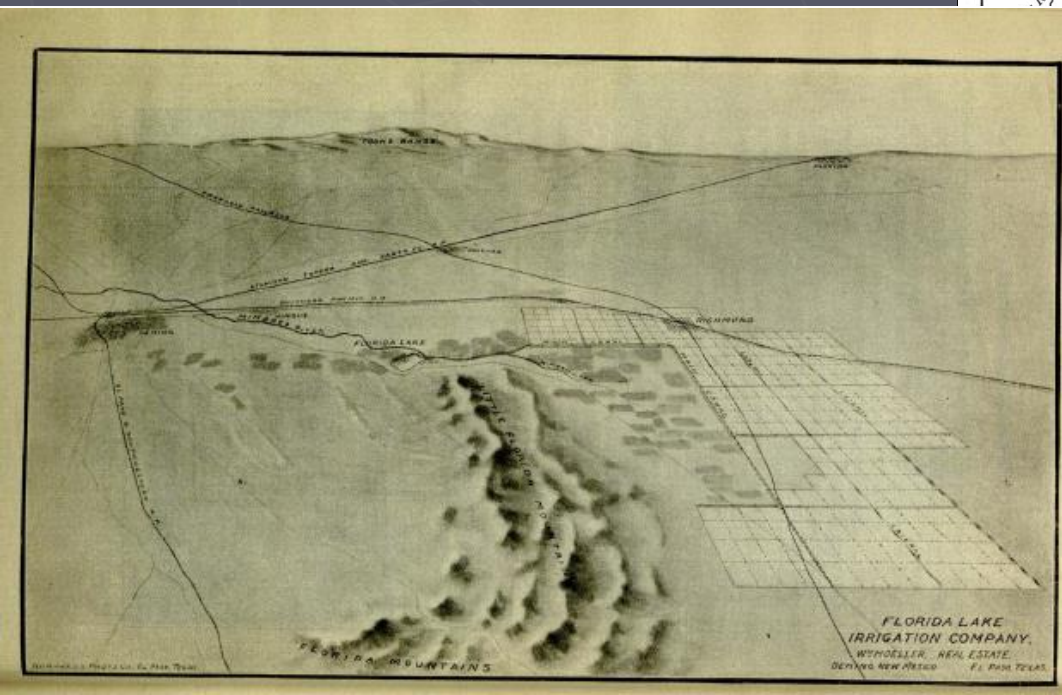
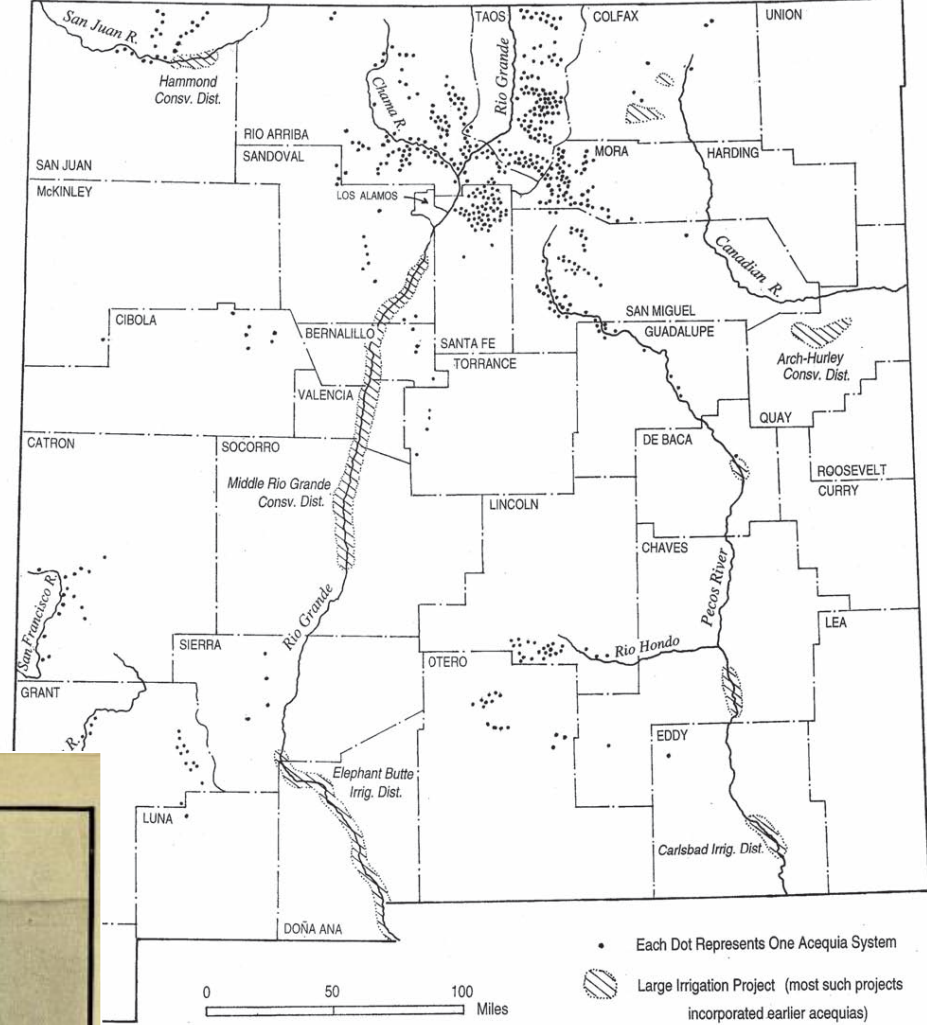


Painted by H. Seppinen Wright  
AN IDEAL LANDSCAPE ON MARS ACCORDING TO PROF. LOWELL.  
In this picture an attempt is made to visualize Professor Lowell's ideas as to the condition of the planet. The general desert character of the surface is shown, with the dust storms that frequently arise. The canals are filled by the melting of the snow at the poles, which is followed by the growth of vegetation in their vicinity. The canals are here shown filled, with the vegetation in vigorous growth.

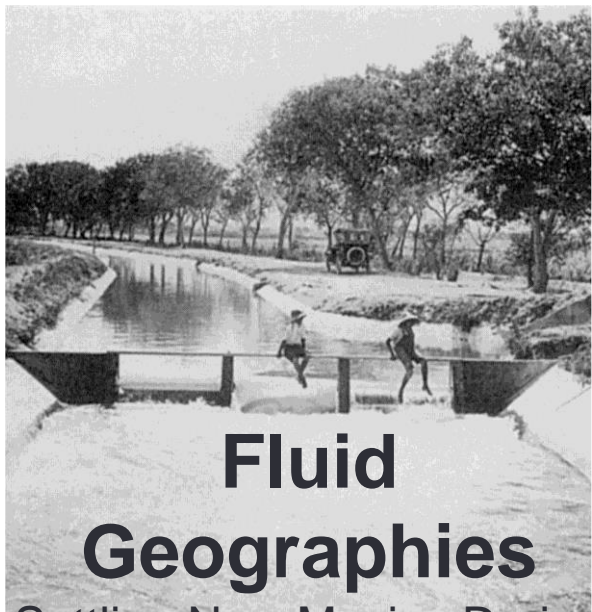


# Fluid Geographies

Settling New Mexico During the Reclamation Era

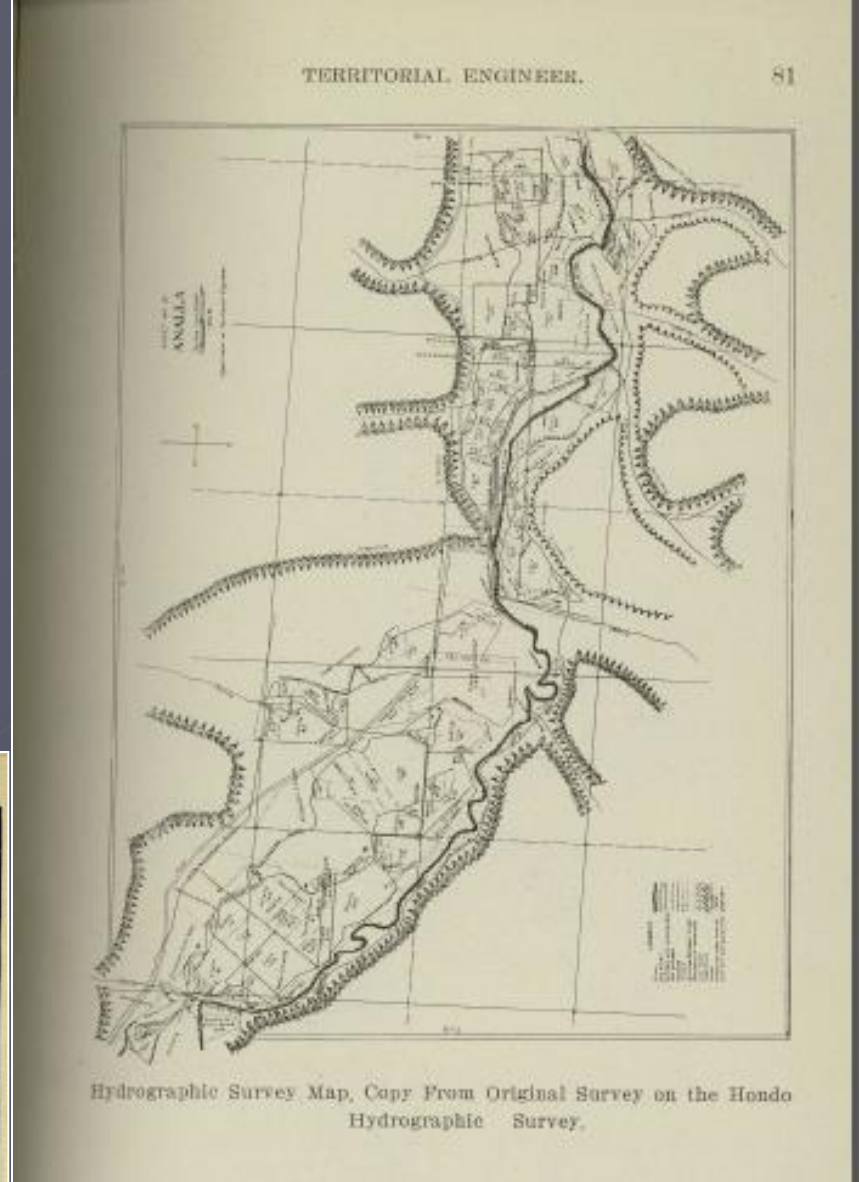
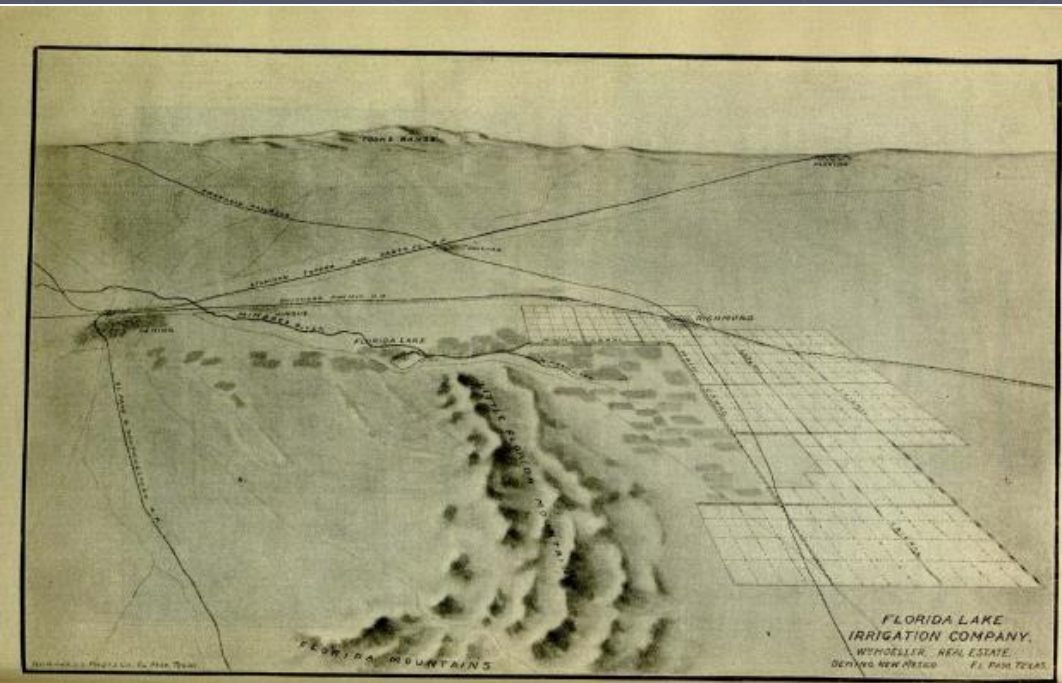






# Fluid Geographies

Settling New Mexico During the Reclamation Era





*Original*




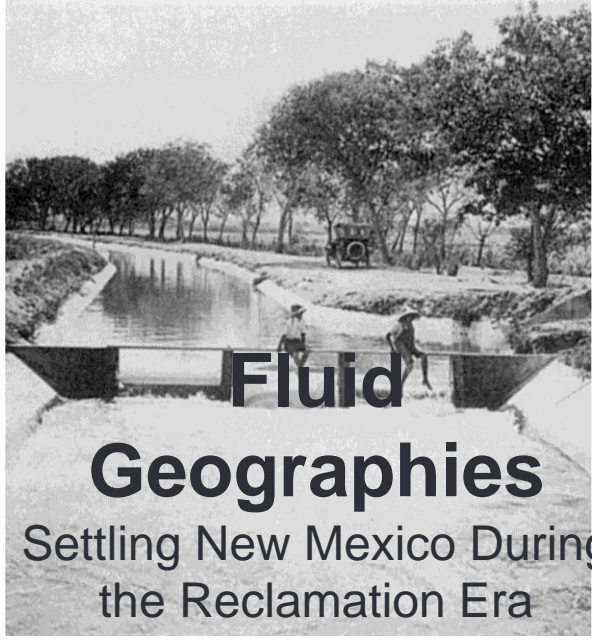
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NOVEMBER

REPORT OF  
STATE HIGHWAY  
ENGINEER  
AND  
STATE ENGINEER  
OF NEW MEXICO  
For the Fifth and Sixth Fiscal Years  
December 1, 1916, to November 30, 1918  
  
JAMES A. FRENCH  
State Highway Engineer  
State Engineer

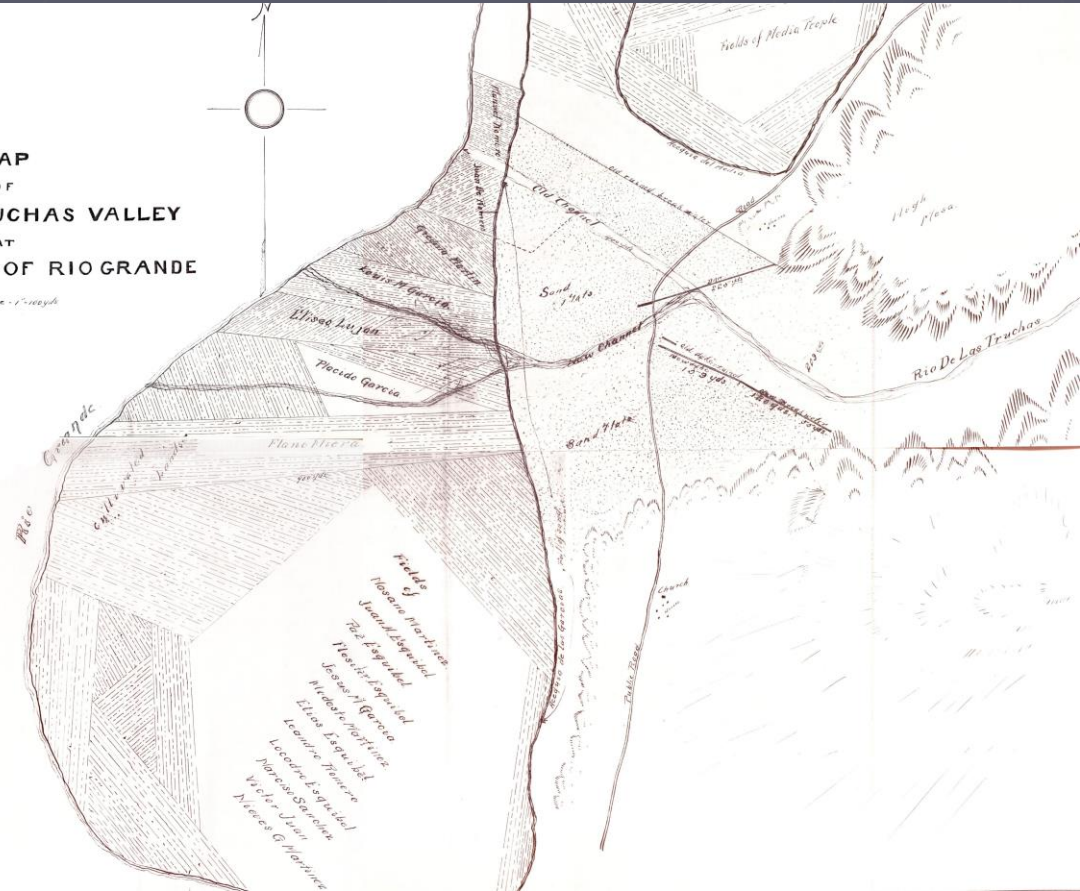


# Fluid Geographies

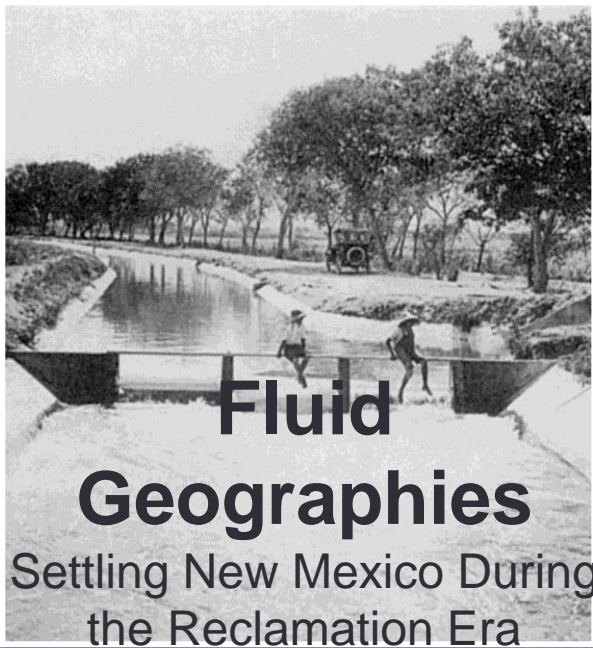
Settling New Mexico During the Reclamation Era

MAP  
OF  
RIO LAS TRUCHAS VALLEY  
AT  
JUNCTURE OF RIOGRANDE

Scale - 1"=miles



# Scientific water management was part of a struggle to define governance and control in territorial NM



# Re-Imagining the Islands

## Environmental Change in the Florida Keys



Showing Channel No. 2, Craig and Channel No. 5

Geopolitics in science again!



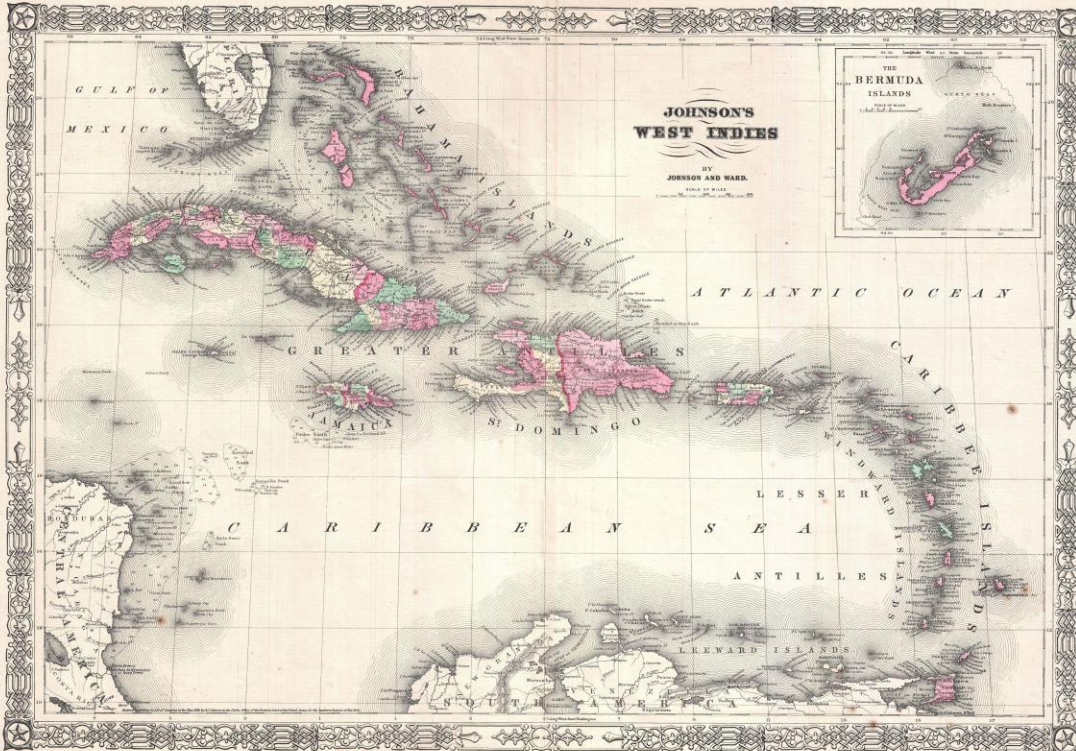
# Re-Imagining the Islands

## Environmental Change in the Florida Keys



Showing Channel No. 2, Craig and Channel No. 5

44.



44.

# Geopolitics in science again!



# Conclusions:

1. Knowledge & science vary across time and space.
2. Geographies of science are critical to understanding environmental science and the management philosophies it enables.

Mr. H. M. Flagler's arrival with First Train to enter  
Key West, Fla. Jan. 22nd, 1912.

Copyrighted 1912 by Harris.



Contact:  
[mdlane@unm.edu](mailto:mdlane@unm.edu)