MEETING AGENDA

December 3, 2015
1:00 PM
Roberts Room
Scholes Hall
UNIVERSITY OF NEW MEXICO BOARD OF REGENTS’
ACADEMIC/STUDENT AFFAIRS & RESEARCH COMMITTEE MEETING
Dec 3, 2015 – 1:00 p.m.
Roberts Room, Scholes Hall

AGENDA

I. Call to Order

II. Approval of Summarized Minutes from Previous Meeting:

III. Reports/Comments:
   A. Provost’s Administrative Report
      Chaouki Abdallah, Provost & EVP for Academic Affairs
   B. Member Comments
   C. Advisor Comments

IV. Action Items:
   A. Approval of Honorary Degrees
      Jennifer Thacher, Faculty Senate Honorary Degree Chair
   B. Approval of Fall Degrees
      Stephan Posse, Faculty Senate President

V. Information Items:
   A. Accreditation Update
      Greg Heileman, Associate Provost for Curriculum
   B. Differential Tuition: School of Engineering
      Joe Cecchi, Dean, School of Engineering
   C. Branch Campus Operating Agreements
      Chaouki Abdallah, Provost & EVP for Academic Affairs

VI. Public Comment

VII. Adjournment
Meeting Summary
(All “TABS” correlate to the Nov 5 ASAR E-Book)

Committee members present: Regent Bradley Hosmer, Regent Suzanne Quillen, Regent Ryan Berryman, Provost & Executive Vice President for Academic Affairs Chaouki Abdallah, Staff Council President Crystal Davis, Faculty Senate President Elect Pamela Pyle
Regents’ Advisors present: ASUNM President Jenna Hagengruber, GPSA President Texanna Martin, and Parent Association Interim President Daniel Perea

I. Call to Order 1:03 pm

II. Approval of Summarized Minutes from Previous Meeting: TAB A
Motion to Approve: Regent Suzanne Quillen
Second: Provost Abdallah
Motion Passed

III. Reports/Comments:
A. Provost’s Administrative Report
Chaouki Abdallah, Provost & EVP for Academic Affairs
- Student achievements:
  - 10% of students selected for the US Dept. of State Foreign Service internships were from UNM
  - Katrina Pacheco, a BA/MD student is a Rhodes Scholar finalist
  - A collaboration of UNM student came in 1st for the Design Build Institute of America Award
- Faculty Achievements:
  - Dr. Art Kaufman awarded to the National Academy of Medicine
  - Prof. Alex Buium was elected as a National Mathematics Fellow
  - Modeling of the snowflakes from the movie Frozen was done by UNM Prof. Deborah Sulsky
- Craig White had his interim dean title converted to Dean for the Anderson School of Management
- Dean Joe Cecchi will have his term of Dean extended out
- Explanation of dean appointments and terms
- College of Education underwent their accreditation review

B. Member Comments
C. Advisor Comments
ASUNM President Jenna Hagengruber
- Elections for new ASUNM senators are underway: 29 candidates for 10 positions
- There will be a change in the joint council inorder to help with information flow
- ASUNM will be offering 4 new scholarships starting in the spring
- On Nov 19th ASUNM will hold a parking summit
- Student success week happen the week before finals
GPSA President Texanna Martin

- Student fee review board accepted 29 applications & deliberations were held on Oct 24/25
- Food trucks will be back in Nov. to help raise money for the summer scholarship
- GPSA is planning on being at Capital for UNM on Jan 25th
- Great will be helping with the Great American Smoke Out on Nov 19th to help people quit smoking
- GPSA grants cycle closed on Oct 12th & in total almost 400 applications were received

IV. Action Items:

A. Approval of UNM Parent Association Bylaws Revision

Motion to Approve: Faculty Senate President Elect Pamela Pyle
Second: Regent Suzanne Quillen
Motion Passed

V. Information Items:

A. Global & National Security Policy Institute

Emile Nakhleh, Coordinator, UNM National Security Programs
- Presentation available upon request
- Guests from Sandia Labs were present to show their support
- Information about creating several new programs that relate to security issues
- Comparisons of what other schools
- The strengths for having a program such as this at UNM
- Potential budget models

B. Update on Academic Plan – Faculty Strength

Chaouki Abdallah, Provost & EVP for Academic Affairs
- Presentation Attached
- Overview of goals, challenges and outcomes in regards to faculty strength
- Outline of tuition and fees as compared to other flagships
- General answers to nationwide faculty surveys
- Overview of UNM rankings

VI. Faculty Presenter

Dave Gutzler:

“El Nino 2015: Is the drought over? Should I buy a season ski pass this winter?”

VII. Public Comment N/A

VIII. Adjournment 3:27 pm

Motion to Approve: Provost Abdallah
Second: Regent Ryan Berryman
Motion Passed
Review and Update of the Academic Plan

Chaouki Abdallah
Provost & Professor of Electrical & Computer Engineering

Academic Plan Highlights

• Goals: Student success, faculty strength.
• Challenges: Faculty numbers & compensation, financial limitations.
• Activities: Investments in faculty & research, long-term targeted hiring plans.
• Outcomes: Measurable outcomes (graduation rates, number of degrees, research funding, national and international awards), and corrective actions along the path.
Office of the Provost

Average 2015-16 In-State Tuition and Fees at Public Four-Year Institutions by State and Five-Year Percentage Change in Inflation-Adjusted Tuition and Fees

2015-16 Tuition and Fees at Flagship Universities and Five-Year Percentage Change in Inflation-Adjusted In-State Tuition and Fees

SOURCE: The College Board, Trends in College Pricing 2015, Figures 6 and 10

UNM
Office of the Provost

Annual Percentage Change in Inflation-Adjusted Per-Student State Funding for Higher Education and in Tuition and Fees at Public Institutions, 1984-85 to 2014-15

SOURCE: The College Board, Trends in College Pricing 2015, Figure 16A

Office of the Provost

Average Published and Net Prices in 2015 Dollars, Full-Time In-State Undergraduate Students at Public Four-Year Institutions, 1995-96 to 2015-16

SOURCE: The College Board, Trends in College Pricing 2015, Figure 12
Office of the Provost

State Funding for Higher Education per Student and per $1,000 in Personal Income, by State, 2014-15

SOURCE: The College Board, Trends in College Pricing 2015, Figure 17B

Office of the Provost

Average Debt per Graduate by State

Money Magazine Oct. 27, 2015

Lowest
Utah $18,921
New Mexico $18,969
Nevada $20,211
California $21,382
Arizona $22,609
Louisiana $23,025
Oklahoma $23,430
Wyoming $23,708
Hawaii $24,554
Washington $24,804

Highest
Delaware $33,808
New Hampshire $33,410
Pennsylvania $33,264
Rhode Island $31,841
Minnesota $31,579
Maine $30,908
Connecticut $29,750
Iowa $29,732
Michigan $29,450
Alabama $29,425
### Accounting 101 - Double (Triple) Entry

<table>
<thead>
<tr>
<th>Year</th>
<th>Debit (I&amp;G+T+F) Millions</th>
<th>Credit (Degrees)</th>
<th>Graduation Rates 6-year</th>
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<td>2008</td>
<td>330.1</td>
<td>4777</td>
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<tr>
<td>2009</td>
<td>327.5</td>
<td>4649</td>
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<tr>
<td>2010</td>
<td>327.4</td>
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<tr>
<td>2011</td>
<td>327.4</td>
<td>5161</td>
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<td>2012</td>
<td>353.6</td>
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<tr>
<td>2013</td>
<td>375.5</td>
<td>5620</td>
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<tr>
<td>2014</td>
<td>386.2</td>
<td>5560</td>
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<td>2015</td>
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### Office of the Provost

<table>
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<td>4-year</td>
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<td>17%</td>
<td>19%</td>
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<tr>
<td>5-year</td>
<td>38%</td>
<td>40%</td>
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<td>6-year</td>
<td>47%</td>
<td>49%</td>
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<th>2010</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
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<td>1012</td>
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<td>1,255</td>
<td>1,231</td>
<td>1,308</td>
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<tr>
<td>Doctoral-Research</td>
<td>208</td>
<td>190</td>
<td>165</td>
<td>200</td>
<td>202</td>
<td>231</td>
<td>222</td>
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<tr>
<td>Doctoral-Professional</td>
<td>272</td>
<td>281</td>
<td>303</td>
<td>297</td>
<td>286</td>
<td>289</td>
<td>335</td>
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### Office of the Provost

#### Faculty & Ratios

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<th>Faculty</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>Average</th>
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<tr>
<td>Assistant Professor</td>
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<td>187</td>
<td>237</td>
<td>261</td>
<td>251</td>
<td>225</td>
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<tr>
<td>Associate Professor</td>
<td>268</td>
<td>275</td>
<td>267</td>
<td>267</td>
<td>278</td>
<td>271</td>
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<tr>
<td>Instructor</td>
<td>7</td>
<td>5</td>
<td>3</td>
<td>4</td>
<td>4</td>
<td>5</td>
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<tr>
<td>Lecturer</td>
<td>114</td>
<td>111</td>
<td>131</td>
<td>134</td>
<td>141</td>
<td>126</td>
</tr>
<tr>
<td>Professor</td>
<td>332</td>
<td>322</td>
<td>309</td>
<td>317</td>
<td>318</td>
<td>319</td>
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<tr>
<td>Grand Total</td>
<td>910</td>
<td>900</td>
<td>948</td>
<td>983</td>
<td>992</td>
<td>947</td>
</tr>
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<table>
<thead>
<tr>
<th>Faculty</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>Total Increase</th>
</tr>
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<tr>
<td>TT</td>
<td>789</td>
<td>784</td>
<td>813</td>
<td>845</td>
<td>847</td>
<td>58</td>
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<tr>
<td>Lecturers</td>
<td>114</td>
<td>111</td>
<td>131</td>
<td>134</td>
<td>141</td>
<td>27</td>
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<table>
<thead>
<tr>
<th>Ratio</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>Change</th>
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</thead>
<tbody>
<tr>
<td>UG/TT</td>
<td>26</td>
<td>26</td>
<td>27</td>
<td>26</td>
<td>24</td>
<td>-2</td>
</tr>
<tr>
<td>UG/fac</td>
<td>23</td>
<td>22</td>
<td>22</td>
<td>21</td>
<td>20</td>
<td>-3</td>
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</tbody>
</table>
Office of the Provost

Competing for Faculty

<table>
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<tr>
<th></th>
<th>UNM</th>
<th>RU/VH</th>
</tr>
</thead>
<tbody>
<tr>
<td>Professors</td>
<td>$114,779</td>
<td>$141,387</td>
</tr>
<tr>
<td>Associate Professors</td>
<td>$86,106</td>
<td>$91,626</td>
</tr>
<tr>
<td>Assistant Professors</td>
<td>$73,410</td>
<td>$79,579</td>
</tr>
</tbody>
</table>

- UNM competes on a national market for talent (faculty and student). Our faculty hires come from Harvard, MIT, Stanford, Cornell, Columbia, Berkeley, Cal Tech, Juilliard, etc.
- We compete with the top public schools and some private schools for faculty hires and retention.

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Average Faculty Salary in 2013 Dollars by Sector, 1993-94 to 2013-14, Selected Years

SOURCE: The College Board, Trends in College Pricing 2015, Figure 20A

The data is sourced from The College Board, Trends in College Pricing 2015, Figure 20A.
What Contributes to Faculty Strength (and happiness)?

1) **Collaborative Governance**: Faculty members play significant roles in decisions related to academic programs. Employees agree with statements like "Faculty, administration, and staff are meaningfully involved in institutional planning".

2) **Compensation and Benefits**: Pay is fair, and there is overall satisfaction with benefits. Employees agree with statements like "This institution's benefits meet my needs".

3) **Confidence in Senior Leadership**: Leaders have the knowledge, skills, and experience necessary for the success of the college. Employees agree with statements like "Senior leadership provides a clear direction for this institution's future".

4) **Diversity**: The college makes a concerted effort to create a welcoming and fair environment for all employees. Employees agree with statements like "This institution has clear and effective procedures for dealing with discrimination".

5) **Facilities, Workspace & Security**: Facilities meet employees' needs, and the campus appearance is pleasing. Employees agree with statements like "The institution takes reasonable steps to provide a safe and secure environment for the campus".

6) **Job Satisfaction**: There is an overall sense that the job is meaningful to the employee and to the college. Employees agree with statements like "My job makes good use of my skills and abilities".
7) **Professional/Career-Development Programs:** Employees get the chance to develop skills and they understand their requirements for career advancement. They agree with statements like "Our orientation program prepares new faculty, administration, and staff to be effective."

8) **Respect and Appreciation:** Employees are regularly recognized for their contributions. Employees agree with statements like "Our recognition and awards programs are meaningful to me."

9) **Supervisor or Department-Chair Relationship:** Supervisors or chairs makes expectations clear and solicit ideas. Employees agree with statements like "I believe what I am told by my supervisor/department chair."

10) **Teaching Environment:** Faculty members say the institution recognizes innovative and high-quality teaching. They agree with statements like "Teaching is appropriately recognized in the evaluation and promotion process."

11) **Tenure Clarity and Process:** Requirements for tenure are clear. Employees agree with statements like "Promotions in my department are based on a person's ability."

12) **Work/Life Balance:** College policies give employees the flexibility to manage their lives on the job and at home. Employees agree with statements like "My supervisor/department chair supports my efforts to balance my work and personal life."
Office of the Provost

Rankings

Using one number (such as graduates' earnings) to rank a university is like a doctor using weight to compare various people without regard to their age, height, sex, family history, health, and genetics. There are tens of rankings, and we rank well on some, not so on others......

Nevertheless......

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Rankings

• US News ranked 1,365 universities. UNM ranked as 189th and 106th public university, and as the 65th best university for veterans.

• Some highly ranked programs: #10 in Clinical Law, 35th as primary care medical school, 3rd in rural medicine, 49th in Earth Sciences, 5th in photography, etc. and 204th best global university (from many thousands and ultimately about 750 ranked). This placed UNM ahead of University of Georgia, NC State, Northeastern, etc.

• Winner of 2011 US best teacher (Professor Shepherd), and recently, Dr. Art Kauffman was elected to the National Academy of Medicine. Professor Alex Buium (Math & Stats) was elected AMS fellow.

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A Research University

UNM Ranked by the Carnegie Foundation as:

• Doctorate-granting University, RU/VH – Research University (Very High Research Activity) Only 66 such Public Universities in US.

• Only RU/VH in New Mexico

• 1 of 8 RU/VH in the southwest

• 1 of 4 RU/VH designated “Hispanic Serving”

• UNM Brings in $300 Million/year in research expenditures from out of state sources.

• But research costs!

Office of the Provost

Research Costs the University

Table 2. Higher education R&D expenditures, by source of funds: FYs 2010–2013
(Dollars in millions)

<table>
<thead>
<tr>
<th>Fiscal year</th>
<th>All R&amp;D expenditures</th>
<th>Federal government</th>
<th>State and local government</th>
<th>Institution funds</th>
<th>Business</th>
<th>Nonprofit organizations</th>
<th>All other sources</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>61,257,398</td>
<td>37,477,100</td>
<td>3,853,183</td>
<td>11,940,837</td>
<td>3,198,278</td>
<td>3,740,169</td>
<td>1,047,831</td>
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<tr>
<td>2011</td>
<td>65,282,162</td>
<td>40,770,789</td>
<td>3,828,583</td>
<td>12,611,908</td>
<td>3,179,765</td>
<td>3,853,986</td>
<td>1,037,131</td>
</tr>
<tr>
<td>2012</td>
<td>65,744,254</td>
<td>40,151,011</td>
<td>3,695,353</td>
<td>13,634,941</td>
<td>3,272,372</td>
<td>4,021,574</td>
<td>969,003</td>
</tr>
</tbody>
</table>


Data from survey cycle FY 2013, as of 31 July 2014.

But benefits the State and the students!
Table 30. Higher education R&D expenditures at high-Hispanic-enrollment institutions, ranked by all R&D expenditures, by source of funds: FY 2013

<table>
<thead>
<tr>
<th>Rank</th>
<th>Institution</th>
<th>All R&amp;D expenditures</th>
<th>Federal government</th>
<th>State and local government</th>
<th>Institution funds</th>
<th>Business</th>
<th>Nonprofits</th>
<th>All other sources</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>All HHE institutions</td>
<td>1,632,914</td>
<td>956,243</td>
<td>124,547</td>
<td>369,875</td>
<td>55,507</td>
<td>89,636</td>
<td>37,106</td>
</tr>
<tr>
<td>1</td>
<td>UNM</td>
<td>227,703</td>
<td>158,057</td>
<td>2,604</td>
<td>54,996</td>
<td>4,675</td>
<td>6,193</td>
<td>1,178</td>
</tr>
<tr>
<td>2</td>
<td>U. TX, Health Science Ctr., San Antonio</td>
<td>175,583</td>
<td>99,198</td>
<td>9,344</td>
<td>35,125</td>
<td>10,633</td>
<td>21,683</td>
<td>0</td>
</tr>
<tr>
<td>3</td>
<td>UC, CA, Santa Cruz</td>
<td>150,777</td>
<td>91,002</td>
<td>3,419</td>
<td>28,041</td>
<td>8,872</td>
<td>15,296</td>
<td>4,147</td>
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<tr>
<td>4</td>
<td>NMSU</td>
<td>142,365</td>
<td>86,806</td>
<td>17,717</td>
<td>24,687</td>
<td>3,609</td>
<td>2,068</td>
<td>7,478</td>
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<tr>
<td>5</td>
<td>UC, CA, Riverside</td>
<td>132,617</td>
<td>59,065</td>
<td>9,757</td>
<td>38,603</td>
<td>8,059</td>
<td>8,999</td>
<td>8,134</td>
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</table>
Approval of Honorary Degrees
(Honorary degrees will be presented in closed session)

Jennifer Thacher, Faculty Senate Honorary Degree Chair
November 24, 2015

TO: Board of Regents Academic Student Affairs and Research Committee
FROM: Selena Salazar, Office of the University Secretary
SUBJECT: Fall 2015 Degree Candidates

The Faculty Senate approved the Fall 2015 Degree Candidates at the November 24, 2015 Faculty Senate meeting.

Included is the list of the Fall 2015 Degree Candidates. Please do not publish the candidates that are on the privacy flag list.

Degree Candidate Summary*

<table>
<thead>
<tr>
<th>Degree Candidate Summary*</th>
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<tbody>
<tr>
<td>Doctoral and MFA Degree</td>
<td>162</td>
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<tr>
<td>Master's Degree</td>
<td>526</td>
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<tr>
<td>Bachelor's Degree</td>
<td>1529</td>
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<tr>
<td>Associate's Degree</td>
<td>154</td>
</tr>
<tr>
<td>Total</td>
<td>2371</td>
</tr>
</tbody>
</table>

*Final number of conferred degrees will be slightly lower due to changes in student degree status that occur until the end of the semester.

Please place this item on the next Board of Regents ASAR Committee meeting agenda for consideration.

Thank you.

Attachments
HLC Reaffirmation of Accreditation

December 3, 2015
## Accreditation: Open Pathways Cycle

<table>
<thead>
<tr>
<th>Cycle Year</th>
<th>Institutional Activities</th>
<th>Peer Review</th>
<th>HLC Decision-Making</th>
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<tr>
<td>2012-13</td>
<td>Assurance Review Waived</td>
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<tr>
<td>2013-14</td>
<td>Institution may contribute documents to Evidence File</td>
<td>Period to submit Quality Initiative Proposal</td>
<td>Review Quality Initiative Proposal</td>
</tr>
<tr>
<td>2014-15</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>2015-16</td>
<td></td>
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<td>2016-17</td>
<td></td>
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<tr>
<td>2017-18</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>2018-19</td>
<td>Submit Comprehensive Evaluation Materials(^3)</td>
<td>Conduct Comprehensive Evaluation (with visit)</td>
<td>Action on Comprehensive Evaluation and Reaffirmation of Accreditation(^4)</td>
</tr>
<tr>
<td>2019-20</td>
<td>Institution may contribute documents to Evidence File</td>
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<tr>
<td>2020-21</td>
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<tr>
<td>2021-22</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>2022-23</td>
<td>Submit Assurance Filing (Assurance Argument and Evidence File)(^3)</td>
<td>Conduct Assurance Review (no visit)(^3)</td>
<td>Acceptance of Assurance Review(^4)</td>
</tr>
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**UNM**

**THE UNIVERSITY of NEW MEXICO**
<table>
<thead>
<tr>
<th>Date</th>
<th>Assurance Process</th>
<th>Quality Initiative Process</th>
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<tbody>
<tr>
<td>2012-2013</td>
<td></td>
<td>Begin planning for Quality Initiative Proposal</td>
</tr>
<tr>
<td>June 2014</td>
<td>Appoint director and coordinator</td>
<td>Submit Quality Initiative Proposal for review by HLC</td>
</tr>
<tr>
<td>Feb. 2015</td>
<td>Form Steering Committee and Resource Team</td>
<td></td>
</tr>
<tr>
<td>March 2015</td>
<td>HLC Meeting (Chicago)</td>
<td></td>
</tr>
<tr>
<td>April 2015</td>
<td>Form Criterion Committees</td>
<td></td>
</tr>
<tr>
<td>June 2015</td>
<td>Establish Evidence Library</td>
<td></td>
</tr>
<tr>
<td>Sept 2015</td>
<td>Environmental Scan</td>
<td></td>
</tr>
<tr>
<td>AY 2015-16 and 2016-17</td>
<td>Criterion Committees gathering evidence, creating assurance argument</td>
<td>Submit Quality Initiative Report for HLC Review</td>
</tr>
<tr>
<td>May 2017</td>
<td>Steering Committee reviews Criterion Committees’ Report Drafts</td>
<td></td>
</tr>
<tr>
<td>Sept 2017</td>
<td>Self-Study Draft Created by Steering Committee</td>
<td></td>
</tr>
<tr>
<td>Jan.-May 2018</td>
<td>Focus Groups Feedback &amp; Integration</td>
<td></td>
</tr>
<tr>
<td>Aug. 2018</td>
<td>Final Report Finished</td>
<td></td>
</tr>
<tr>
<td>AY 2018-19</td>
<td>HLC Site Visit</td>
<td></td>
</tr>
</tbody>
</table>
HLC Recent Progress

- Environmental Scan
- Evidence Request process
- Presentation at HLC Annual Conference 2016
- Communication Plan
- Regent Hosmer invited to Resource Team (working especially with Criterion 2)
UNM School of Engineering
Graduate Differential Tuition Proposal

Joseph L. Cecchi
Dean, School of Engineering
UNM Regents
Academic/Student Affairs & Research Committee
December 3, 2015
Rationale

- The revenues of the UNM School of Engineering (SOE) have not kept pace with the rising costs of delivering high-quality, research-driven graduate engineering and computer science degrees programs.
- Our ~100 tenure/tenure track faculty generate ~ $30M/year in research expenditures, including tuition and stipend support for 70-80% of our MS and PhD students.
- It is increasingly difficult to recruit and retain outstanding research-active faculty, who are the foundation of excellence in the graduate education we deliver.
- Our graduate enrollments are on the rise, necessitating more teaching assistants.
- Over 94% of the School’s state budget is now allocated to salaries, leaving insufficient funds for operations.
SOE’s graduate programs are professional programs

- Our accreditation commission, the Accreditation Board for Engineering and Technology (ABET) does not permit accreditation of more than one level of degree program in a given field.
- Following the common practice nationally, we have chosen to accredit our undergraduate programs.
- Despite not being formally accredited, our graduate degree programs are professional programs in every sense of the term.
- The program outcomes of each graduate program are clearly professional outcomes and are regularly assessed.
- SOE’s graduate engineering and computer science programs are among the only professional graduate programs at UNM that do not have differential tuition.
Proposed Graduate Differential Tuition

- In accordance with UAPPM Policy 8210:2.2, the School of Engineering proposes an graduate differential tuition of $100/credit hour to be phased in over two years.
- UNM policy is that differential tuition will be charged by student type (major) and will follow the tuition block.
- The proposal translates into a differential tuition of $1200/year for 12+ credit hours/semester – 24+ credit hours/year.
### Comparison of (AY 16-17) UNM graduate tuition to 22 peers (AY 15-16)

<table>
<thead>
<tr>
<th>Institution</th>
<th>(AY 14-15) Base Tuition/Year</th>
<th>Engineering Differential/Year</th>
<th>Total Engineering/Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>UNM</td>
<td>$6,102*</td>
<td>$1200*</td>
<td>$7,302</td>
</tr>
<tr>
<td>22 Peer Average</td>
<td>$7,632</td>
<td>$1,045</td>
<td>$8,677</td>
</tr>
</tbody>
</table>

- The proposed resulting SOE graduate tuition is ~19% below the average of our 22 peers
- However,
- SOE ranks higher than 13 of our 22 peers in annual research expenditures/faculty
- SOE ranks higher than 12 of our 22 peers in the current UN News graduate program rankings

*assuming 12+ credit-hours/semester – 24+ credit hours/year
More on national rankings for NM research universities from US News

<table>
<thead>
<tr>
<th>Ranking Category</th>
<th>UNM</th>
<th>NMSU</th>
<th>NMTech</th>
</tr>
</thead>
<tbody>
<tr>
<td>National University ( Entire university)</td>
<td>189</td>
<td>&gt;200</td>
<td>Regional, not national univ.</td>
</tr>
<tr>
<td>Undergraduate Engineering</td>
<td>91</td>
<td>109</td>
<td>139</td>
</tr>
<tr>
<td>Graduate Engineering</td>
<td>85</td>
<td>129</td>
<td>136</td>
</tr>
</tbody>
</table>

- UNM School of Engineering ranks significantly better than UNM as a whole
- Our undergraduate and graduate program rankings are significantly better than the two other New Mexico research universities
Comparison of salaries for SOE MS and PhD graduates

Data below show the average salary for SOE MS and PhD graduates working in New Mexico compared to the average for all of UNM for 2007-08 cohorts, six years (2014) after graduation.*

<table>
<thead>
<tr>
<th>Degree</th>
<th>Average salary 6 years after degree earned</th>
</tr>
</thead>
<tbody>
<tr>
<td>SOE MS</td>
<td>$87,300</td>
</tr>
<tr>
<td>All UNM MS</td>
<td>$58,600</td>
</tr>
<tr>
<td>SOE PhD</td>
<td>$102,00</td>
</tr>
<tr>
<td>All UNM PhD</td>
<td>$87,300</td>
</tr>
</tbody>
</table>

*http://www.workforce.unm.edu
More on salaries

Data below show the early career and mid-career average salaries for MS and PhD graduates for the programs in SOE *

<table>
<thead>
<tr>
<th>Degree</th>
<th>Early Career Average Salary</th>
<th>Mid-career Average Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>MS (SOE programs)</td>
<td>$75,400</td>
<td>$120,800</td>
</tr>
<tr>
<td>PhD (SOE programs)</td>
<td>$87,100</td>
<td>$129,300</td>
</tr>
</tbody>
</table>

The proposed graduate differential tuition for SOE would be the 3\textsuperscript{rd} lowest among the 10 graduate programs at UNM that have differential tuition.

<table>
<thead>
<tr>
<th>UNM Program</th>
<th>Differential Tuition/Credit Hour</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anderson School of Management (MBA)</td>
<td>$183.70</td>
</tr>
<tr>
<td>Speech and Hearing Sciences – Masters</td>
<td>$119</td>
</tr>
<tr>
<td>Architecture and Planning - Masters</td>
<td>$74.63</td>
</tr>
<tr>
<td>Law</td>
<td>$352.34</td>
</tr>
<tr>
<td>Public Administration- Masters</td>
<td>$50</td>
</tr>
<tr>
<td>Masters of Occupational Therapy</td>
<td>$140</td>
</tr>
<tr>
<td>Physical Therapy-Doctorate</td>
<td>$164</td>
</tr>
<tr>
<td>College of Nursing – Masters</td>
<td>$249</td>
</tr>
<tr>
<td>College of Nursing – Doctorate</td>
<td>$366</td>
</tr>
<tr>
<td>School of Engineering (proposed)</td>
<td>$100</td>
</tr>
</tbody>
</table>
Proposed uses of the differential tuition

- All of the differential tuition revenues will be allocated to graduate educational expenses
- Actual allocation will depend upon budget needs, except for need-based aid which will be 20% of the total
- Here is an example of a differential tuition budget:

<table>
<thead>
<tr>
<th>Category</th>
<th>Estimated Annual Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Need-based Financial Aid Set Aside (20%)</td>
<td>$240,000</td>
</tr>
<tr>
<td>Faculty Expense</td>
<td>$420,000</td>
</tr>
<tr>
<td>Support staff expense (15 TAs)</td>
<td>$450,000</td>
</tr>
<tr>
<td>Operating Expenses</td>
<td>$90,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,200,000</strong></td>
</tr>
</tbody>
</table>
A large fraction of the graduate differential tuition will be paid from research contracts and grants

- Faculty research contracts and grants support 70-80% of SOE’s graduate students (tuition and stipend), i.e., only 20-30% of graduate students are unsupported.

- With the proposed financial aid set aside, the amount of differential tuition that unsupported students would pay would vary from zero to about $400, depending on the number of unsupported students.
Faculty and Student Engagement and Consultation

- 7/2015 – 11/20145 - extensive discussion at School of Engineering Leadership Council Meetings (chairs and associate deans) - Chairs discussed with their faculty
- Agenda item for the 12/7/2015 School of Engineering Faculty Assembly
- Information and discussion sessions planned for graduate students during spring 2016 semester
Branch Campus Operating Agreements

Chaouki Abdallah, Provost & EVP for Academic Affairs
OPERATING AGREEMENT

BETWEEN

THE BOARD OF REGENTS OF THE UNIVERSITY OF NEW MEXICO

AND

THE LOCAL BOARD OF THE VALENCIA CAMPUS

OF THE UNIVERSITY OF NEW MEXICO

This agreement between the Board of Regents and the Advisory Board is founded on the recognition of the need and opportunity for the parties to partner together to provide quality educational services through a cooperative, coordinated effort.

The specific duties and responsibilities of the Advisory Board in relation to the operation of the [branch campus] include the following:

1. Act as an advisory board to the Board of Regents or their designee in all matters pertaining to the conduct of the [branch campus].

2. Approve an annual budget for the [branch campus] for recommendation to the Board of Regents for final approval.

3. Provide approval and certification for the tax levy, as required by state law, to the [Branch County Commission].

4. Call election for tax levies for the [branch campus], after approval of the Board of Regents.

5. Call Elections for Advisory Board positions pursuant to the Branch Community College Act, Section 21-14-2.1, NMSA 1978.

The Board of Regents, or their designee, shall have full authority and responsibility in relation to all matters of the [branch campus], although the Advisory Board shall be consulted and will serve in an advisory capacity in such matters. The UNM Main Albuquerque campus (hereinafter referred to as "Albuquerque Campus") shall provide administrative support to the [branch campus] in exchange for an administrative services fee, as set forth below in this Agreement.

The board and the board of regents of the parent institution of the branch community college shall jointly conduct a search for qualified candidates for director. The board of regents of the parent institution, after consultation with the board, shall then select a director for the branch community college.

Pursuant to the provisions above:

1. The Board of Regents through their designee shall have full authority and responsibility in relation to all matters of the branch, although the Advisory Board shall be consulted and will serve in an advisory capacity in such matters.

Operating Agreement for FY 16+
2. The branch will propose the curricula to be offered, subject to the approval of UNM Office of the Provost. Course offerings shall be drawn from UNM lower division courses and technical courses to meet local needs.

UNM shall honor credits earned by students at the branch, in accordance with the following regulations:

a. Credits earned in lower division courses that have been approved by the UNM Faculty Senate and Office of the Provost shall carry residence credit and be applicable to all UNM baccalaureate programs.

b. Credits earned in lower division technical courses offered by the branch that have been approved by the Office of the Provost, may count towards degree programs specific to the branch and may transfer to UNM baccalaureate programs without explicit articulation agreements or exceptions defined in UNM Faculty Handbook policy F80.

3. Degree and certificate programs at a branch shall be available to other branches subject to any accreditation requirements.

4. Financial oversight of the branch shall be the responsibility of the Board of Regents in accordance with its established requirements and procedures.

Funds for the support of the branch will come principally from the following sources:

a. State funds appropriated as provided by law;
b. local tax support as provided by law;
c. student tuition as recommended by the Advisory Board and set by the Board of Regents;
d. fees as recommended by the Advisory Board and set by the Board of Regents;
e. grants, gifts and other funds that may be available.

No funds of the Albuquerque Campus or any other UNM branch shall be allocated for the support of the [branch campus], although indirect administrative costs may be borne by UNM. No funds of the [branch campus] may be reallocated to the Albuquerque Campus or to any other UNM branch, except for the payment of the administrative services fee, defined below.

The branch will remit annually to UNM a fee for the use of all management systems of record as of June 30th, 2015, including those employed for financial services, enrollment services, advisement services, legal services, library services, enterprise systems, data services, research services, learning management systems, grants and contracts, planning and campus development, faculty contracts and human resources to the extent that no direct transfer of funds is required. Administrative service fees may not be changed for the duration of the agreement, however, new services that may cost more to UNM during
the term of this agreement the branches will be assessed their portion of the cost if they choose to be included in the new services.

The branch may, at its discretion, contract with UNM administrative divisions for other services. Service Level Agreements are to be negotiated between the relevant administrative division(s) and the branch. It is understood that the branch may, at its discretion, contract with non-UNM vendors for any services other than those required for the management systems of record. Should negotiations reach an impasse, the matter will be negotiated by the Branch Advisory Board Chair or his/her designee and the Board of Regents President and his/her designee.

POLICIES:

1. The Board of Regents or their designee will meet with Branch Advisory Boards or their designee at least once a year or more often as needed to foster and sustain communication between the Branches and UNM Albuquerque.

2. All employees of the branch campus are employees of the University of New Mexico and subject to the policies and procedures thereof, including annual performance reviews. The executive director of the branch reports to the UNM Provost, who will conduct his or her annual performance review. Input on the executive director’s performance will be sought, and the outcomes of the review shared, with the Advisory Board. Authority for contract decisions to remove or retain an executive director rest with the UNM Provost, after consultation with the President and the Advisory Board. Authority for all other contract decisions, including salary, performance improvement plans, or interim appointments in the event of a vacancy in the office of the branch executive director, rest with the UNM Provost.

3. As part of UNM, the branch shall have available to it liability insurance under the public liability fund administered by the New Mexico Risk Management Division. The New Mexico Tort Claims Act, Section 41-4-1 et seq., NMSA 1978, will govern any liability of the branch.

4. The branch may use facilities other than public school facilities, subject to the approval of the Provost.

5. All rights and responsibilities of the Board of Regents in this Agreement not specifically delegated herein and not requiring Board of Regents approval by statute, regulation, or University policy, are hereby delegated to the Provost of the University, who may re-delegate them as appropriate.

ADDITIONAL STATUTORY REQUIREMENTS

Operating Agreement for FY 16+
1. All property acquired for the branch shall be held in the name of the Board of Regents. In the event the agreement is terminated and a different public college entity evolves from the branch, all property shall be transferred by the Board of Regents and conveyed to the governing board of the new public college entity.

2. This agreement shall be binding upon both the Board of Regents and the branch Advisory Board; however, it may be terminated by mutual consent or it may be terminated by either board upon six months' notice. If the branch community college has outstanding general obligation or revenue bonds, neither the board nor the board of regents may terminate the agreement until the outstanding bonds are retired, except as provided by Section 21-13-24.1 NMSA 1978.

The UNM Board of Regents or their designee and the branch Advisory Board shall review this Agreement as they deem necessary, but at least biennially per statutory requirement. Any changes must be in writing and have signature approval of both the UNM Board of Regents and the Branch Advisory Board. The amount of administrative services fee paid by the Branch to the Board of Regents is set at 3.6% based on actual expenditures from the previous year and will be in force from FY2015-16, 2016-17, 2017-2018. Subsequent rate amounts will be negotiated with proper advanced notice by the Board of Regents or their designee and the Branch Advisory Board or their designee. Should the two parties to this agreement (BOR and Elected Advisory Boards) come to impasse on matters including but not limited to the amount of the administrative fee paid by the Branches to the Albuquerque Campus, the matter will go to a mutually agreed arbitrator who will render a decision binding to both parties. The Branches and the Albuquerque Campus will share arbitration costs.

This Agreement has been reviewed, accepted, and approved as follows:

For the Board of Regents of The University of New Mexico

For the Advisory Board of The Branch Campus

[Signatures]

UNM President

Branch Chairperson

Date Signed: 6/24/15 Date Signed: 4/16/15

Operating Agreement for FY 16+
OPERATING AGREEMENT
BETWEEN
THE BOARD OF REGENTS OF THE UNIVERSITY OF NEW MEXICO
AND
THE LOCAL BOARD OF THE TAOS CAMPUS OF
THE UNIVERSITY OF NEW MEXICO

This agreement between the Board of Regents and the Taos Campus Advisory Board is founded on the recognition of the need and opportunity for the parties to partner together to provide quality educational services through a cooperative, coordinated effort.

The specific duties and responsibilities of the Advisory Board in relation to the operation of the Taos Campus include the following:

1. Act as an advisory board to the Board of Regents or their designee in all matters pertaining to the conduct of the Taos Campus.

2. Approve an annual budget for the Taos Campus for recommendation to the Board of Regents for final approval.

3. Provide approval and certification for the tax levy, as required by state law, to the Taos County Commission.

4. Call election for tax levies for the Taos Campus, after approval of the Board of Regents.

5. Call Elections for Advisory Board positions pursuant to the Branch Community College Act, Section 21-14-2.1, NMSA 1978.

The Board of Regents, or their designee, shall have full authority and responsibility in relation to all matters of the Taos Campus, although the Advisory Board shall be consulted and will serve in an advisory capacity in such matters. The UNM Main Albuquerque campus (hereinafter referred to as "Albuquerque Campus") shall provide administrative support to the Taos Campus in exchange for an administrative services fee, as set forth below in this Agreement.

The board and the board of regents of the parent institution of the branch community college shall jointly conduct a search for qualified candidates for director. The board of regents of the parent institution, after consultation with the board, shall then select a director for the branch community college.

Pursuant to the provisions above:
1. The Board of Regents through their designee shall have full authority and responsibility in relation to all matters of the branch, although the Advisory Board shall be consulted and will serve in an advisory capacity in such matters.

2. The branch will propose the curricula to be offered, subject to the approval of UNM Office of the Provost. Course offerings shall be drawn from UNM lower division courses and technical courses to meet local needs.

UNM shall honor credits earned by students at the branch, in accordance with the following regulations:

a. Credits earned in lower division courses that have been approved by the UNM Faculty Senate and Office of the Provost shall carry residence credit and be applicable to all UNM baccalaureate programs.

b.Credits earned in lower division technical courses offered by the branch that have been approved by the Office of the Provost, may count towards degree programs specific to the branch and may transfer to UNM baccalaureate programs without explicit articulation agreements or exceptions defined in UNM Faculty Handbook policy F80.

3. Degree and certificate programs at a branch shall be available to other branches subject to any accreditation requirements.

4. Financial oversight of the branch shall be the responsibility of the Board of Regents in accordance with its established requirements and procedures.

Funds for the support of the branch will come principally from the following sources:

a. State funds appropriated as provided by law;
b. local tax support as provided by law;
c. student tuition as recommended by the Advisory Board and set by the Board of Regents;
d. fees as recommended by the Advisory Board and set by the Board of Regents;
e. grants, gifts and other funds that may be available.

No funds of the Albuquerque Campus or any other UNM branch shall be allocated for the support of the Taos Campus, although indirect administrative costs may be borne by UNM. No funds of the Taos Campus may be reallocated to the Albuquerque Campus or to any other UNM branch, except for the payment of the administrative services fee, defined below.

The branch will remit annually to UNM a fee for the use of all management systems of record as of June 30th, 2015, including those employed for financial services, enrollment services, advisement services, legal services, library services, enterprise systems, data services, research services, learning management systems, grants and contracts, planning and campus development, faculty contracts and human resources to the extent that no
direct transfer of funds is required. Administrative service fees may not be changed for the duration of the agreement, however, new services that may cost more to UNM during the term of this agreement the branches will be assessed their portion of the cost if they choose to be included in the new services.

The branch may, at its discretion, contract with UNM administrative divisions for other services. Service Level Agreements are to be negotiated between the relevant administrative division(s) and the branch. It is understood that the branch may, at its discretion, contract with non-UNM vendors for any services other than those required for the management systems of record. Should negotiations reach an impasse, the matter will be negotiated by the Branch Advisory Board Chair or his/her designee and the Board of Regents President and his/her designee.

POLICIES:

1. The Board of Regents or their designee will meet with Branch Advisory Boards or their designee at least once a year or more often as needed to foster and sustain communication between the Branches and UNM Albuquerque.

2. All employees of the branch campus are employees of the University of New Mexico and subject to the policies and procedures thereof, including annual performance reviews. The executive director of the branch reports to the UNM Provost, who will conduct his or her annual performance review. Input on the executive director’s performance will be sought, and the outcomes of the review shared, with the Advisory Board. Authority for contract decisions to remove or retain an executive director rest with the UNM Provost, after consultation with the President and the Advisory Board. Authority for all other contract decisions, including salary, performance improvement plans, or interim appointments in the event of a vacancy in the office of the branch executive director, rest with the UNM Provost.

3. As part of UNM, the branch shall have available to it liability insurance under the public liability fund administered by the New Mexico Risk Management Division. The New Mexico Tort Claims Act, Section 41-4-1 et seq., NMSA 1978, will govern any liability of the branch.

4. The branch may use facilities other than public school facilities, subject to the approval of the Provost.

5. All rights and responsibilities of the Board of Regents in this Agreement not specifically delegated herein and not requiring Board of Regents approval by statute, regulation, or University policy, are hereby delegated to the Provost of the University, who may re-delegate them as appropriate.

ADDITIONAL STATUTORY REQUIREMENTS

*Operating Agreement for FY 16+*
1. All property acquired for the branch shall be held in the name of the Board of Regents. In the event the agreement is terminated and a different public college entity evolves from the branch, all property shall be transferred by the Board of Regents and conveyed to the governing board of the new public college entity.

2. This agreement shall be binding upon both the Board of Regents and the branch Advisory Board; however, it may be terminated by mutual consent or it may be terminated by either board upon six months' notice. If the branch community college has outstanding general obligation or revenue bonds, neither the board nor the board of regents may terminate the agreement until the outstanding bonds are retired, except as provided by Section 21-13-24.1 NMSA 1978.

The UNM Board of Regents or their designee and the branch Advisory Board shall review this Agreement as they deem necessary, but at least biennially per statutory requirement. Any changes must be in writing and have signature approval of both the UNM Board of Regents and the Branch Advisory Board. The amount of administrative services fee paid by the Branch to the Board of Regents is set at 3.6% based on actual expenditures from the previous year and will be in force from FY2015-16, 2016-17, 2017-2018. Subsequent rate amounts will be negotiated with proper advanced notice by the Board of Regents or their designee and the Branch Advisory Board or their designee. Should the two parties to this agreement (BOR and Elected Advisory Boards) come to impasse on matters including but not limited to the amount of the administrative fee paid by the Branches to the Albuquerque Campus, the matter will go to a mutually agreed arbitrator who will render a decision binding to both parties. The Branches and the Albuquerque Campus will share arbitration costs.

This Agreement has been reviewed, accepted, and approved as follows:

For the Board of Regents of The University of New Mexico

For the Advisory Board of The Branch Campus

[Signatures]

UNM President

Branch Chairperson

[Dates]

Date Signed

Date Signed

Operating Agreement for FY 16+ Page 4 of 4
OPERATING AGREEMENT
BETWEEN
THE BOARD OF REGENTS OF THE UNIVERSITY OF NEW MEXICO
AND
THE LOCAL ADVISORY BOARD OF THE LOS ALAMOS CAMPUS
OF THE UNIVERSITY OF NEW MEXICO

This agreement between the University of New Mexico Board of Regents and the UNM-Los Alamos Advisory Board is founded on the recognition of the need and opportunity for the parties to partner together to provide quality educational services through a cooperative, coordinated effort.

The specific duties and responsibilities of the Advisory Board in relation to the operation of UNM-Los Alamos include the following:

1. Act as an advisory board to the Board of Regents or their designee in all matters pertaining to the conduct of UNM-Los Alamos.

2. Approve an annual budget for UNM-Los Alamos for recommendation to the Board of Regents for final approval.

3. Provide approval and certification for the tax levy, as required by state law, to the Los Alamos County Commission.

4. Call election for tax levies for UNM-Los Alamos, after approval of the Board of Regents.

5. Call Elections for Advisory Board positions pursuant to the Branch Community College Act, Section 21-14-2.1, NMSA 1978.

The Board of Regents, or their designee, shall have full authority and responsibility in relation to all matters of UNM-Los Alamos, although the Advisory Board shall be consulted and will serve in an advisory capacity in such matters. The UNM Main Albuquerque campus (hereinafter referred to as "Albuquerque Campus") shall provide administrative support to UNM-Los Alamos in exchange for an administrative services fee, as set forth below in this Agreement.

The board and the board of regents of the parent institution of the branch community college shall jointly conduct a search for qualified candidates for director. The board of regents of the parent institution, after consultation with the board, shall then select a director for the branch community college.

Pursuant to the provisions above:

1. The Board of Regents through their designee shall have full authority and responsibility in relation to all matters of the branch, although the Advisory Board shall be consulted and will serve in an advisory capacity in such matters.
2. The branch will propose the curricula to be offered, subject to the approval of UNM Office of the Provost. Course offerings shall be drawn from UNM lower division courses and technical courses to meet local needs.

UNM shall honor credits earned by students at the branch, in accordance with the following regulations:

a. Credits earned in lower division courses that have been approved by the UNM Faculty Senate and Office of the Provost shall carry residence credit and be applicable to all UNM baccalaureate programs.

b. Credits earned in lower division technical courses offered by the branch that have been approved by the Office of the Provost, may count towards degree programs specific to the branch and may transfer to UNM baccalaureate programs without explicit articulation agreements or exceptions defined in UNM Faculty Handbook policy F80.

3. Degree and certificate programs at a branch shall be available to other branches subject to any accreditation requirements.

4. Financial oversight of the branch shall be the responsibility of the Board of Regents in accordance with its established requirements and procedures.

Funds for the support of the branch will come principally from the following sources:

a. State funds appropriated as provided by law;
b. local tax support as provided by law;
c. student tuition as recommended by the Advisory Board and set by the Board of Regents;
d. fees as recommended by the Advisory Board and set by the Board of Regents;
e. grants, gifts and other funds that may be available.

No funds of the Albuquerque Campus or any other UNM branch shall be allocated for the support of UNM-Los Alamos, although indirect administrative costs may be borne by UNM. No funds of UNM-Los Alamos may be reallocated to the Albuquerque Campus or to any other UNM branch, except for the payment of the administrative services fee, defined below.

The branch will remit annually to UNM a fee for the use of all management systems of record as of June 30th, 2015, including those employed for financial services, enrollment services, advisement services, legal services, library services, enterprise systems, data services, research services, learning management systems, grants and contracts, planning and campus development, faculty contracts and human resources to the extent that no direct transfer of funds is required. Administrative service fees may not be changed for the duration of the agreement. However, UNM-Los Alamos may be assessed their
portion of the cost for new services that cost more to UNM during the term of this agreement, if they choose to be included.

The branch may, at its discretion, contract with UNM administrative divisions for other services. Service Level Agreements are to be negotiated between the relevant administrative division(s) and the branch. It is understood that the branch may, at its discretion, contract with non-UNM vendors for any services other than those required for the management systems of record. Should negotiations reach an impasse, the matter will be negotiated by the Branch Advisory Board Chair or his/her designee and the Board of Regents President and his/her designee.

POLICIES:

1. The Board of Regents or their designee will meet with Branch Advisory Boards or their designee at least once a year or more often as needed to foster and sustain communication between the Branches and UNM Albuquerque.

2. All employees of the branch campus are employees of the University of New Mexico and subject to the policies and procedures thereof, including annual performance reviews. The executive director of the branch reports to the UNM Provost, who will conduct his or her annual performance review. Input on the executive director’s performance will be sought, and the outcomes of the review shared, with the Advisory Board. Authority for contract decisions to remove or retain an executive director rest with the UNM Provost, after consultation with the President and the Advisory Board. Authority for all other contract decisions, including salary, performance improvement plans, or interim appointments in the event of a vacancy in the office of the branch executive director, rest with the UNM Provost.

3. As part of UNM, the branch shall have available to it liability insurance under the public liability fund administered by the New Mexico Risk Management Division. The New Mexico Tort Claims Act, Section 41-4-1 et seq., NMSA 1978, will govern any liability of the branch.

4. The branch may use facilities other than public school facilities, subject to the approval of the Provost.

5. All rights and responsibilities of the Board of Regents in this Agreement not specifically delegated herein and not requiring Board of Regents approval by statute, regulation, or University policy, are hereby delegated to the Provost of the University, who may re-delegate them as appropriate.
ADDITIONAL STATUTORY REQUIREMENTS

1. All property acquired for the branch shall be held in the name of the Board of Regents. In the event the agreement is terminated and a different public college entity evolves from the branch, all property shall be transferred by the Board of Regents and conveyed to the governing board of the new public college entity.

2. This agreement shall be binding upon both the Board of Regents and the branch Advisory Board; however, it may be terminated by mutual consent or it may be terminated by either board upon six months’ notice. If the branch community college has outstanding general obligation or revenue bonds, neither the board nor the board of regents may terminate the agreement until the outstanding bonds are retired, except as provided by Section 21-13-24.1 NMSA 1978.

The UNM Board of Regents or their designee and the branch Advisory Board shall review this Agreement as they deem necessary, but at least biennially per statutory requirement. Any changes must be in writing and have signature approval of both the UNM Board of Regents and the Branch Advisory Board. The amount of administrative services fee paid by the Branch to the Board of Regents is set at 3.6% based on actual expenditures from the previous year and will be in force from FY2015-16, 2016-17, 2017-2018. Subsequent rate amounts will be negotiated with proper advanced notice by the Board of Regents or their designee and the Branch Advisory Board or their designee. Should the two parties to this agreement (BOR and Elected Advisory Boards) come to impasse on matters including but not limited to the amount of the administrative fee paid by the Branches to the Albuquerque Campus, the matter will go to a mutually agreed arbitrator who will render a decision binding to both parties. The Branches and the Albuquerque Campus will share arbitration costs.

This Agreement has been reviewed, accepted, and approved as follows:

For the Board of Regents of
The University of New Mexico

[Signature]
UNM President

For the Advisory Board of
The Los Alamos Branch Campus

[Signature]
Branch Chairperson

6/24/15
Date Signed

5/24/15
Date Signed

Branch Operating Agreement for FY 16+

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OPERATING AGREEMENT
BETWEEN
THE BOARD OF REGENTS OF THE UNIVERSITY OF NEW MEXICO
AND
THE LOCAL BOARD OF THE GALLUP CAMPUS OF
THE UNIVERSITY OF NEW MEXICO

This agreement between the Board of Regents and the Gallup Advisory Board is founded on the recognition of the need and opportunity for the parties to partner together to provide quality educational services through a cooperative, coordinated effort.

The specific duties and responsibilities of the Advisory Board in relation to the operation of the Gallup Campus include the following:

1. Act as an advisory board to the Board of Regents or their designee in all matters pertaining to the conduct of the Gallup Campus.

2. Approve an annual budget for the Gallup Campus for recommendation to the Board of Regents for final approval.

3. Provide approval and certification for the tax levy, as required by state law, to the Gallup County Commission.

4. Call election for tax levies for the Gallup Campus, after approval of the Board of Regents.

5. Call Elections for Advisory Board positions pursuant to the Branch Community College Act, Section 21-14-2.1, NMSA 1978.

The Board of Regents, or their designee, shall have full authority and responsibility in relation to all matters of the Gallup Campus, although the Advisory Board shall be consulted and will serve in an advisory capacity in such matters. The UNM Main Albuquerque campus (hereinafter referred to as "Albuquerque Campus") shall provide administrative support to the Gallup Campus in exchange for an administrative services fee, as set forth below in this Agreement.

The board and the board of regents of the parent institution of the branch community college shall jointly conduct a search for qualified candidates for director. The board of regents of the parent institution, after consultation with the board, shall then select a director for the branch community college.

Pursuant to the provisions above:
1. The Board of Regents through their designee shall have full authority and responsibility in relation to all matters of the branch, although the Advisory Board shall be consulted and will serve in an advisory capacity in such matters.

2. The branch will propose the curricula to be offered, subject to the approval of UNM Office of the Provost. Course offerings shall be drawn from UNM lower division courses and technical courses to meet local needs.

   UNM shall honor credits earned by students at the branch, in accordance with the following regulations:

   a. Credits earned in lower division courses that have been approved by the UNM Faculty Senate and Office of the Provost shall carry residence credit and be applicable to all UNM baccalaureate programs.

   b. Credits earned in lower division technical courses offered by the branch that have been approved by the Office of the Provost, may count towards degree programs specific to the branch and may transfer to UNM baccalaureate programs without explicit articulation agreements or exceptions defined in UNM Faculty Handbook policy F80.

3. Degree and certificate programs at a branch shall be available to other branches subject to any accreditation requirements.

4. Financial oversight of the branch shall be the responsibility of the Board of Regents in accordance with its established requirements and procedures.

   Funds for the support of the branch will come principally from the following sources:

   a. State funds appropriated as provided by law;

   b. local tax support as provided by law;

   c. student tuition as recommended by the Advisory Board and set by the Board of Regents;

   d. fees as recommended by the Advisory Board and set by the Board of Regents;

   e. grants, gifts and other funds that may be available.

No funds of the Albuquerque Campus or any other UNM branch shall be allocated for the support of the Gallup Campus, although indirect administrative costs may be borne by UNM. No funds of the Gallup Campus may be reallocated to the Albuquerque Campus or to any other UNM branch, except for the payment of the administrative services fee, defined below.

The branch will remit annually to UNM a fee for the use of all management systems of record as of June 30th, 2015, including those employed for financial services, enrollment services, advisement services, legal services, library services, enterprise systems, data services, research services, learning management systems, grants and contracts, planning and campus development, faculty contracts and human resources to the extent that no
direct transfer of funds is required. Administrative service fees may not be changed for
the duration of the agreement, however, new services that may cost more to UNM during
the term of this agreement the branches will be assessed their portion of the cost if they
choose to be included in the new services.

The branch may, at its discretion, contract with UNM administrative divisions for other
services. Service Level Agreements are to be negotiated between the relevant
administrative division(s) and the branch. It is understood that the branch may, at its
discretion, contract with non-UNM vendors for any services other than those required for
the management systems of record. Should negotiations reach an impasse, the matter
will be negotiated by the Branch Advisory Board Chair or his/her designee and the Board
of Regents President and his/her designee.

POLICIES:

1. The Board of Regents or their designee will meet with Branch Advisory Boards or their
designee at least once a year or more often as needed to foster and sustain communication
between the Branches and UNM Albuquerque.

2. All employees of the branch campus are employees of the University of New Mexico and
subject to the policies and procedures thereof, including annual performance reviews.
The executive director of the branch reports to the UNM Provost, who will conduct his or
her annual performance review. Input on the executive director’s performance will be
sought, and the outcomes of the review shared, with the Advisory Board. Authority for
contract decisions to remove or retain an executive director rest with the UNM Provost,
after consultation with the President and the Advisory Board. Authority for all other
contract decisions, including salary, performance improvement plans, or interim
appointments in the event of a vacancy in the office of the branch executive director, rest
with the UNM Provost.

3. As part of UNM, the branch shall have available to it liability insurance under the public
liability fund administered by the New Mexico Risk Management Division. The New
Mexico Tort Claims Act, Section 41-4-1 et seq., NMSA 1978, will govern any liability of
the branch.

4. The branch may use facilities other than public school facilities, subject to the approval
of the Provost.

5. All rights and responsibilities of the Board of Regents in this Agreement not specifically
delegated herein and not requiring Board of Regents approval by statute, regulation, or
University policy, are hereby delegated to the Provost of the University, who may re-
delegate them as appropriate.

ADDITIONAL STATUTORY REQUIREMENTS

Operating Agreement for FY 16+  Page 3 of 4
1. All property acquired for the branch shall be held in the name of the Board of Regents. In the event the agreement is terminated and a different public college entity evolves from the branch, all property shall be transferred by the Board of Regents and conveyed to the governing board of the new public college entity.

2. This agreement shall be binding upon both the Board of Regents and the branch Advisory Board; however, it may be terminated by mutual consent or it may be terminated by either board upon six months' notice. If the branch community college has outstanding general obligation or revenue bonds, neither the board nor the board of regents may terminate the agreement until the outstanding bonds are retired, except as provided by Section 21-13-24.1 NMSA 1978.

The UNM Board of Regents or their designee and the branch Advisory Board shall review this Agreement as they deem necessary, but at least biennially per statutory requirement. Any changes must be in writing and have signature approval of both the UNM Board of Regents and the Branch Advisory Board. The amount of administrative services fee paid by the Branch to the Board of Regents is set at 3.6% based on actual expenditures from the previous year and will be in force from FY2015-16, 2016-17, 2017-2018. Subsequent rate amounts will be negotiated with proper advanced notice by the Board of Regents or their designee and the Branch Advisory Board or their designee. Should the two parties to this agreement (BOR and Elected Advisory Boards) come to impasse on matters including but not limited to the amount of the administrative fee paid by the Branches to the Albuquerque Campus, the matter will go to a mutually agreed arbitrator who will render a decision binding to both parties. The Branches and the Albuquerque Campus will share arbitration costs.

This Agreement has been reviewed, accepted, and approved as follows:

For the Board of Regents of  
The University of New Mexico

[Signature]
UNM President

6/29/15
Date Signed

For the Advisory Board of  
The Branch Campus

[Signature]
Branch Chairperson

4/5/15
Date Signed

Operating Agreement for FY 16+